Índex

Information From Company / Paid-up Capital

Number of shares (Units)	Current Quarter 09/30/2016
Paid-in Capital	
Common	166,531,600
Preferred	0
Total	**166,531,600**
Treasury shares	
Common	2,969,757
Preferred	0
Total	**2,969,757**

Individual FSs / Statements of Financial Positions - Assets

Financial Statements in Thousands of Reais

Account Code	Description of Account	Current Period 09/30/2016	Previous Period 12/31/2015
1	Total Assets	1,208,742	1,394,754
1.01	Total Current Assets	164,725	526,230
1.01.01	Cash and Cash Equivalents	120,963	233,996
1.01.03	Trade receivables	16,746	22,976
1.01.04	Inventories	4,509	5,626
1.01.06	Taxes recoverable	18,994	10,661
1.01.07	Prepaid Expenses	2,705	975
1.01.08	Other Current Assets	808	251,996
1.01.08.02	Assets classified as held for sale	-	251,387
1.01.08.03	Other current assets	808	609
1.01.08.03.01	Other assets and advances	808	524
1.01.08.03.02	Derivatives – “Swap”	-	85
1.02	Total Noncurrent Assets	1,044,017	868,524
1.02.01	Assets Realizable over the Long Term	48,474	32,921
1.02.01.01	Short-term investments	-	1,000
1.02.01.08	Receivables from Related Parties	36,679	21,592
1.02.01.09	Other Noncurrent Assets	11,795	10,329
1.02.01.09.03	Escrow Deposits	3,483	2,345
1.02.01.09.05	Other Noncurrent Assets	8,312	5,840
1.03.01.09.06	Derivatives – “Swap”	-	2,144
1.02.02	Investments	811,750	625,150
1.02.03	Property, Plant and Equipment	31,250	34,867
1.02.04	Intangible assets	152,543	175,586

Individual FSs / Statements of Financial Positions - Liabilities

Financial Statements in Thousands of Reais

Account Code	Description of Account	Current Period 09/30/2016	Previous Period 12/31/2015
2	Liabilities and equity	1,208,742	1,394,754
2.01	Current liabilities	51,252	48,947
2.01.01	Payroll and related taxes	12,780	16,287
2.01.02	Trade Payables	18,553	15,381
2.01.03	Taxes payable	5,980	1,060
2.01.04	Borrowings	10,889	1,029
2.01.05	Other Obligations	3,050	15,190
2.01.05.02	Others	3,050	15,190
2.01.05.02.04	Deferred revenue	2,984	3,186
2.01.05.02.06	Installment payment of acquisitions of companies	-	892
2.01.05.02.07	Installment payment of rights over points of sales	-	10,188
2.01.05.02.08	Other Current Liabilities	-	924
2.01.05.02.09	Derivatives	66	-
2.02	Total Noncurrent Liabilities	48,928	153,678
2.02.01	Borrowings	681	13,899
2.02.02	Other Obligations	19,180	109,266
2.02.02.01	Payable to related parties	19,180	66,819
2.02.02.02	Others	-	42,447
2.02.02.02.04	Installment payment of rights over points of sales	-	42,447
2.02.03	Deferred Taxes	23,839	23,726
2.02.03.01	Deferred income tax and social contribution	23,839	23,726
2.02.04	Provisions	4,059	4,446
2.02.04.01	Provisions For Labor, Civil and Tax Risks	4,059	4,446
2.02.06	Deferred revenue	1,169	2,341
2.02.06.02	Deferred revenue	1,169	2,341
2.03	Equity	1,108,562	1,192,129
2.03.01	Issued capital	925,039	908,256
2.03.02	Capital Reserve	239,709	214,406
2.03.02.07	Capital reserve	231,008	211,359
2.03.02.08	Reserve for stock option plan	8,701	3,047
2.03.05	Accumulated losses	-38,971	-27,667
2.03.08	Other Comprehensive Income	-17,215	97,134
2.03.08.01	Other Comprehensive Income	-17,215	24,697
2.03.08.02	Amounts recognized in other comprehensive income and accumulated in equity relating to assets held for sale	-	72,437

Individual FSs / Statements of profit or loss

Financial Statements in Thousands of Reais

Account Code	Description of Account	Current period 07/01/2016 to 09/30/2016	Accumulated in the Current Period 01/01/2016 to 09/30/2016	Previous period 07/01/2015 to 09/30/2015	Accumulated in Previous Period 01/01/2015 to 09/30/2015
3.01	Net Revenue	39,200	124,947	51,812	150,643
3.02	Cost of sales and Services	-31,979	-95,913	-37,846	-119,669
3.03	Gross Profit	7,221	29,034	13,966	30,974
3.04	Operating Income (Expenses)	1,503	-70,807	-21,300	-63,517
3.04.01	Selling and operating expenses	-7,678	-27,354	-10,661	-27,562
3.04.02	General and Administrative Expenses	-13,451	-39,263	-14,371	-34,256
3.04.02.01	General and Administrative Expenses	-10,024	-26,596	-8,757	-21,150
3.04.02.02	Depreciation and amortization	-3,427	-12,667	-5,614	-13,106
3.04.04	Other Operating Income	2,222	2,957	-	1,251
3.04.05	Other Operating Expenses	-131	-3,869	-2,016	-1,735
3.04.06	Share of profit (loss) of investees	20,541	-3,278	5,748	-1,215
3.05	Operating Profit (Loss) Before Finance Income (Costs) and Income Tax and Social Contribution	8,724	-41,773	-7,334	-32,543
3.06	Financial Income (Costs), Net	2,814	19,843	-6,268	-11,389
3.07	Loss Before Income Tax and Social Contribution	11,538	-21,930	-13,602	-43,932
3.08	Income Tax and Social Contribution	384	6,654	1,901	6,997
3.09	Profit (loss) for the period from continuing operations	11,922	-15,276	-11,701	-36,935
3.10	Profit for the period from discontinued operations	-	3,972	398	7,606
3.11	Profit (Loss) in the Period	11,922	-11,304	-11,303	-29,329
3.99	Earnings (loss) per share – R$				
3.99.01	Basic Earnings per Share				
3.99.01.01	ON	0,07266	-0,06889	-0,13379	-0,34716
3.99.02	Diluted Earnings per Share				
3.99.02.01	ON	0,07229	-0,06877	-0,13379	-0,34716

Individual FSs / Statements of Comprehensive Income

Financial Statements in Thousands of Reais

Account Code	Description of Account	Current period 07/01/2016 to 09/30/2016	Accumulated in the Current Period 01/01/2016 to 09/30/2016	Previous period 07/01/2015 to 09/30/2015	Accumulated in Previous Period 01/01/2015 to 09/30/2015
4.01	Profit (loss) for the period	11,922	-11,304	-11,303	-29,329
4.02	Translation adjustments in the statement of financial position of foreign subsidiaries	4,094	-32,189	72,456	108,021
4.03	Total Comprehensive income (loss) for the period	16,016	-43,493	61,153	78,692

Individual FSs / Statements of Cash Flows - Indirect Method
Financial Statements in Thousands of Reais

Account Code	Description of Account	Accumulated in the Current Period 01/01/2016 to 09/30/2016	Accumulated in Previous Period 01/01/2015 to 09/30/2015
6.01	Net cash provided by (used in) operating activities	-11,003	-6,411
6.01.01	Cash Provided by Operating Activities	1,760	-12,350
6.01.01.01	Loss for the period from continuing operations	-15,276	-36,935
6.01.01.02	Depreciation and Amortization	17,869	19,236
6.01.01.03	Share of profit (loss) of investees	3,278	1,215
6.01.01.04	Deferred revenue and discounts	-1,649	-1,158
6.01.01.05	Provision for (reversal of) labor, civil and tax risks	403	855
6.01.01.06	Income tax and social contribution	-6,654	-6,997
6.01.01.07	Interest on Borrowings	1,270	1,760
6.01.01.08	Write-off of Property, Plant and Equipment and Intangible Assets	5,783	450
6.01.01.09	Interest on Acquisition of Companies and Rights Over Point of Sales	2,300	4,354
6.01.01.10	Several Provisions and Others	-7,539	-368
6.01.01.13	Share-based payment	5,654	1,541
6.01.01.15	Impairment of property, plant and equipment and intangible assets (utilization)	-5,173	-
6.01.01.16	Exchange gains (losses)	1,494	3,697
6.01.02	Changes in Operating Assets and Liabilities	-10,975	12,338
6.01.02.01	Trade receivables	6,220	2,201
6.01.02.02	Inventories	1,118	3,367
6.01.02.03	Taxes recoverable	-5,339	4,415
6.01.02.04	Prepaid Expenses	-3,818	-530
6.01.02.05	Trade Payables	1,407	-806
6.01.02.07	Other Assets and Liabilities	-10,837	2,691
6.01.02.08	Fees and sales agreements	274	1,000
6.01.03	Others	-1,788	-6,399
6.01.03.02	Interest paid on borrowings	-1,622	-2,003
6.01.03.03	Interest paid on acquisitions of companies and rights over points of sales	-166	-4,396
6.02	Net Cash Used in Investing Activities	-137,752	3,863
6.02.01	Additions to intangible assets, net of balance payable in installments	-33,150	-8,068
6.02.02	Additions to property, plant and equipment, net of balance payable in installments.	-5,164	-10,951
6.02.05	Payment of business acquisitions made in prior years	-1,000	-15,116
6.02.06	Capital increase in subsidiaries	-48,913	-
6.02.07	Loans with subsidiaries	-62,725	37,998
6.02.08	Dividends received	13,200	-
6.03	Net Cash Provided By (Used in) Financing Activities	35,722	1,705
6.03.01	Repayment of borrowings	-710	-10,567
6.03.02	New borrowings	-	12,272

Individual FSs / Statements of Cash Flows - Indirect Method
Financial Statements in Thousands of Reais

Account Code	Description of Account	Accumulated in the Current Period 01/01/2016 to 09/30/2016	Accumulated in Previous Period 01/01/2015 to 09/30/2015
6.03.05	Capital increase	46,807	-
6.03.08	Purchase of treasury shares	-103,75	-
6.05	Net change in the period	-113,033	-843
6.05.01	Cash and Cash Equivalents at the beginning of the period	233,996	5,885
6.05.02	Cash and Cash Equivalents at the end of period	120,963	5,042

Individual FSs / Statements of Changes in Equity 01/01/2016 to 09/30/2016

Financial Statements in Thousands of Reais

Account Code	Description of Account	Capital	Capital Reserves. Options Granted and Shares in Treasury	Earnings Reserves	Retained Earnings (Profits or Losses Accumulated)	Other Comprehensive Income	Total Equity
5.01	Initial Balances	908,256	214,406	-	-27,667	97,134	1,192,129
5.03	Initial Adjusted Balances	908,256	214,406	-	-27,667	97,134	1,192,129
5.04	Capital increase	16,783	25,303	-	-	-	42,068
5.04.01	Capital Increase	11,596	34,786	-	-	-	46,382
5.04.04	Treasury shares acquired	-	-10,375	-	-	-	-10,375
5.04.08	Stock option plan	-	5,654	-	-	-	5,654
5.04.09	Transfer of treasury shares from share capital to capital reserve	4,762	-4,762	-	-	-	-
5.04.10	Capital increase through exercise of stock options	425	-	-	-	-	425
5.05	Total Comprehensive Income (loss)	-	-	-	-11,304	-114,349	-125,653
5.05.01	Profit in the Period	-	-	-	-11,304	-	-11,304
5.05.02	Other comprehensive income (loss)	-	-	-	-	-114,349	-114,349
5.05.02.04	Translation adjustments in the statement of financial position of foreign subsidiaries	-	-	-	-	-32,189	-32,189
5.05.02.08	Write-off of translation adjustments in the statement of financial position of discontinued operations	-	-	-	-	-82,160	-82,160
5.07	End Balances	925,039	239,709	-	-38,971	-17,215	1,108,562

Individual FSs / Statements of Changes in Shareholders' Equity 01/01/2015 to 09/30/2015

Financial Statements in Thousands of Reais

Account Code	Description of Account	Capital	Capital Reserves, Options Granted and Shares in Treasury	Earnings Reserves	Retained Earnings (Accumulated Profits or Losses)	Other Comprehensive Income	Total Equity
5.01	Initial Balances	837,803	-	71,234	-	2,035	911,072
5.03	Initial Adjusted Balances	837,803	-	71,234	-	2,035	911,072
5.04	Capital Transactions with the Partners	-	1,541	-	-	-	1,541
5.04.08	Stock option plan	-	1,541	-	-	-	1,541
5.05	Total Comprehensive Income (loss)	-	-	-	-29,329	108,021	78,692
5.05.01	Profit in the Period	-	-	-	-29,329	-	-29,329
5.05.02	Other comprehensive income (loss)	-	-	-	-	108,021	108,021
5.05.02.04	Translation adjustments in the statement of financial position of foreign subsidiaries	-	-	-	-	108,021	108,021
5.07	End Balances	837,803	1,541	71,234	-29,329	110,056	991,305

Individual FSs / Statements of Value Added

Financial Statements in Thousands of Reais

Account Code	Description of Account	Accumulated in the Current Period 01/01/2016 to 09/30/2016	Accumulated in Previous Period 01/01/2015 to 09/30/2015
7.01	Revenues	142,571	169,432
7.01.01	Sales of Goods, Products and Services	139,622	168,226
7.01.02	Other Revenues	2,957	1,251
7.01.04	Allowance for Doubtful Debts	-8	-45
7.02	Input Acquired from Third Parties	-50,933	-64,746
7.02.01	Cost of Sales and Services	-36,586	-46,047
7.02.02	Materials, Electric power, outside services and other	-21,429	-21,547
7.02.04	Others	7,052	2,848
7.03	Gross Value Added	91,608	104,686
7.04	Retentions	-17,869	-19,236
7.04.01	Depreciation, Amortization	-17,869	-19,236
7.05	Wealth Created by the Company	73,739	85,450
7.06	Wealth Received In Transfer	22,144	-3,144
7.06.01	Share of profit (loss) of investees	-3,278	-1,215
7.06.02	Finance Income	26,916	1,768
7.06.03	Others	-1,494	-3,697
7.06.03.01	Exchange rate changes	-1,494	-3,697
7.07	Total Wealth For Distribution	95,883	82,306
7.08	Wealth Distributed	95,883	82,306
7.08.01	Personnel	84,803	82,761
7.08.01.01	Payroll and Related Taxes	70,616	77,316
7.08.01.04	Others	14,187	5,445
7.08.01.04.01	Management Fees	8,533	3,904
7.08.01.04.02	Share-based payment	5,654	1,541
7.08.02	Taxes, Fees and Contributions	7,480	10,080
7.08.03	Lenders and Lessors	18,876	26,400
7.08.03.01	Interest	3,570	6,114
7.08.03.02	Royalties	252	544
7.08.03.03	Rentals	15,054	19,742
7.08.04	Shareholders	-15,276	-36,935
7.08.04.03	Retained Earnings (Accumulated Losses) for The Period	-15,276	-36,935

Consolidated FSs / Statements of Financial Positions - Assets

Financial Statements in Thousands of Reais

Account Code	Description of Account	Current Period 09/30/2016	Previous Period 12/31/2015
1	Total Assets	1.561,247	2,226,023
1.01	Current Assets	383,462	964,661
1.01.01	Cash and Cash Equivalents	222,403	289,390
1.01.03	Trade Receivable	62,380	70,586
1.01.04	Inventories	34,753	41,917
1.01.06	Taxes Recoverable	41,493	30,297
1.01.07	Prepaid Expenses	8,997	6,128
1.01.08	Other Current Assets	13,436	526,343
1.01.08.02	Assets Classified as Held for Sale	-	511,492
1.01.08.03	Others Current Assets	13,436	14,851
1.01.08.03.01	Other assets and advances	8,654	1,994
1.01.08.03.02	Derivatives – “Swap”	4,782	12,857
1.02	Total Noncurrent Assets	1,177,785	1,261,362
1.02.01	Assets Realizable over the Long Term	38,769	43,233
1.02.01.01	Short-term investments	-	3,320
1.02.01.06	Deferred Income Tax and Social Contribution	592	720
1.02.01.09	Other Noncurrent Assets	38,177	39,193
1.02.01.09.03	Escrow Deposits	13,638	9,854
1.02.01.09.05	Other Noncurrent Assets	20,836	11,083
1.03.01.09.06	Derivatives – “Swap”	3,703	18,256
1.02.02	Investments	30,378	40,009
1.02.03	Property, Plant and Equipment	251,064	281,654
1.02.04	Intangible assets	857,574	896,466

Consolidated FSs / Statements of Financial Positions - Liabilities

Financial Statements in Thousands of Reais

Account Code	Description of Account	Current Period 09/30/2016	Previous Period 12/31/2015
2	Liabilities and equity	1,561,247	2,226,023
2.01	Current liabilities	233,842	574,253
2.01.01	Payroll and related taxes	52,047	47,543
2.01.02	Trade Payables	69,616	78,723
2.01.03	Taxes payable	19,974	10,479
2.01.04	Borrowings	54,871	96,864
2.01.05	Other Obligations	37,334	80,539
2.01.05.02	Others	37,334	80,539
2.01.05.02.04	Deferred revenue	9,356	10,031
2.01.05.02.06	Installment payment of acquisitions of companies	4,143	37,604
2.01.05.02.07	Installment payment of rights over points of sales	4,519	10,188
2.01.05.02.08	Other Current Liabilities	19,316	22,716
2.01.07	Liabilities Directly Related to Assets Held for Sale	-	260,105
2.02	Total Noncurrent Liabilities	208,707	447,642
2.02.01	Borrowings	94,512	263,457
2.02.02	Other Obligations	34,380	114,822
2.02.02.02	Others	34,380	114,822
2.02.02.02.03	Installment Payment of Business Acquisitions	23,400	62,565
2.02.02.02.04	Installment Payment of Rights Over Points of Sales	0	42,447
2.02.02.02.05	Other Noncurrent Liabilities	10,980	9,810
2.02.03	Deferred Taxes	55,727	47,858
2.02.03.01	Deferred Income Tax and Social Contribution	55,727	47,858
2.02.04	Provisions	17,596	13,596
2.02.04.01	Provisions For Labor, Civil and Tax Risks	17,596	13,596
2.02.06	Deferred revenue	6,520	7,909
2.02.06.02	Deferred revenue	6,520	7,909
2.03	Equity	1,118,698	1,204,128
2.03.01	Issued Capital	925,039	908,256
2.03.02	Capital Reserve	239,709	214,406
2.03.02.07	Capital Reserve	231,008	211,359
2.03.02.08	Reserve for Stock Option Plan	8,701	3,047
2.03.05	Accumulated losses	-38,971	-27,667
2.03.08	Other Comprehensive Income	-17,215	97,134
2.03.08.01	Other Comprehensive Income	-17,215	24,697
2.03.08.02	Amounts recognized in other comprehensive income and accumulated in equity relating to assets held for sale	-	72,437
2.03.09	Non-Controlling Interest	10,136	11,999

Consolidated FSs / Statements of Profit or Loss

Financial Statements in Thousands of Reais

Account Code	Description of Account	Current period 07/01/2016 to 09/30/2016	Accumulated in the Current Period 01/01/2016 to 09/30/2016	Previous period 07/01/2015 to 09/30/2015	Accumulated in Previous Period 01/01/2015 to 09/30/2015
3.01	Net Revenue	401,166	1,177,442	437,306	1,204,503
3.02	Cost of Sales and Services	-269,306	-811,270	-294,880	-847,195
3.03	Gross Profit	131,860	366,172	142,426	357,308
3.04	Operating Income (Expenses)	-114,693	-360,785	-135,344	-357,612
3.04.01	Selling and Operating Expenses	-86,684	-260,662	-94,999	-248,598
3.04.02	General and Administrative Expenses	-35,768	-107,769	-39,412	-113,433
3.04.02.01	General and Administrative Expenses	-27,824	-80,759	-25,992	-79,271
3.04.02.02	Depreciation and amortization	-7,944	-27,010	-13,420	-34,162
3.04.04	Other Operating Income	9,233	13,390	1,448	10,084
3.04.05	Other Operating Expenses	-2,412	-10,902	-3,116	-10,019
3.04.06	Share of Profit (Loss) of Investees	938	5,158	735	4,354
3.05	Operating Profit (Loss) Before Finance Income (Cost) and Income Tax and Social Contribution	17,167	5,387	7,082	-304
3.06	Finance Income (costs), Net	-878	-13,330	-18,271	-43,791
3.07	Loss Before Income Tax and Social Contribution	16,289	-7,943	-11,189	-44,095
3.08	Income Tax and Social Contribution	-4,367	-7,333	-512	7,160
3.09	Profit (loss) for the Period from Continuing Operations	11,922	-15,276	-11,701	-36,935
3.10	Profit for the period from Discontinued Operations	-	3,972	398	7,606
3.11	Profit (Loss) in the Period	11,922	-11,304	-11,303	-29,329
3.11.01	Owners of the Company	11,922	-11,304	-11,303	-29,329
3.99	Earnings (loss) per Share – R$				
3.99.01	Basic Earnings per Share				
3.99.01.01	ON	0,07266	-0,06889	-0,13379	-0,34716
3.99.02	Diluted Earnings per Share				
3.99.02.01	ON	0,07229	-0,06877	-0,13379	-0,34716

Individual FSs / Statements of Comprehensive Income

Financial Statements in Thousands of Reais

Account Code	Description of Account	Current period 07/01/2016 to 09/30/2016	Accumulated in the Current Period 01/01/2016 to 09/30/2016	Previous period 07/01/2015 to 09/30/2015	Accumulated in Previous Period 01/01/2015 to 09/30/2015
4.01	Profit (loss) for the period	11,922	-11,304	-11,303	-29,329
	Other comprehensive income (loss)				
4.02	Translation adjustments in the statement of financial position of foreign subsidiaries	4,210	-34,210	72,456	108,021
4.03	Total Comprehensive income (loss) for the period	16,132	-45,514	61,153	78,692
4.03.01	Owners of the Company	16,016	-43,493	61,153	78,692
4.03.02	Non – Controlling interests	116	2,021	-	-

Consolidated FSs / Statements of Cash Flow - Indirect Method
Financial Statements in Thousands of Reais

Account Code	Description of Account	Accumulated in the Current Period 01/01/2016 to 09/30/2016	Accumulated in Previous Period 01/01/2015 to 09/30/2015
6.01	Net cash provided by (used in) operating activities	60,789	61,744
6.01.01	Cash Provided by Operating Activities	100,512	99,779
6.01.01.01	Loss for the period from continuing operations	-15,276	-36,935
6.01.01.02	Depreciation and Amortization	70,236	78,184
6.01.01.03	Share of profit (loss) of investees	-6,821	-6,037
6.01.01.04	Deferred revenue and discounts	-3,384	-2,796
6.01.01.05	Provision for (reversal of) labor, civil and tax risks	3,140	4,697
6.01.01.06	Income tax and social contribution	7,333	-7,160
6.01.01.07	Interest on Borrowings	15,600	25,069
6.01.01.08	Write-off of Property, Plant and Equipment and Intangible Assets	14,647	1,176
6.01.01.09	Interest on Acquisition of Companies and Rights Over Point of Sales	4,112	9,589
6.01.01.10	Several Provisions and Others	-6,731	25,855
6.01.01.11	Amortization of Investment in Joint Venture	1,663	1,683
6.01.01.13	Share-based payment	5,654	1,541
6.01.01.15	Impairment of property, plant and equipment and intangible assets (utilization)	-13,836	0
6.01.01.16	Exchange gains (losses)	24,175	4,886
6.01.02	Changes in Operating Assets and Liabilities	-16,613	5,004
6.01.02.01	Trade receivables	6,374	6,362
6.01.02.02	Inventories	5,902	5,350
6.01.02.03	Taxes recoverable	-1,388	2,809
6.01.02.04	Prepaid Expenses	3,712	-1,809
6.01.02.05	Trade Payables	-14,136	-5,423
6.01.02.07	Other Assets and Liabilities	-11,008	-3,934
6.01.02.08	Fees and sales agreements	1,355	1,649
6.01.03	Others	-23,110	-43,039
6.01.03.01	Income tax and social contribution paid	-3,894	-3,833
6.01.03.02	Interest paid on borrowings	-16,945	-25,500
6.01.03.03	Interest paid on acquisitions of companies and rights over points of sales	-2,271	-13,706
6.02	Net Cash Used in Investing Activities	26,785	-64,007
6.02.01	Additions to intangible assets, net of balance payable in installments	-37,541	-8,263
6.02.02	Additions to property, plant and equipment, net of balance payable in installments.	-39,490	-30,432
6.02.04	Dividends received	8,359	6,951
6.02.05	Payment of business acquisitions made in prior years	-79,339	-53,417
6.02.06	Capital increase in subsidiaries	-	-6,416
6.02.08	Cash and cash equivalents from discontinuity of subsidiary	-	27,570
6.02.09	Proceeds from sale of discontinued operation, net of transferred cash	174,796	-

Consolidated FSs / Statements of Cash Flow - Indirect Method
Financial Statements in Thousands of Reais

Account Code	Description of Account	Accumulated in the Current Period 01/01/2016 to 09/30/2016	Accumulated in Previous Period 01/01/2015 to 09/30/2015
6.03	Net Cash Provided By (Used in) Financing Activities	-116,594	5,585
6.03.01	Repayment of borrowings	-155,481	-25,978
6.03.02	New borrowings	2,297	31,563
6.03.05	Capital Increase	49,807	-
6.03.06	Increased (Decreased) in Cash and Cash Equivalents	158	-
6.03.08	Treasury shares	-10,375	-
6.04	Effects of exchange rate changes on cash and cash equivalents	-37,967	11,976
6.05	Increased (Decreased) in Cash and Cash Equivalents	-66,987	15,298
6.05.01	Cash and Cash Equivalents at the beginning of the period	289,390	84,820
6.05.02	Cash and Cash Equivalents at the end of period	222,403	100,118

Consolidated FSs / Statements of Changes in Equity 01/01/2016 to 09/30/2016

Financial Statements in Thousands of Reais

Account Code	Description of Account	Capital	Capital Reserves. Options Granted and Shares in Treasury	Earnings Reserves	Retained Earnings (Profits or Losses Accumulated)	Other Comprehensive Income	Equity	Participation of Non-controlling Shareholders	Consolidated Equity
5.01	Initial Balances	908,256	214,406	-	-27,667	97,134	1,192,129	11,999	1,204,128
5.03	Initial Adjusted Balances	908,256	214,406	-	-27,667	97,134	1,192,129	11,999	1,204,128
5.04	Capital increase	16,783	25,303	-	-	-	42,068	158	42,244
5.04.01	Capital Increase	11,596	34,786	-	-	-	46,382	158	26,450
5.04.04	Treasury shares acquired	-	-10,375	-	-	-	-10,375	-	-10,375
5.04.08	Stock option plan	-	5,654	-	-	-	5,654	-	5,654
5.04.09	Transfer of treasury shares from share capital to capital reserve	4,762	-4,762	-	-	-	-	-	-
5.04.10	Capital increase through exercise of stock options	425	-	-	-	-	425	-	425
5.05	Total Comprehensive Income (loss)	-	-	-	-11,304	-114,349	-125,653	-2,021	-127,674
5.05.01	Profit in the Period	-	-	-	-11,304	-	-11,304	-	-11,304
5.05.02	Other comprehensive income (loss)	-	-	-	-	-114,349	-114,349	-2,021	-116,370
5.05.02.04	Translation adjustments in the statement of financial position of foreign subsidiaries	-	-	-	-	-32,189	-32,189	-2,021	-34,210
5.05.02.08	Write-off of translation adjustments in the statement of financial position of discontinued operations	-	-	-	-	-82,160	-82,160	-	-82,160
5.07	End Balances	925,039	239,709	-	-38,971	-17,215	1,108,562	10,136	1,118,698

Consolidated FSs / Statements of Changes in Equity 01/01/2015 to 09/30/2015

Financial Statements in Thousands of Reais

Account Code	Description of Account	Capital	Capital Reserves. Options Granted and Shares in Treasury	Earnings Reserves	Retained Earnings (Profits or Losses Accumulated)	Other Comprehensive Income	Equity	Participation of Non-controlling Shareholders	Consolidated Equity
5.01	Initial Balances	837,803	-	71,234	-	2,035	911,072	-	911,072
5.03	Initial Adjusted Balances	837,803	-	71,234	-	2,035	911,072	-	911,072
5.04	Capital Transactions with the Partners	-	1,541	-	-	-	1,541	-	1,541
5.04.08	Stock option plan	-	1,541	-	-	-	1,541	-	1,541
5.05	Total Comprehensive Income (loss)	-	-	-	-29,329	108,021	78,692	-	78,692
5.05.01	Profit in the Period	-	-	-	-29,329	-	-29,329		-29,329
5.05.02	Other comprehensive income (loss)	-	-	-	-	108,021	108,021	-	108,021
5.05.02.04	Translation adjustments in the statement of financial position of foreign subsidiaries	-	-	-	-	108,021	108,021	-	108,021
5.07	End Balances	837,803	1,541	71,234	-29,329	110,056	991,305	-	991,305

Consolidated FSs / Statements of Value Added

Financial Statements in Thousands of Reais

Account Code	Description of Account	Accumulated in the Current Period 01/01/2016 to 09/30/2016	Accumulated in Previous Period 01/01/2015 to 09/30/2015
7.01	Revenues	1,279,927	1,308,425
7.01.01	Sales of Goods, Products and Services	1,266,739	1,299,249
7.01.02	Other Revenues	13,390	10,084
7.01.04	Allowance for Doubtful Debts	-202	-908
7.02	Input Acquired from Third Parties	-608,401	-634,594
7.02.01	Cost of Sales and Services	-403,471	-430,767
7.02.02	Materials, Electric power, outside services and other	-123,911	-122,635
7.02.04	Others	-81,019	-81,192
7.03	Gross Value Added	671,526	673,831
7.04	Retentions	-71,899	-79,867
7.04.01	Depreciation, Amortization	-71,899	-79,867
7.05	Wealth Created by the Company	699,627	593,964
7.06	Wealth Received In Transfer	16,694	3,591
7.06.01	Share of profit (loss) of investees	6,821	6,037
7.06.02	Finance Income	34,048	2,440
7.06.03	Others	-24,175	-4,886
7.06.03.01	Exchange rate changes	-24,175	-4,886
7.07	Total Wealth For Distribution	616,321	597,555
7.08	Wealth Distributed	616,321	597,555
7.08.01	Personnel	380,787	376,762
7.08.01.01	Payroll and Related Taxes	366,600	369,034
7.08.01.04	Others	14,187	7,728
7.08.01.04.01	Management Fees	8,533	6,187
7.08.01.04.02	Share-based payment	5,654	1,541
7.08.02	Taxes, Fees and Contributions	80,964	73,284
7.08.03	Lenders and Lessors	169,846	184,444
7.08.03.01	Interest	19,712	34,685
7.08.03.02	Rentals	131,866	132,484
7.08.03.03	Others	18,268	17,275
7.08.04	Shareholders	-15,276	-36,935
7.08.04.03	Retained Earnings (Accumulated Losses) for The Period	-15,276	-36,935

MESSAGE FROM MANAGEMENT

It has been almost a year since we published our new strategy, which in essence consists in: a) adequately position our leverage, b) implement an Operational Excellence roadmap to deliver positive productivity year on year, c) create new revenue growth streams to enable organic growth, and d) rationalize our portfolio. Albeit shadowed by significant volume headwinds in Brazil (worsened in 3Q16), the past three quarters have evidenced the progress we made towards each of our strategies and the continuous improvements we have delivered on our operational excellence roadmap. This confirms that we are on the right path to create sustainable long term shareholder value and, more importantly, to create a unique and delightful experience for our customers in each of our restaurants.

Our international operations continue to deliver consistently better results: i) in the Caribbean, margins are up by 760bps driving a 40% YoY increase in the operating income; ii) in the US, the trend in SSS is shifting as Retail SSS reached +7% in 3Q16 (from +1.3% in 2Q and -4.3% in 1Q) and F&B reached -1.6% (from -4.2% in 2Q and -3.6% in 1Q). Excluding pre-opening expenses, US operating income would have been 14% higher YoY.

In Brazil, the results from the operational excellence efforts keep gradually improving, although still insufficient to offset impact of volume decline:

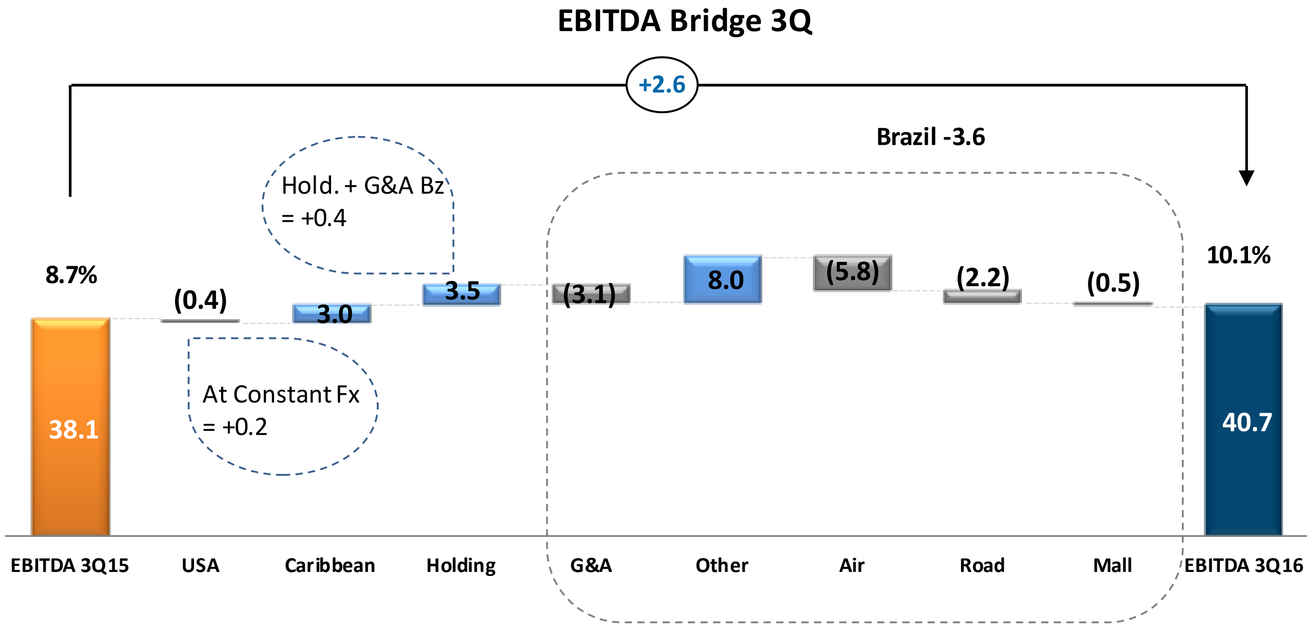
- Price & mix efforts continue to deliver improved results quarter on quarter, as evidenced by gains over inflation (31% in 1Q, 116% in 2Q, 191% in 3Q) and continuous average ticket growth (+15% YoY) while maintaining market share. We are now increasing the pace of our menu engineering efforts by implementing an average of 15-20 new actions per month to drive mix, after we structured our analytical processes and piloted the program in 1H16.
- Our cost cutting efforts are delivering increased results every quarter (R$13.8M in 3Q16 vs R$12.5M in 2Q16 and R$7.6M in 1Q16). Despite the softer improvement pace in 3Q16, we expect a renewed stream of savings as we continue to keep a tight control over expenses, implement our Zero-Based Budget and we adequate our structure to improve productivity (more visible as of 1H17). Also, our contract renegotiations in Airports have already impacted 3Q numbers with a 210bps improvement YoY or 420bps QoQ. Last, we closed YTD 27 loss-making stores (5 in 1Q, 10 in 2Q and 12 in 3Q) which had a negative contribution margin of R$6.9 million in 2015.
- On the projects´ front, we have several initiatives to drive growth building on our existing infrastructure and footprint: a) we implemented an organization development pilot at Frango Assado Caieiras (optimized organizational structure, improved sense of ownership at all levels with clear goals and variable compensation linked to performance) – and we have a roadmap for roll-out, b) we concluded our pilot test of the new concept for Viena Express and are in the process to start the roll out to two other restaurants for further validation, c) we are underway with testing new concepts at Frango Assado (started with the mini-market at Caieiras), and d) until Jan´17 we will be inaugurating new concepts for our new Viena (Flagship), for the Brunella brand (kiosk), one Olive Garden at a Shopping Mall, and several new concepts in the top three airports we operate.All that said, the pace of lower volumes has accelerated in 3Q (negative impact of R$36.5M in 3Q from R$23.9M in 2Q, consequence of lower economic activity in Brazil) which masked all progress made so far in Brazil. We are increasing our demand generation and cost cutting efforts aiming to minimize the impact of lower volumes.

Lower leverage had also a positive impact on P&L with reduced net financial expenses (-R$0.9M in 3Q16 vs. –R$18.3M in 3Q15) leading to a R$11.9M net profit in 3Q16 vs a R$11.7M net loss in 3Q15.

All in all, despite the challenging macroeconomic conditions in Brazil, we remain confident in our strategy and we believe that there are enough evidences that the team is executing what we promised. We are taking advantage of the unfavorable scenario in Brazil to improve the Company's structure, processes and costs in order to have a leaner and more agile Company for when the market recovers. Nevertheless, there is a lot of room for improvement in terms of demand generation to mitigate the impacts from the unfavorable volume situation in which we are in.

COMMENTS ABOUT IMC'S PERFORMANCE

OVERVIEW OF THE 3Q16



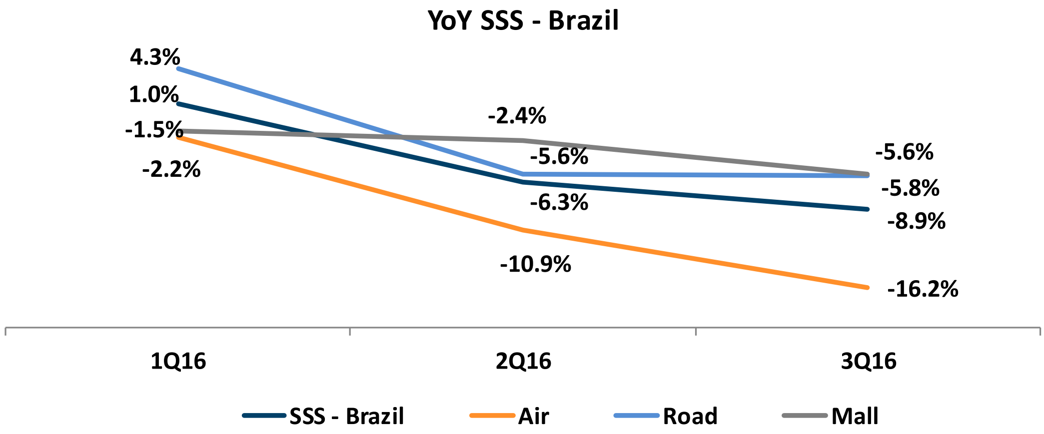
In 3Q16, IMC's Adjusted EBITDA grew by 6.7% with a 140bps margin improvement reaching R$40.7 million (10.1% margin), or R$42.5 million in constant currency with a 10.3% margin. In 9M16 Adjusted EBITDA totaled R$82.9 million, with a 7.0% margin, compared to R$86.8 million and 7.2% in 9M15.

In the US, the R$0.4 million YoY reduction was related to the FX fluctuation within the months of the quarter and YoY, in constant currency, US was US$0.2 million higher than 3Q15, reaching US$5.5 million, 3.8% up YoY. EBITDA in the US was also affected by pre-opening expenses of US$0.7 million in the quarter, excluding that line, EBITDA would have grown 14%. The operations were still negatively affected by negative same store sales, however, it is important to note that SSS reached -0.7% YoY, an improvement from -3.6% in 2Q16, led by an improvement in the retail segment (+7.0% YoY, from -4.3% in 1Q16), as a result of the turnaround promoted by the new management team – with new assortment, product mix and pricing efforts. With regards to F&B there was also an improvement in the SSS trend as it reached -1.6% from over -4% in 2Q16 showing the first benefits from the suggestive selling and pricing initiatives. However, we are confident that we will also be able to turnaround F&B division with: i) new menus based on menu engineering tools; ii) groups sales; and iii) store refurbishments. Margins (-70bps, in US$) were pressured by higher pre-opening expenses, that were partially mitigated by improved food, labor and rent expenses.

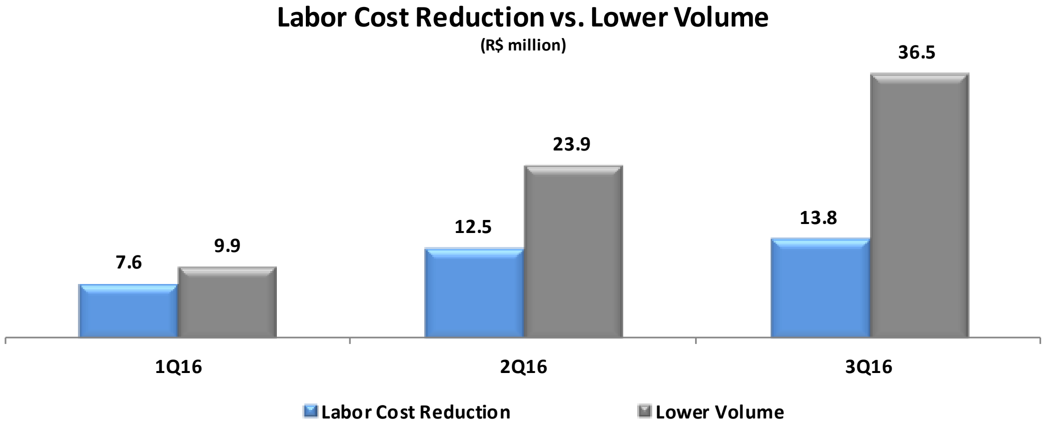
In the Caribbean, as we have anticipated in the 1Q16, the competitive environment was changing in both the airport and mall segments, challenging our SSS that increased by 0.9% (in constant currencies, compared to 2.7% in 2Q16). We are starting to see an improvement in the SSS in the airport segment but we continue to face challenging SSS in the mall segment. Nevertheless, the company was able to improve margins leading to a R$3.0 million improvement, or R$4.1 million in constant currency.

The Company also posted a reduction of R$3.5 million in holding expenses or a 70bps improvement, which is being used to fund the new team in Brazil – more than offsetting the R$3.1 million increase in G&A in Brazil. It is important to note that we recorded in the G&A line in Brazil the expenses related to the Company's Leaders Convention held in August of approximately R$1.0 million, which was fully funded by sponsors which impacted positively the "Other Income" line by also ~R$1.0 million. "Other Income" line was also impacted by tax recoveries that totaled R$6.8 million.

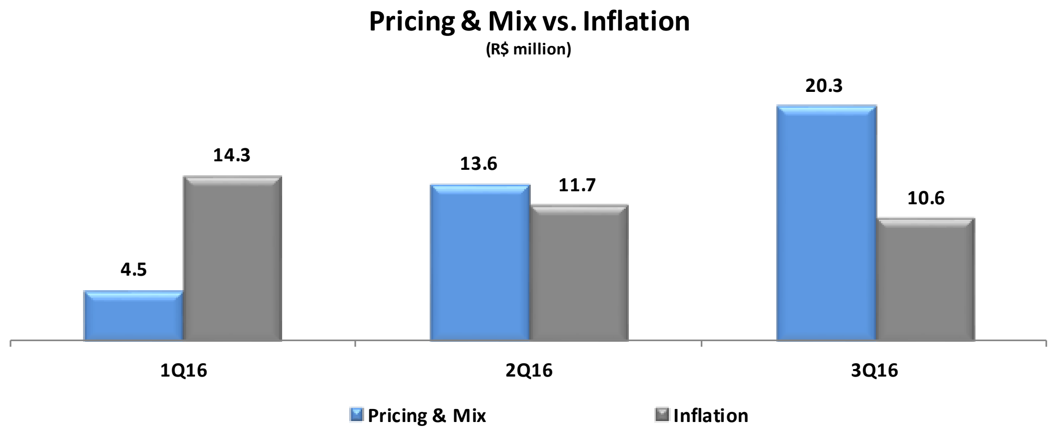
The major pressure on results once again came from the Brazilian operations as a consequence of a softer macroeconomic activity that impacted sales volume and consumer spending in general in the country. Same store sales reached -8.9% in Brazil, down from -6.3% in 2Q16 and +1.0% in 1Q16. The biggest offender has been the Air segment whose pressure on SSS came from the reduction on passenger flow in airports (-10.0% in the quarter) and also by the reduction in the number of flights in general impacting the catering division as well – especially in the most recent months.



Given the nature of the Company's business and its high operating leverage, the pressure on volumes affects directly its margins. To mitigate the effect of lower sales we have taken cost out of our structure (R$13.8 million; from R$12.5 million in 2Q16 and R$7.6 million in 1Q16), which offset 42% of the impact from volume reduction (R$36.5 million) in 3Q16. Our cost cutting efforts have ramped up during the year as evidenced by the chart below. It is important to note that the cost reduction relates to the headcount adjustment promoted in April, but also include loss making stores closures and the G&A enhancement as mentioned before. On a same-store basis (not excluding the G&A increment, however), the reduction totaled over R$7.2 million in line with the annual R$28 million in savings announced in 1Q16.

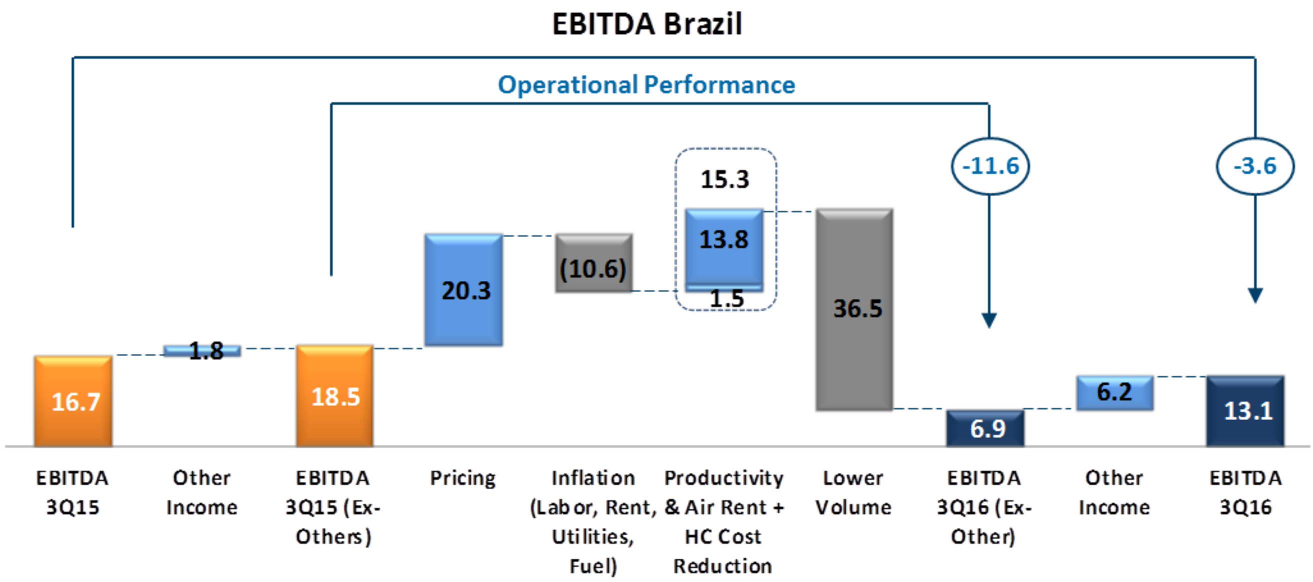


Combined with the softer economy, high inflation also pressure the Company's margins. To offset inflation we are working on price and product mix, therefore improving our average ticket. In 3Q16 such initiatives (totaling R$20.3 million – with a 15% average ticket improvement YoY in 3Q16) more than offset the inflation pressure (R$10.6 million). It is important to note that this is an improvement compared to 2Q16, when pricing efforts represented R$13.6 million, as a consequence of the timing improvements (as the new pricing methodology started in March) and the effectiveness of the menu engineering efforts.



Furthermore, we continue to execute the loss-making stores closure program (27 stores closed by September, of which 12 in 3Q16), which will continue on 4Q16. So far, the loss-making stores closed had a negative impact on 2015's contribution margin of R$6.9 million.

Additionally, as announced in 2Q16, airport contracts renegotiations had an important impact on results, representing a R$1.4 million improvement in rent expenses. It is important to note that despite the YoY reduction on net revenues in the segment, rent expenses as a percentage of sales for Air dropped 210bps.



Consequently, EBITDA in Brazil reached R$13.1 million, which represents a R$3.6 million reduction YoY, with an EBITDA margin of 5.7% from 6.3% in 3Q15.

Furthermore, as mentioned in 2Q16, the Company continues to test and learn from improvements implemented in the pilot restaurants launched in June – Viena Express (buffet style – food court restaurant) and Frango Assado Mini-Market (Roads); that – after the testing period is completed – should be implemented in the other Frango Assado and Viena Express stores. By year-end and/or the beginning of 2017 the Company should also launch new pilots for Viena Express, the F&B area at Frango Assado, a new Viena Delicatessen Restaurant (full-fledged casual dining restaurant at Malls) and the first Olive Garden in Malls; that after the testing phase is completed should be rolled out throughout 2017.

Another highlight of the quarter was the EBITDA-to-Operating Cash conversion rate that stood once again above 100% at 105%, leading to a net cash position of R$49.4 million as of September 30, compared to a net debt position of R$192.6 million in 4Q15.

All in all, our short term focus is still to reduce cost and preserve cash, while implementing process improvements and the Operational Excellence and organic growth projects to establish the foundation for future growth when market conditions improve.

imc INTERNATIONAL MEAL COMPANY

CONSOLIDATED RESULTS

(in R$ million)	3Q16	3Q15	%HA	3Q16[3]	% HA[3]	9M16	9M15	%HA	9M16[3]	% HA[3]
Net Revenue	**401.2**	**437.3**	**-8.3%**	**414.5**	**-5.2%**	**1,177.4**	**1,204.5**	**-2.2%**	**1,147.4**	**-4.7%**
Restaurants & Others	357.7	387.6	-7.7%	371.0	-4.3%	1,035.9	1,051.3	-1.5%	1,005.8	-4.3%
Gas Stations	43.5	49.7	-12.4%	43.5	-12.4%	141.6	153.2	-7.6%	141.6	-7.6%
Brasil	229.5	264.3	-13.1%	229.5	-13.1%	712.6	787.7	-9.5%	712.6	-9.5%
EUA	124.8	123.3	1.2%	134.0	8.7%	317.8	284.7	11.6%	294.4	3.4%
Caribe	46.8	49.7	-5.8%	50.9	2.5%	147.1	132.0	11.4%	140.4	6.3%
Cost of Sales and Services	**(269.3)**	**(294.9)**	**-8.7%**	**(276.9)**	**-6.1%**	**(811.3)**	**(847.2)**	**-4.2%**	**(791.9)**	**-6.5%**
Direct Labor	(103.7)	(111.4)	-6.9%	(107.2)	-3.8%	(309.9)	(318.3)	-2.6%	(300.5)	-5.6%
Food	(94.8)	(104.4)	-9.2%	(97.7)	-6.4%	(277.2)	(295.9)	-6.3%	(270.6)	-8.5%
Others	(22.3)	(24.0)	-6.8%	(23.0)	-4.1%	(67.6)	(65.2)	3.8%	(66.1)	1.4%
Fuel and Automotive Accessories	(34.6)	(39.9)	-13.2%	(34.6)	-13.2%	(113.3)	(123.8)	-8.5%	(113.3)	-8.5%
Depreciation & Amortization	(13.9)	(15.2)	-8.7%	(14.4)	-5.5%	(43.2)	(44.0)	-1.8%	(41.4)	-6.0%
Gross Profit	**131.9**	**142.4**	**-7.4%**	**137.6**	**-3.4%**	**366.2**	**357.3**	**2.5%**	**355.5**	**-0.5%**
Gross Margin (%)	*32.9%*	*32.6%*		*33.2%*		*31.1%*	*29.7%*		*31.0%*	
Operating Expenses[1]	**(113.5)**	**(133.8)**	**-15.2%**	**(118.2)**	**-11.6%**	**(355.1)**	**(350.4)**	**1.4%**	**(343.9)**	**-1.9%**
Selling and Operating	(45.7)	(48.3)	-5.3%	(48.1)	-0.4%	(135.4)	(121.2)	11.7%	(129.4)	6.8%
Rents of Stores	(41.0)	(46.7)	-12.4%	(42.4)	-9.4%	(125.2)	(127.4)	-1.7%	(122.0)	-4.3%
Store Pre-Openings	(3.3)	(0.6)	431.1%	(3.7)	499.8%	(5.0)	(2.7)	89.1%	(5.2)	95.5%
Depreciation & Amortization	(7.9)	(13.4)	-40.8%	(8.2)	-39.2%	(27.0)	(34.2)	-20.9%	(26.6)	-22.1%
J.V. Investment Amortization	(0.5)	(0.9)	-41.1%	(0.6)	-35.7%	(1.7)	(1.7)	-1.2%	(1.5)	-12.1%
Equity income result	1.4	1.6	-9.5%	1.5	-5.2%	6.8	6.0	13.0%	5.9	-1.8%
Other revenues (expenses)	6.8	(1.7)	-509.0%	6.9	-513.4%	2.5	0.1	3736.5%	2.6	3850.9%
General & Administative	(19.8)	(16.7)	18.6%	(20.4)	22.0%	(57.2)	(46.8)	22.1%	(55.5)	18.4%
Corporate (Holding)[2]	(3.6)	(7.1)	-49.7%	(3.4)	-52.0%	(12.9)	(22.6)	-42.9%	(12.2)	-45.7%
Special Items - Write-offs	0.0	0.0	-	0.0	-	0.0	0.0	0.0%	0.0	
Special Items - Other	(1.2)	(1.5)	-24.5%	(1.2)	-24.5%	(5.7)	(7.2)	-21.6%	(5.7)	-21.6%
EBIT	**17.2**	**7.1**	**142.4%**	**18.2**	**157.4%**	**5.4**	**(0.3)**	**na**	**5.9**	**na**
(+) D&A and Write-offs	22.4	29.5	-24.2%	23.1	-21.7%	71.9	79.9	-10.0%	69.5	-13.0%
EBITDA	**39.5**	**36.6**	**8.0%**	**41.3**	**13.0%**	**77.3**	**79.6**	**-2.9%**	**75.4**	**-5.2%**
EBITDA Margin (%)	*9.9%*	*8.4%*	*1,5p.p.*	*10.0%*	*1,6p.p.*	*6.6%*	*6.6%*	*0p.p.*	*6.6%*	*0p.p.*
(+) Special Items - Other	1.2	1.5	-	1.2	-	5.7	7.2	-21.6%	5.7	-21.6%
Adjusted EBITDA	**40.7**	**38.1**	**6.7%**	**42.5**	**11.4%**	**82.9**	**86.8**	**-4.4%**	**81.1**	**-6.6%**
Adjusted EBITDA Margin (%)	*10.1%*	*8.7%*	*1,4p.p.*	*10.3%*	*1,5p.p.*	*7.0%*	*7.2%*	*-0,2p.p.*	*7.1%*	*-0,1p.p.*

[1]Before special items; [2]Not allocated in segments and countries; [3] in constant currencies as of the prior year

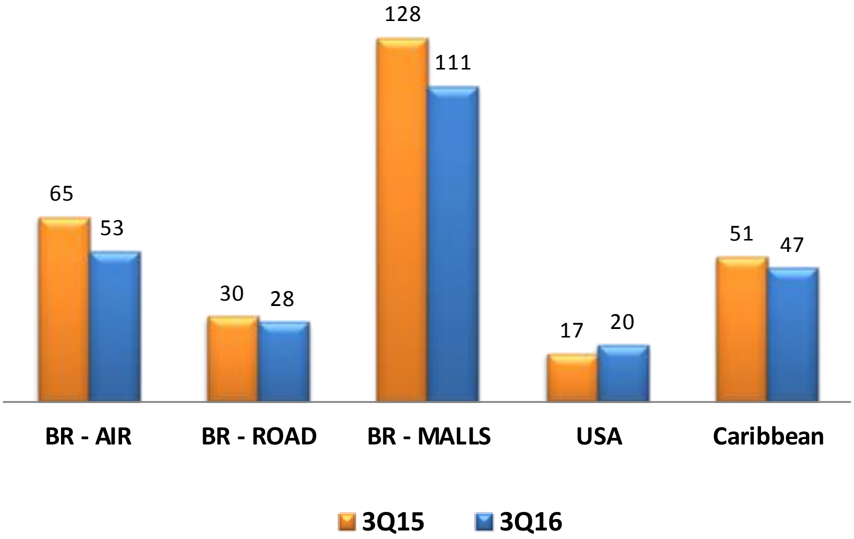
Net revenue totaled R$401.2 million in 3Q16, down 8.3% vs. 3Q15 or down 5.2% excluding the impact from the exchange rate changes. Sales were negatively affected by 32 net store closures (31 of which in Brazil), shown in the section "Number of stores". Food cost was down by 9.2% (a 20bps improvement) in 3Q16 as a result of operational improvements (e.g. stricter controls, mix). Net revenue totaled R$1,177.4 million in 9M16, a 2.2% reduction compared to 9M15.

Worth noticing, throughout 3Q15 the Company improved its controls and since then is more accurately allocating personnel costs and expenses. As a result, indirect labor cost is now allocated in operating expenses. For that reason and for a better comparison, labor costs should be combined with "sales and operating expenses". Labor cost and expenses, consequently totaled R$155.3 million (in constant currency), compared to R$159.7 million in 3Q15, as headcount adjustments mitigated inflationary pressures on payroll. With regards to G&A, the R$3.7 million increase YoY (in constant currency) – mostly due to the Brazilian team enhancement – was fully offset by equivalent holding expenses reduction. It is important to note that we recorded in the G&A line in Brazil the expenses related to the Company's Leaders Convention held in August of approximately R$1.0 million.

In 3Q16, adjusted EBITDA was R$40.7 million, up 6.7% in Brazilian reais YoY, or 11.4% in constant currencies. It is worth highlighting that compared to 2Q16, EBITDA was up by 72%. EBITDA margin was 10.1% or 10.3% in constant currency, up from 8.7% in 3Q15. Main drivers for the higher EBITDA in constant currencies are: a) the nominal reduction of labor, food, fuel, utilities and rent costs and expenses totaling R$21.7 million vs. the R$22.8 million reduction in net revenues; combined with b) higher "other income", related to tax reversions; partially mitigated by higher pre-opening store expenses. G&A higher expenses – R$3.7 million mostly in Brazil – were fully offset by the reduction on holding expenses (R$3.7 million). Adjusted EBITDA totaled R$82.9 million in 9M16, a 4.4% reduction compared to 9M15.

Finally, in 3Q16 the Company had R$1.2 million in special items, related to the Company's stock option plan, compared to R$1.5 million in 3Q15 (related to top management restructuring).

Number of stores



NUMBER OF STORES (end of period)	3Q16	4Q15	3Q15	YTD Var. (%)	YTD Var. (#)	YoY Var. (%)	YoY Var. (#)
Brazil	**192**	**218**	**223**	**-11.9%**	**-26**	**-13.9%**	**-31**
Air	*53*	*62*	*65*	*-14.5%*	*-9*	*-18.5%*	*-12*
Roads	*28*	*29*	*30*	*-3.4%*	*-1*	*-6.7%*	*-2*
Shopping Malls	*111*	*127*	*128*	*-12.6%*	*-16*	*-13.3%*	*-17*
USA	**20**	**16**	**17**	**25.0%**	**4**	**17.6%**	**3**
Caribbean	**47**	**47**	**51**	**0.0%**	**0**	**-7.8%**	**-4**
Total Number of Stores	**259**	**281**	**291**	**-7.8%**	**-22**	**-11.0%**	**-32**

At the end of the quarter, the Company had 259 stores, a net reduction of 32 stores YoY, 31 in Brazil and 4 in the Caribbean, while we had a net opening of 3 stores in the US in the period.

Most store closures in Brazil are connected with the loss-making store closure program. In the current economic situation, stores are opened only after the execution of strict feasibility studies, and to fulfill commitments signed in the past. Besides that, we are focusing our 2016 CAPEX in the refurbishment and rebranding of existing stores in order to create a better customer experience to further promote sales.

Same-store sales (SSS)

(in R$ million)	3Q16	3Q15	HA (%)	2016	2015	HA (%)
Brazil	**224.8**	**246.7**	**-8.9%**	**697.1**	**731.3**	**-4.7%**
BR - Air	62.0	74.0	-16.2%	191.4	212.4	-9.9%
BR - Roads	103.7	110.1	-5.8%	323.1	330.3	-2.2%
BR - Roads - Restaurants	*60.2*	*63.6*	*-5.3%*	*181.6*	*184.9*	*-1.8%*
BR - Roads - Gas Station	*43.5*	*46.5*	*-6.4%*	*141.5*	*145.4*	*-2.7%*
BR - Malls	59.1	62.6	-5.6%	182.6	188.5	-3.1%
USA	**113.1**	**122.2**	**-7.4%**	**295.9**	**280.1**	**5.6%**
Caribbean	**45.5**	**49.0**	**-7.2%**	**143.0**	**129.8**	**10.2%**
Total Same Store Sales	**383.4**	**417.8**	**-8.2%**	**1,136.0**	**1,141.2**	**-0.4%**

In constant currencies (in R$ million)	3Q16	3Q15	HA (%)	2016	2015	HA (%)
Brazil	224.8	246.7	-8.9%	697.1	731.3	-4.7%
USA	121.3	122.2	-0.7%	273.6	280.1	-2.3%
Caribbean	49.4	49.0	0.9%	136.5	129.8	5.2%
Total Same Store Sales	**395.5**	**417.8**	**-5.3%**	**1,107.2**	**1,141.2**	**-3.0%**

Please check the definition of same-store sales (SSS) in the glossary.

Same store sales totaled R$383.4 million in 3Q16, down 8.2% YoY in Brazilian reais or 5.3% in constant currencies. SSS decreased by 0.4% in 9M16 compared to 9M15 in Brazilian reais and it was down 3.0% in constant currencies.

In Brazil, the 8.9% decrease in same store sales was led by Brazilian airports that fell by 16.2% in 3Q16 following a sharp drop in the flow of passengers throughout Brazilian airports in late 2015 and early 2016 (-10.0%, Jul-Sep YoY) that impacted both restaurants and catering operations, that was partially mitigated by the Company's sales efforts that led to a higher average ticket compensating the lower costumer volume. Those efforts included menu engineering initiatives, as well as a new pricing policy and pricing initiatives. In addition, we revamped our operations and their respective menus to meet different demands at different day parts. It is important to note that on a YoY comparison our market share in the airports that we operate remained nearly flat considering the YoY net closure of 12 stores.

In the Road segment, SSS fell by 5.8% YoY, mostly impacted by the 4.7% lower flow of toll-paying vehicles (heavy, light and motorcycles) YoY according to *Associação Brasileira de Concessionárias de Rodovias*, or the Brazilian Association of Highway Concessionaires (ABCR), combined with increased competition due to new store openings. Those effects mitigated sales initiatives that helped increase the average ticket by 13%, including pricing, category management, new mix and planogram of products at our checkouts. We have launched a pilot-store in Caieiras with a revamped mini-market in order to test a different category management, planogram and mix, seeking to improve mini-market share of revenues. In the 2H16, at the same store, we will also refurbish the restaurant area, allowing us to test a completely new Frango Assado model that could be replicated to the remaining stores. It is important to note that after a steep reduction on market share in 2Q16, there was a 300bps QoQ recovery in 3Q16.

Same stores sales in the Malls segment fell by 5.6% in 3Q16. Industry sales continues to suffer from the softer macroeconomic scenario (market SSS -7.4% in 3Q16 vs. 3Q15 – source: IFB), however IMC was able to partially offset this negative impact through the new pricing policy, the new menu launched at Viena Express stores and initiatives designed to improve sales of beverages and desserts. We are working on a pilot-store for Viena Express launched in June to test, learn and scale a more efficient and effective operating model.

US SSS in local currency was -0.7% YoY, an improvement from -3.6% in 2Q16, led by an improvement in the retail segment (+7.0% YoY, from -4.3% in 1Q16), as a result of the turnaround promoted by the new management team – with new assortment, product mix and pricing efforts. With regards to F&B there was also an improvement in the SSS trend as it reached -1.6% from over -4% in 2Q16 showing the first benefits from the suggestive selling and pricing initiatives. However, we are confident that we will also be able to turnaround F&B division with: i) new menus based on menu engineering tools; ii) groups sales; and iii) store refurbishments.

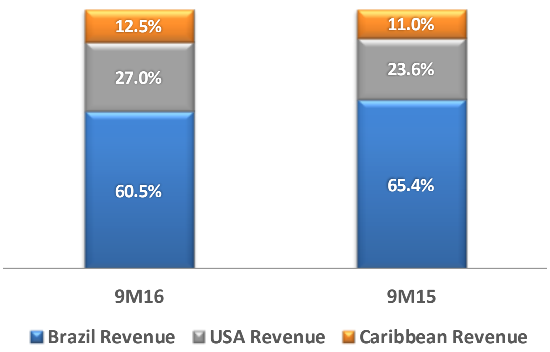
In the Caribbean, as anticipated in the 1Q16, higher competition lead to a reduction on the SSS growth pace to 0.9% compared to 2.7% in 2Q16. We are starting to see an improvement in the SSS in the airport segment and the situation normalized but continue to face challenging SSS in the mall segment.

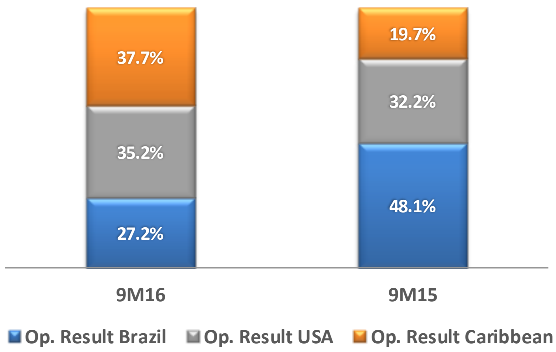
RESULTS BY BUSINESS SEGMENT AND GEOGRAPHIC REGION

	Brazil	USA	Caribbean	Consolidated		Brasil	EUA	Caribbean	Consolidated		
(in R$ million)	9M16	9M16	9M16	9M16	% VA	9M15	9M15	9M15	9M15	% VA	% HA
Net Revenue	**712.6**	**317.8**	**147.1**	**1,177.4**	**100.0%**	**787.7**	**284.7**	**132.0**	**1,204.5**	**100.0%**	**-2.2%**
Restaurants & Others	571.0	317.8	147.1	1,035.9	88.0%	634.5	284.7	132.0	1,051.3	87.3%	-1.5%
Gas Stations	141.6	0.0	0.0	141.6	12.0%	153.2	0.0	0.0	153.2	12.7%	-7.6%
Cost of Sales and Services	**(544.6)**	**(194.9)**	**(71.7)**	**(811.3)**	**-68.9%**	**(604.5)**	**(172.2)**	**(70.5)**	**(847.2)**	**-70.3%**	**-4.2%**
Direct Labor	(186.5)	(97.0)	(26.4)	(309.9)	-26.3%	(206.7)	(86.1)	(25.5)	(318.3)	-26.4%	-2.6%
Food	(172.3)	(62.3)	(42.7)	(277.2)	-23.5%	(197.6)	(56.2)	(42.1)	(295.9)	-24.6%	-6.3%
Others	(46.4)	(20.1)	(1.1)	(67.6)	-5.7%	(47.2)	(16.9)	(1.0)	(65.2)	-5.4%	3.8%
Fuel and Automotive Accessories	(113.3)	0.0	0.0	(113.3)	-9.6%	(123.8)	0.0	0.0	(123.8)	-10.3%	-8.5%
Depreciation & Amortization	(26.1)	(15.6)	(1.5)	(43.2)	-3.7%	(29.1)	(13.0)	(1.9)	(44.0)	-3.7%	-1.8%
Gross Profit	**167.9**	**122.9**	**75.3**	**366.2**	**31.1%**	**183.2**	**112.6**	**61.5**	**357.3**	**29.7%**	**2.5%**
Operating Expenses[1]	**(187.0)**	**(107.5)**	**(47.8)**	**(342.3)**	**-29.1%**	**(186.5)**	**(92.7)**	**(48.6)**	**(327.8)**	**-27.2%**	**4.4%**
Selling and Operating	(53.5)	(62.9)	(19.0)	(135.4)	-11.5%	(45.6)	(56.1)	(19.5)	(121.2)	-10.1%	11.7%
Rents of Stores	(78.0)	(31.9)	(15.3)	(125.2)	-10.6%	(84.3)	(28.8)	(14.3)	(127.4)	-10.6%	-1.7%
Store Pre-Openings	(1.3)	(2.7)	(1.1)	(5.0)	-0.4%	(2.2)	(0.5)	(0.0)	(2.7)	-0.2%	89.1%
Depreciation & Amortization	(19.0)	(1.0)	(7.0)	(27.0)	-2.3%	(26.8)	(0.7)	(6.7)	(34.2)	-2.8%	-20.9%
J.V. Investment Amortization	0.0	(1.7)	0.0	(1.7)	-0.1%	0.0	(1.7)	0.0	(1.7)	-0.1%	-1.2%
Equity income result	0.0	6.8	0.0	6.8	0.6%	0.0	6.0	0.0	6.0	0.5%	13.0%
Other revenues (expenses)	1.5	(0.3)	1.3	2.5	0.2%	2.5	(0.0)	(2.4)	0.1	0.0%	n/a
General & Administative	(36.7)	(13.9)	(6.6)	(57.2)	-4.9%	(30.1)	(11.0)	(5.7)	(46.8)	-3.9%	22.1%
(+) Depreciation & Amortization	45.1	18.3	8.5	71.9	6.1%	55.9	15.3	8.6	79.9	6.6%	-10.0%
Operating Income	**26.0**	**33.7**	**36.1**	**95.8**	**8.1%**	**52.6**	**35.2**	**21.5**	**109.3**	**9.1%**	**-12.4%**
Corporate (Holding)[2]				(12.9)	-1.1%				(22.6)	-1.9%	-42.9%
Special Items - Write-offs				0.0	0.0%						
Special Items - Other				(5.7)	-0.5%				(7.2)	-0.6%	-21.6%
EBIT	**(19.0)**	**15.4**	**27.6**	**5.4**	**0.5%**	**(3.3)**	**19.9**	**12.9**	**(0.3)**	**0.0%**	
(+) D&A and Write-offs				71.9	6.1%				79.9		-10.0%
EBITDA				**77.3**	**6.6%**				**79.6**	**6.6%**	**-2.9%**
(+) Special Items				5.7	0.5%				7.2	0.6%	-21.6%
Adjusted EBITDA				**82.9**	**7.0%**				**86.8**	**7.2%**	**-4.4%**

[1]Before special items; [2]Not allocated in segments and countries

Brazilian operations accounted for 60.5% of sales in 9M16, vs. 65.4% in 9M15. The lower share of Brazilian operations in total sales is mainly due to the sales growth in the Caribbean and the positive impact of the FX rate on both Caribbean and US sales, as well as the lower revenues in Brazil due to the closure of loss-making stores, and the pressure of the macroeconomic scenario on SSS.





The geographic breakdown of operating income was also impacted by the exchange rate changes, as well as the lower margins of Brazilian operations, which accounted for 27% of the 9M16 operating income, vs. 48% in 9M15.

Results of the Brazilian Operations

(in R$ million)	3Q16	% VA	3Q15	% VA	% HA	2016	% VA	2015	% VA	% HA
Net Revenue	**229.5**	**100.0%**	**264.3**	**100.0%**	**-13.1%**	**712.6**	**100.0%**	**787.7**	**100.0%**	**-9.5%**
Restaurants & Others	186.0	81.0%	214.6	81.2%	-13.3%	571.0	80.1%	634.5	80.5%	-10.0%
Gas Stations	43.5	19.0%	49.7	18.8%	-12.4%	141.6	19.9%	153.2	19.5%	-7.6%
Cost of Sales and Services	**(176.2)**	**-76.8%**	**(198.8)**	**-75.2%**	**-11.4%**	**(544.6)**	**-76.4%**	**(604.5)**	**-76.7%**	**-9.9%**
Direct Labor	(61.3)	-26.7%	(68.3)	-25.8%	-10.2%	(186.5)	-26.2%	(206.7)	-26.2%	-9.8%
Food	(57.3)	-24.9%	(64.6)	-24.4%	-11.3%	(172.3)	-24.2%	(197.6)	-25.1%	-12.8%
Others	(14.4)	-6.3%	(16.3)	-6.2%	-12.0%	(46.4)	-6.5%	(47.2)	-6.0%	-1.7%
Fuel and Automotive Accessories	(34.6)	-15.1%	(39.9)	-15.1%	-13.2%	(113.3)	-15.9%	(123.8)	-15.7%	-8.5%
Depreciation & Amortization	(8.7)	-3.8%	(9.7)	-3.7%	-10.8%	(26.1)	-3.7%	(29.1)	-3.7%	-10.4%
Gross Profit	**53.4**	**23.2%**	**65.5**	**24.8%**	**-18.5%**	**167.9**	**23.6%**	**183.2**	**23.3%**	**-8.3%**
Operating Expenses[1]	**(54.5)**	**-23.8%**	**(69.3)**	**-26.2%**	**-21.3%**	**(187.0)**	**-26.2%**	**(186.5)**	**-23.7%**	**0.2%**
Selling and Operating	(17.2)	-7.5%	(17.5)	-6.6%	-1.5%	(53.5)	-7.5%	(45.6)	-5.8%	17.3%
Rents of Stores	(23.5)	-10.2%	(28.5)	-10.8%	-17.5%	(78.0)	-10.9%	(84.3)	-10.7%	-7.5%
Store Pre-Openings	(0.8)	-0.4%	(0.3)	-0.1%	201.3%	(1.3)	-0.2%	(2.2)	-0.3%	-41.2%
Depreciation & Amortization	(5.6)	-2.4%	(10.7)	-4.1%	-47.9%	(19.0)	-2.7%	(26.8)	-3.4%	-29.2%
J.V. Investment Amortization	0.0	0.0%	0.0	0.0%	0.0%	0.0	0.0%	0.0	0.0%	0.0%
Equity income result	0.0	0.0%	0.0	0.0%	0.0%	0.0	0.0%	0.0	0.0%	0.0%
Other revenues (expenses)[2]	6.2	2.7%	(1.8)	-0.7%	-436.0%	1.5	0.2%	2.5	0.3%	-39.9%
General & Administative[2]	(13.6)	-5.9%	(10.5)	-4.0%	29.7%	(36.7)	-5.2%	(30.1)	-3.8%	21.8%
(+) Depreciation & Amortization	14.3	6.2%	20.4	7.7%	-30.3%	45.1	6.3%	55.9	7.1%	-19.4%
Operating Income	**13.1**	**5.7%**	**16.7**	**6.3%**	**-21.4%**	**26.0**	**3.7%**	**52.6**	**6.7%**	**-50.5%**
Expansion Capex	7.0	3.0%	3.5	1.3%	100.3%	45.8	6.4%	15.7	2.0%	192.4%
Maintenance Capex	2.0	0.9%	1.7	0.6%	16.5%	7.3	1.0%	7.0	0.9%	4.4%
Total Capex	**9.0**	**3.9%**	**5.2**	**2.0%**	**72.7%**	**53.1**	**7.5%**	**22.6**	**2.9%**	**134.4%**
Operating Inc. - Capex[3]	**4.1**	**n/a**	**11.4**	**68.7%**	**n/a**	**(27.1)**	**n/a**	**30.0**	**57.0%**	**n/a**

[1]Before special items; [2]Not allocated in segments; [3] AV vs. Op. Inc.

Brazilian operations top line was mainly impacted by the softer macroeconomic scenario, that impacted consumer confidence leading to a lower flow of passengers in Airports (-10.0%, Jul-Sep YoY), lower spending on shopping malls (market SSS -7.4% in 3Q16 YoY) and also a lower flow of vehicles in roads (-4.7% in 3Q16 YoY), all of which impacted same store sales. It is also important to note that compared to 3Q15, there was a 31 stores reduction in the Brazilian operations (-12 in airports, -2 in roads and -17 in shopping malls) in 3Q16. Those effects were partially mitigated by IMC's sales initiatives that included: i) pricing: separating the stores in regional-brand clusters setting specific prices for each specific product; ii) menu engineering: focusing on higher margin products and suggestive sales; iii) product assortment and mix; iv) up selling; v) product quality and product innovation; among others.

All in all, the revenues of Brazilian operations fell by 13.1% in 3Q16. In 9M16, net revenues totaled R$712.6 million, down 9.5% compared to 9M15.

In terms of costs and expenses it is important to highlight the 60 bps reduction on rent, as the first positive outcome from the airport contracts renegotiations. Regarding labor cost and expenses, as mentioned before, for a fair comparison "direct labor cost" and "sales and operating expenses" should be combined, which resulted in R$78.6 million in 3Q16, compared to R$85.8 million in 3Q15, as a consequence of headcount reduction that more than compensated for the inflation pressure on payroll. It is important to note that the operating margin in Brazilian operations was largely impacted by the reduction on sales given the nature of our business and its high operational leverage; in the quarter, the pressure on operating income from lower volumes totaled R$36.5 million. Results were positively impacted by R$6.8 million tax reversion in the "other income" line, that was also positively impacted by roughly R$1.0 million from the Company's Leaders Convention held in August that was funded by sponsors – the same amount impacted G&A expenses negatively. With regards to G&A, the increase (excluding the Company's Leaders Convention held in August expenses) was related to the new team in the country that has been fully funded by the reduction on holding expenses.

Consequently, Brazilian operations posted an operating income of R$13.1 million in 3Q16, from R$2.1 million in 2Q16 (up 6x QoQ), or down 21.4% YoY, with a nearly 60 bps reduction in operating margin. However, it is important to bear in mind that: i) the initiatives that the Company has implemented to improve sales and reduce costs are still being implemented and will be even more meaningful when fully matured; ii) there are several other initiatives to be implemented that shall also improve sales and efficiency; and iii) when the Brazilian economy starts to recover, the impact on margins will be even more significant due to higher sales and consequent higher operating leverage.

Results of the Brazilian Operations – AIR

(in R$ million)	3Q16	% VA	3Q15	% VA	% HA	9M16	% VA	9M15	% VA	% HA
Net Revenue	**64.8**	**100.0%**	**82.7**	**100.0%**	**-21.7%**	**200.4**	**100.0%**	**240.7**	**100.0%**	**-16.7%**
Restaurants & Others	64.8	100.0%	82.7	100.0%	-21.7%	200.4	100.0%	240.7	100.0%	-16.7%
Gas Stations	0.0	0.0%	0.0	0.0%	0.0%	0.0	0.0%	0.0	0.0%	0.0%
Cost of Sales and Services	**(47.5)**	**-73.3%**	**(56.0)**	**-67.7%**	**-15.2%**	**(141.8)**	**-70.8%**	**(174.5)**	**-72.5%**	**-18.7%**
Direct Labor	(20.2)	-31.2%	(25.0)	-30.2%	-19.0%	(62.1)	-31.0%	(78.1)	-32.5%	-20.5%
Food	(19.9)	-30.7%	(23.1)	-28.0%	-13.8%	(57.2)	-28.5%	(72.6)	-30.2%	-21.3%
Others	(4.4)	-6.8%	(4.8)	-5.8%	-7.7%	(14.1)	-7.0%	(14.5)	-6.0%	-2.7%
Fuel and Automotive Accessories	0.0	0.0%	0.0	0.0%	0.0%	0.0	0.0%	0.0	0.0%	0.0%
Depreciation & Amortization	(3.0)	-4.6%	(3.2)	-3.8%	-5.8%	(8.5)	-4.2%	(9.2)	-3.8%	-8.4%
Gross Profit	**17.3**	**26.7%**	**26.7**	**32.3%**	**-35.3%**	**58.6**	**29.2%**	**66.2**	**27.5%**	**-11.5%**
Operating Expenses[1]	**(21.3)**	**-32.9%**	**(29.4)**	**-35.6%**	**-27.5%**	**(72.1)**	**-36.0%**	**(76.8)**	**-31.9%**	**-6.1%**
Selling and Operating	(6.9)	-10.6%	(6.6)	-8.0%	3.8%	(21.1)	-10.5%	(15.4)	-6.4%	37.4%
Rents of Stores	(9.8)	-15.1%	(14.2)	-17.2%	-31.3%	(36.0)	-17.9%	(41.1)	-17.1%	-12.6%
Store Pre-Openings	(0.6)	-1.0%	(0.3)	-0.3%	135.1%	(0.9)	-0.5%	(1.8)	-0.7%	-46.8%
Depreciation & Amortization	(4.0)	-6.2%	(8.3)	-10.0%	-51.3%	(14.1)	-7.0%	(18.5)	-7.7%	-23.8%
J.V. Investment Amortization	0.0	0.0%	0.0	0.0%	0.0%	0.0	0.0%	0.0	0.0%	0.0%
Equity income result	0.0	0.0%	0.0	0.0%	0.0%	0.0	0.0%	0.0	0.0%	0.0%
Other revenues (expenses)[2]	0.0	0.0%	0.0	0.0%	0.0%	0.0	0.0%	0.0	0.0%	0.0%
General & Administative[2]	0.0	0.0%	0.0	0.0%	0.0%	0.0	0.0%	0.0	0.0%	0.0%
(+) Depreciation & Amortization	7.0	10.8%	11.5	13.9%	-38.8%	22.6	11.3%	27.8	11.5%	-18.7%
Operating Income	**3.0**	**4.6%**	**8.7**	**10.6%**	**-66.0%**	**9.1**	**4.5%**	**17.2**	**7.1%**	**-47.2%**
Expansion Capex	3.7	5.7%	1.2	1.4%	208.2%	37.4	18.6%	12.9	5.3%	190.5%
Maintenance Capex	0.4	0.6%	0.6	0.7%	-34.6%	1.2	0.6%	3.8	1.6%	-69.0%
Total Capex	**4.1**	**6.3%**	**1.8**	**2.1%**	**129.4%**	**38.5**	**19.2%**	**16.7**	**6.9%**	**131.2%**
Operating Inc. - Capex[3]	**(1.1)**	**n/a**	**7.0**	**79.7%**	**n/a**	**(29.5)**	**n/a**	**0.5**	**2.9%**	**n/a**

[1]Before special items; [2]Not allocated in segments; [3] AV vs. Op. Inc.

The Brazilian Airport segment operating income reached R$3.0 million in 3Q16 from R$2.1 million in the 2Q16, but down 66% YoY with a 600bps decrease on margins mainly due to:

i) Decrease in sales, as a consequence of the net closure of 12 stores combined with a reduction of 16.2% on SSS, as a result of the decrease in passenger flow in the airports that the Company operates (-10.0%, Jul-sep YoY), which impacted margins in the following ways:

   i. 360bps increase in labor – we must note however that in nominal terms labor expenses ("direct labor cost" combined with "selling and operating expenses") totaled R$27.1 million compared to R$31.6 million in 3Q15, as a consequence of headcount adjustments on the operations that more than compensated the inflation pressure on payroll.

   ii. 270bps increase in food expenses, that were also impacted by a nearly R$1.4 million inventory write-off.

   iii. 100bps increase in others – mainly related to utility expenses.

   iv. 70bps increase in pre-opening store expenses.

ii) Those impacts were partially mitigated by the 210bps improvement or R$4.4 million reduction on rent expenses as a consequence of the renegotiated airport contracts and the closure of some stores.

In 9M16, the Brazilian Airport segment operating income reached R$9.1 million, down 47.2% YoY, with a margin of 4.5% vs. 7.1% in 9M15.

Results of the Brazilian Operations – ROADS

(in R$ million)	3Q16	% VA	3Q15	% VA	% HA	9M16	% VA	9M15	% VA	% HA
Net Revenue	**103.7**	**100.0%**	**113.9**	**100.0%**	**-8.9%**	**323.2**	**100.0%**	**339.6**	**100.0%**	**-4.8%**
Restaurants & Others	60.2	58.1%	64.2	56.4%	-6.2%	181.6	56.2%	186.4	54.9%	-2.6%
Gas Stations	43.5	41.9%	49.7	43.6%	-12.4%	141.6	43.8%	153.2	45.1%	-7.6%
Cost of Sales and Services	**(84.6)**	**-81.5%**	**(92.9)**	**-81.6%**	**-9.0%**	**(266.1)**	**-82.3%**	**(277.9)**	**-81.8%**	**-4.3%**
Direct Labor	(23.1)	-22.2%	(22.7)	-19.9%	1.8%	(68.9)	-21.3%	(65.8)	-19.4%	4.7%
Food	(18.7)	-18.0%	(20.9)	-18.4%	-10.8%	(57.4)	-17.8%	(61.2)	-18.0%	-6.1%
Others	(5.2)	-5.0%	(6.1)	-5.4%	-15.5%	(17.0)	-5.3%	(16.9)	-5.0%	0.4%
Fuel and Automotive Accessories	(34.6)	-33.3%	(39.9)	-35.0%	-13.2%	(113.3)	-35.1%	(123.8)	-36.5%	-8.5%
Depreciation & Amortization	(3.1)	-3.0%	(3.4)	-3.0%	-8.2%	(9.5)	-2.9%	(10.2)	-3.0%	-7.2%
Gross Profit	**19.1**	**18.5%**	**21.0**	**18.4%**	**-8.7%**	**57.1**	**17.7%**	**61.7**	**18.2%**	**-7.4%**
Operating Expenses[1]	**(10.3)**	**-9.9%**	**(10.7)**	**-9.4%**	**-3.8%**	**(31.6)**	**-9.8%**	**(30.9)**	**-9.1%**	**2.4%**
Selling and Operating	(5.1)	-4.9%	(4.7)	-4.1%	8.6%	(15.7)	-4.9%	(13.1)	-3.8%	20.0%
Rents of Stores	(4.3)	-4.2%	(4.6)	-4.0%	-5.9%	(13.4)	-4.1%	(13.8)	-4.1%	-3.0%
Store Pre-Openings	0.0	0.0%	0.0	0.0%	0.0%	0.0	0.0%	0.0	0.0%	0.0%
Depreciation & Amortization	(0.9)	-0.9%	(1.4)	-1.2%	-38.0%	(2.6)	-0.8%	(4.1)	-1.2%	-36.0%
J.V. Investment Amortization	0.0	0.0%	0.0	0.0%	0.0%	0.0	0.0%	0.0	0.0%	0.0%
Equity income result	0.0	0.0%	0.0	0.0%	0.0%	0.0	0.0%	0.0	0.0%	0.0%
Other revenues (expenses)[2]	0.0	0.0%	0.0	0.0%	0.0%	0.0	0.0%	0.0	0.0%	0.0%
General & Administative[2]	0.0	0.0%	0.0	0.0%	0.0%	0.0	0.0%	0.0	0.0%	0.0%
(+) Depreciation & Amortization	4.0	3.9%	4.8	4.2%	-17.0%	12.1	3.7%	14.3	4.2%	-15.4%
Operating Income	**12.8**	**12.4%**	**15.1**	**13.2%**	**-14.8%**	**37.5**	**11.6%**	**45.0**	**13.3%**	**-16.7%**
Expansion Capex	1.7	1.6%	0.0	0.0%	0.0%	2.0	0.6%	0.0	0.0%	0.0%
Maintenance Capex	0.1	0.0%	0.6	0.5%	-91.3%	0.6	0.2%	1.6	0.5%	-63.1%
Total Capex	**1.7**	**1.7%**	**0.6**	**0.5%**	**196.6%**	**2.6**	**0.8%**	**1.6**	**0.5%**	**61.3%**
Operating Inc. - Capex[3]	**11.1**	**86.4%**	**14.5**	**96.1%**	**-9.7%**	**35.0**	**93.2%**	**43.5**	**96.5%**	**-3.3%**

[1]Before special items; [2]Not allocated in segments; [3] VA vs. Op. Inc.

The Roads segment operating income decreased by R$2.2 million in the 3Q16, with a 90bps reduction on margins mainly due to:

i) Reduction on sales (-8.9% YoY), as a consequence of the net closure of 2 stores combined with a reduction of 5.8% on SSS, as a result of the macroeconomic headwinds that lead to a 4.7% reduction on traffic combined with fiercer competition in the roads where the company operates, which were partially offset by IMC's efforts to increase average ticket such as pricing and category management new mix and planogram of products at our checkouts.

ii) Inflation pressure on payroll and rent that lead to an increase of expenses of 310bps and 20bps, respectively.

iii) Those impacts were partially mitigated by higher efficiency on fuel cost (170bps reduction), on food cost (40bps) and utilities (40bps), as a result of pricing initiatives that mitigated inflationary pressure in the quarter.

In 9M16, the Brazilian Roads segment operating income reached R$37.5 million, down 16.7% YoY, with a margin of 11.6% vs. 13.3% in 9M15.

The Road segment is still a substantial cash generator for the Company; in addition, it has good prospects of achieving high operating margins by making the most of existing stores with initiatives to increase sales, mainly in the retail division. In June IMC launched a new pilot store, with a completely changed mini-market with new layout, planogram and visual merchandizing. In 4Q16, IMC should also test a new food & beverage offering (restaurant, bakery and snack bar) pilot at the Frango Assado.

Results of the Brazilian Operations – Malls

(in R$ million)	3Q16	% VA	3Q15	% VA	% HA	9M16	% VA	9M15	% VA	% HA
Net Revenue	**61.1**	**100.0%**	**67.7**	**100.0%**	**-9.8%**	**189.0**	**100.0%**	**207.4**	**100.0%**	**-8.9%**
Restaurants & Others	61.1	100.0%	67.7	100.0%	-9.8%	189.0	100.0%	207.4	100.0%	-8.9%
Gas Stations	0.0	0.0%	0.0	0.0%	0.0%	0.0	0.0%	0.0	0.0%	0.0%
Cost of Sales and Services	**(44.1)**	**-72.3%**	**(49.9)**	**-73.7%**	**-11.5%**	**(136.7)**	**-72.4%**	**(152.1)**	**-73.3%**	**-10.1%**
Direct Labor	(18.0)	-29.5%	(20.7)	-30.5%	-12.8%	(55.5)	-29.4%	(62.8)	-30.3%	-11.5%
Food	(18.7)	-30.6%	(20.5)	-30.3%	-9.1%	(57.7)	-30.5%	(63.8)	-30.8%	-9.6%
Others	(4.8)	-7.9%	(5.5)	-8.1%	-11.8%	(15.3)	-8.1%	(15.8)	-7.6%	-3.0%
Fuel and Automotive Accessories	0.0	0.0%	0.0	0.0%	0.0%	0.0	0.0%	0.0	0.0%	0.0%
Depreciation & Amortization	(2.6)	-4.3%	(3.2)	-4.7%	-18.6%	(8.2)	-4.3%	(9.7)	-4.7%	-15.5%
Gross Profit	**16.9**	**27.7%**	**17.8**	**26.3%**	**-5.0%**	**52.2**	**27.6%**	**55.4**	**26.7%**	**-5.7%**
Operating Expenses[1]	**(15.5)**	**-25.4%**	**(16.8)**	**-24.9%**	**-7.9%**	**(48.0)**	**-25.4%**	**(51.2)**	**-24.7%**	**-6.2%**
Selling and Operating	(5.3)	-8.6%	(6.2)	-9.1%	-14.8%	(16.7)	-8.9%	(17.2)	-8.3%	-2.7%
Rents of Stores	(9.4)	-15.4%	(9.7)	-14.3%	-2.8%	(28.7)	-15.2%	(29.4)	-14.2%	-2.4%
Store Pre-Openings	(0.2)	-0.3%	0.0	0.0%	0.0%	(0.3)	-0.2%	(0.4)	-0.2%	-15.8%
Depreciation & Amortization	(0.7)	-1.1%	(1.0)	-1.4%	-33.2%	(2.2)	-1.2%	(4.2)	-2.0%	-46.4%
J.V. Investment Amortization	0.0	0.0%	0.0	0.0%	0.0%	0.0	0.0%	0.0	0.0%	0.0%
Equity income result	0.0	0.0%	0.0	0.0%	0.0%	0.0	0.0%	0.0	0.0%	0.0%
Other revenues (expenses)[2]	0.0	0.0%	0.0	0.0%	0.0%	0.0	0.0%	0.0	0.0%	0.0%
General & Administative[2]	0.0	0.0%	0.0	0.0%	0.0%	0.0	0.0%	0.0	0.0%	0.0%
(+) Depreciation & Amortization	3.2	5.3%	4.2	6.2%	-22.1%	10.4	5.5%	13.9	6.7%	-24.8%
Operating Income	**4.7**	**7.7%**	**5.2**	**7.6%**	**-9.3%**	**14.7**	**7.8%**	**18.0**	**8.7%**	**-18.8%**
Expansion Capex	1.3	2.1%	0.1	0.1%	2203.8%	3.3	1.7%	0.1	0.1%	2534.7%
Maintenance Capex	0.5	0.9%	0.6	0.8%	-1.2%	1.5	0.8%	1.6	0.8%	-8.0%
Total Capex	**1.8**	**3.0%**	**0.6**	**0.9%**	**201.3%**	**4.7**	**2.5%**	**1.7**	**0.8%**	**176.5%**
Operating Inc. - Capex[3]	**2.8**	**60.7%**	**4.6**	**88.2%**	**-27.4%**	**9.9**	**67.7%**	**16.3**	**90.5%**	**-22.8%**

[1]Before special items; [2]Not allocated in segments; [3] AV vs. Op. Inc.

The Malls segment operating income decreased by 9.3% YoY in the 3Q16, totaling R$4.7 million with a 10bps improvement on margins mainly due to:

i) a 9.8% decrease in sales, as a consequence of the net closure of 17 stores combined with a reduction of 5.6% on SSS, as a result of the macroeconomic headwinds that lead to a reduction on consumer spending in malls, which reduced IMC's operational leverage resulting in a:

   i. 110bps increase in rents and 20bps in food costs.

ii) That were mitigated by a 150bps decrease in labor expenses ("direct labor cost" combined with "selling and operating expenses") that totaled R$23.3 million compared to R$26.9 million in 3Q15, as a consequence of headcount adjustments on the operations and the closure of some stores that more than compensated the inflation pressure on payroll; and:

iii) a 20 bps improvement in other costs – mainly utilities.

IMC continues to be focused on the strategy of streamlining the Shopping Mall portfolio in Brazil. The Company is also working on closing loss-making stores. Furthermore, IMC continues to seek to improve customers' experience at Viena locations, refurbishing and rebranding some of the stores throughout 2016 in order to increase our sales and operating income. The Company launched the first pilot store for Viena Express (buffet style – food court restaurant), and in 4Q16, the Company plans to launch a flagship store for Viena Delicatessen to test this new concept as well as the first Olive Garden at shopping malls in Brazil by January, 2017.

Results of U.S. Operations

(in US$ Million)	3Q16	% VA	3Q15	% VA	% HA	9M16	% VA	9M15	% VA	% HA
Net Revenue	**38.4**	**100.0%**	**35.4**	**100.0%**	**8.6%**	**91.6**	**100.0%**	**88.8**	**100.0%**	**3.0%**
Restaurants & Others	38.4	100.0%	35.4	100.0%	8.6%	91.6	100.0%	88.8	100.0%	3.0%
Gas Stations	0.0	0.0%	0.0	0.0%	0.0%	0.0	0.0%	0.0	0.0%	0.0%
Cost of Sales and Services	**(22.0)**	**-57.3%**	**(20.2)**	**-57.1%**	**9.0%**	**(55.8)**	**-60.9%**	**(54.0)**	**-60.8%**	**3.2%**
Direct Labor	(10.6)	-27.6%	(9.7)	-27.5%	8.7%	(27.7)	-30.2%	(27.1)	-30.5%	2.1%
Food	(7.6)	-19.7%	(7.0)	-19.8%	8.3%	(17.9)	-19.6%	(17.5)	-19.7%	2.2%
Others	(2.3)	-6.1%	(2.1)	-5.9%	11.9%	(5.8)	-6.3%	(5.3)	-6.0%	8.8%
Fuel and Automotive Accessories	0.0	0.0%	0.0	0.0%	0.0%	0.0	0.0%	0.0	0.0%	0.0%
Depreciation & Amortization	(1.5)	-3.9%	(1.4)	-3.9%	9.9%	(4.4)	-4.8%	(4.1)	-4.6%	7.6%
Gross Profit	**16.4**	**42.7%**	**15.2**	**42.9%**	**8.1%**	**35.8**	**39.1%**	**34.8**	**39.2%**	**2.8%**
Operating Expenses[1]	**(12.7)**	**-32.9%**	**(11.5)**	**-32.4%**	**10.3%**	**(30.8)**	**-33.7%**	**(28.9)**	**-32.6%**	**6.5%**
Selling and Operating	(7.0)	-18.2%	(6.6)	-18.7%	5.9%	(18.0)	-19.6%	(17.6)	-19.8%	2.2%
Rents of Stores	(3.9)	-10.2%	(3.7)	-10.5%	4.9%	(9.2)	-10.1%	(8.9)	-10.1%	3.0%
Store Pre-Openings	(0.7)	-1.8%	(0.1)	-0.3%	627%	(0.8)	-0.9%	(0.1)	-0.2%	498.6%
Depreciation & Amortization	(0.1)	-0.3%	(0.1)	-0.2%	30.5%	(0.3)	-0.3%	(0.2)	-0.2%	31.0%
J.V. Investment Amortization	(0.2)	-0.4%	(0.2)	-0.4%	-1.8%	(0.5)	-0.5%	(0.4)	-0.5%	8.4%
Equity income result	0.4	1.2%	0.4	1.1%	12.9%	1.9	2.1%	1.9	2.1%	2.7%
Other revenues (expenses)	0.0	0.0%	(0.0)	-0.1%	-106.8%	(0.1)	-0.1%	(0.0)	0.0%	1247.3%
General & Administative	(1.3)	-3.3%	(1.2)	-3.3%	8.4%	(3.9)	-4.3%	(3.5)	-3.9%	12.6%
(+) Depreciation & Amortization	1.8	4.6%	1.6	4.6%	9.7%	5.2	5.6%	4.7	5.3%	8.7%
Operating Income	**5.5**	**14.4%**	**5.3**	**15.1%**	**3.8%**	**10.1**	**11.1%**	**10.6**	**12.0%**	**-4.7%**
Expansion Capex	1.3	3.3%	1.8	5.2%	-30.7%	5.0	5.4%	2.8	3.1%	78.6%
Maintenance Capex	0.1	0.3%	0.1	0.3%	-3.5%	0.8	0.8%	0.4	0.5%	76.4%
Total Capex	**1.4**	**3.6%**	**2.0**	**5.5%**	**-29.0%**	**5.7**	**6.3%**	**3.2**	**3.6%**	**78.3%**
Operating Inc. - Capex[2]	**4.1**	**75.0%**	**3.4**	**63.4%**	**11.6%**	**4.4**	**43.3%**	**7.4**	**69.7%**	**-26.4%**

[1]Before special items; [2]VA vs. Op. Inc.

The operations in the United States consist basically of Margaritaville, which currently comprises 20 restaurants. The comments below (as well as the table above) are in local currency (US$) to provide a better understanding of the region's results eliminating the impact of FX.

US operations net revenues came in at US$38.4 million (R$124.8 million) in 3Q16, up 8.6% YoY (up 1.2% in Brazilian reais) due to lower same store sales (-0.7%), partially mitigated by the net opening of 3 restaurant.

It is important to note however that there is a positive trend in terms of same stores sales in the US for both food & beverage and retail when we compare to the performance in the beginning of the year:

- F&B: 1Q16 -3.6%; 2Q16 -4.2%; 3Q16 -1.6%, showing the first benefits from the suggestive selling and pricing initiatives. However, we are confident that we will also be able to turnaround F&B division with: i) new menus based on menu engineering tools; ii) groups sales; and iii) store refurbishments.

- Retail: 1Q16 -4.3%; 2Q16 +1.3%; 3Q16 +7.0%, as a result of the turnaround promoted by the new management team – with new assortment, product mix and pricing efforts.

Margins (-70bps, in US$) were pressured by higher pre-opening expenses, that were partially mitigated by improved food, labor and rent expenses.

Operating income reached US$5.5 million in 3Q16 compared to US$5.3 million in 3Q15, and US$10.1 million in 9M16 vs. US$10.6 million in 9M15. Operating margin (14.4% in 3Q16 vs. 15.1% in 3Q15) was pressured mainly due to a 150bps increase in pre-opening store expenses and 20bps increase in utilities ("other costs"), excluding pre-opening expenses (one-offs) EBITDA would have been US$6.2 million, with a margin of 16.1% and 16.4% above last year. There was a 50bps improvement in selling and operating expenses, combined with a 40bps improvement in rent and 10bps improvement in food costs.

Results of the Caribbean Operations

(in R$ million)	3Q16	3Q15	% HA	3Q16²	% HA²	9M16	9M15	% HA	9M16²	% HA²
Net Revenue	**46.8**	**49.7**	**-5.8%**	**50.9**	**2.5%**	**147.1**	**132.0**	**11.4%**	**140.4**	**6.3%**
Restaurants & Others	46.8	49.7	-5.8%	50.9	2.5%	147.1	132.0	11.4%	140.4	6.3%
Gas Stations	0.0	0.0	0.0%	0.0	0.0%	0.0	0.0	0.0%	0.0	0.0%
Cost of Sales and Services	**(21.6)**	**(25.3)**	**-14.7%**	**(23.5)**	**-7.2%**	**(71.7)**	**(70.5)**	**1.7%**	**(68.8)**	**-2.4%**
Direct Labor	(8.0)	(9.0)	-10.5%	(8.7)	-2.5%	(26.4)	(25.5)	3.5%	(25.6)	0.4%
Food	(12.9)	(15.4)	-16.4%	(14.0)	-9.1%	(42.7)	(42.1)	1.4%	(40.7)	-3.3%
Others	(0.4)	(0.3)	12.7%	(0.4)	23.0%	(1.1)	(1.0)	13.9%	(1.2)	17.7%
Fuel and Automotive Accessories	0.0	0.0	0.0%	0.0	0.0%	0.0	0.0	0.0%	0.0	0.0%
Depreciation & Amortization	(0.3)	(0.6)	-48.2%	(0.3)	-43.5%	(1.5)	(1.9)	-22.4%	(1.3)	-31.0%
Gross Profit	**25.2**	**24.4**	**3.5%**	**27.4**	**12.6%**	**75.3**	**61.5**	**22.5%**	**71.6**	**16.4%**
Operating Expenses¹	**(14.4)**	**(17.2)**	**-16.4%**	**(15.7)**	**-8.9%**	**(47.8)**	**(48.6)**	**-1.8%**	**(45.5)**	**-6.5%**
Selling and Operating	(5.7)	(7.6)	-24.2%	(6.3)	-17.3%	(19.0)	(19.5)	-2.6%	(18.4)	-5.6%
Rents of Stores	(4.8)	(5.3)	-9.6%	(5.2)	-1.6%	(15.3)	(14.3)	7.4%	(14.2)	-0.4%
Store Pre-Openings	(0.3)	0.0	0.0%	(0.3)	0.0%	(1.1)	(0.0)	4072.6%	(0.9)	3493.4%
Depreciation & Amortization	(2.1)	(2.4)	-16.1%	(2.2)	-8.6%	(7.0)	(6.7)	5.1%	(6.7)	1.1%
J.V. Investment Amortization	0.0	0.0	0.0%	0.0	0.0%	0.0	0.0	0.0%	0.0	0.0%
Equity income result	0.0	0.0	0.0%	0.0	0.0%	0.0	0.0	0.0%	0.0	0.0%
Other revenues (expenses)	0.6	0.3	133.7%	0.7	159.7%	1.3	(2.4)	-153.2%	1.3	-153.9%
General & Administative	(2.2)	(2.1)	1.1%	(2.3)	10.2%	(6.6)	(5.7)	14.9%	(6.4)	12.0%
(+) Depreciation & Amortization	2.4	3.1	-22.5%	2.6	-15.5%	8.5	8.6	-1.1%	8.1	-6.1%
Operating Income	**13.2**	**10.2**	**29.1%**	**14.4**	**40.3%**	**36.1**	**21.5**	**67.9%**	**34.2**	**59.0%**
Expansion Capex	0.1	0.8	-90.0%	0.1	-89.1%	1.0	5.0	-79.9%	1.1	-78.1%
Maintenance Capex	1.5	0.2	546.3%	1.6	603.2%	3.0	0.8	269.4%	3.3	301.9%
Total Capex	**1.5**	**1.0**	**51.9%**	**1.7**	**65.3%**	**4.0**	**5.8**	**-30.8%**	**4.4**	**-24.7%**
Operating Inc. - Capex³	**11.7**	**9.2**	**-1.7%**	**12.7**	**-1.8%**	**32.1**	**15.7**	**15.9%**	**29.8**	**14.3%**

¹Before special items; ²in constant currencies as of the prior year; ³ VA vs. Op. Inc.

The comments regarding the Caribbean operations (Panama and Colombia), are in constant currencies (using the 3Q15 FX rate to convert the results in 3Q15 and 3Q16) to eliminate the effect of exchange rate changes. They do not consider the results from discontinued operations (Mexico, the Dominican Republic and Puerto Rico) so that continuing operations results can be compared accurately.

Net revenues reached R$50.9 million, up 2.5% YoY as a result of SSS growth of 0.9% driven by Company's effort to improve average ticket that mitigated the impact from the net closing of 4 stores.

The focus on operational excellence combined with higher operating leverage, due to higher sales, lead to a 480bps improvement in gross margins, with a 90bps reduction on labor costs and 350bps reduction on food costs. As a result gross profit reached R$27.4 million in 3Q16, up 12.6% compared to 3Q15.

Regarding operating expenses in 3Q16, the main lines reduced as a percentage of net revenues, namely: selling and operating (-300bps), rent (-40bps). Those impacts were partially mitigated by higher G&A expenses (+30bps) and higher store pre-opening expenses (+60bps).

All in all, operating income came at R$14.4 million in 3Q16, up 40.3% compared to 3Q15, with an operating margin of 28.2% up from 20.6% in 3Q15. In 9M16, operating income reached R$34.2 million, up 59% compared to 9M15.

ADJUSTED EBITDA AND ADJUSTED MARGIN

EBITDA RECONCILIATION (R$ million)	3Q16	3Q15	HA (%)	9M16	9M15	HA (%)
NET INCOME (LOSS) FROM CONTINUED OPERATIONS	**11.9**	**(11.7)**	**-201.9%**	**(15.3)**	**(36.9)**	**58.6%**
(+) Income Taxes	4.4	0.5	752.9%	7.3	(7.2)	-202.4%
(+) Net Financial Result	0.9	18.3	-95.2%	13.3	43.8	-69.6%
(+) D&A and Write-offs	21.9	28.6	-23.7%	70.2	78.2	-10.2%
(+) Amortization of Investments in Joint Venture	0.5	0.9	n.a.	1.7	1.7	n.a.
EBITDA	**39.5**	**36.6**	**8.0%**	**77.3**	**79.6**	**-2.9%**
(+) Special Items	1.2	1.5	n.a.	5.7	7.2	-21.6%
Adjusted EBITDA	**40.7**	**38.1**	**6.7%**	**82.9**	**86.8**	**-4.4%**
EBITDA / Net Revenues	*9.9%*	*8.4%*		*6.6%*	*6.6%*	
Adjusted EBITDA / Net Revenues	*10.1%*	*8.7%*		*7.0%*	*7.2%*	

* See EBITDA and Adjusted EBITDA definitions in the Glossary.

The Company's EBITDA, considering non-recurring items, reached R$40.7 million in 3Q16 a 6.7% improvement, with an adjusted EBITDA margin of 10.1% vs. 8.7% in 3Q15. The special items refer to the Company's stock option plan in 2016 and top management restructuring in 2015. In 9M16 EBITDA totaled R$82.9 million with a 7.0% margin, compared to R$86.8 million in 9M15.

FINANCIAL RESULT, INCOME TAX AND NET INCOME

The Company recorded a net financial expense of R$0.9 million, compared to a net financial expense of R$18.3 million in 3Q15, as a result of the deleveraging processes that started in 4Q15.

Income taxes totaled R$4.4 million, versus R$0.5 million in 3Q15.

The Company recorded a net income of R$11.9 million in 3Q16, compared to a net loss of R$11.7 million in 3Q15.

SELECTED CASH FLOW INFORMATION

OPERATING ACTIVITIES

EBITDA Reconcilation to Operating Cash Flow (R$ Million)	3Q16	3Q15	Var. (%)	9M16	9M15	Var. (%)
EBITDA	**39.5**	**36.6**	**8.0%**	**77.3**	**79.6**	**-2.9%**
(+/-) Other Non-Cash Impact on IS	3.4	4.6		23.2	20.2	
(+/-) Working Capital	(0.8)	2.2		(16.6)	5.0	
(-) Paid Taxes	(0.8)	(0.3)		(3.9)	(3.8)	
Operating Cashflow	**41.4**	**43.1**	**-3.9%**	**80.0**	**101.0**	**-20.7%**
Operating Cashflow / EBITDA	**104.6%**	**117.7%**		**103.5%**	**126.9%**	

Operating cash flow totaled R$41.4 million in 3Q16 (compared to R$43.1 million in 3Q15), which represents an EBITDA-to-Cash conversion rate of 104.6%.

INVESTING ACTIVITIES

Investing Activities (in R$ million)	3Q16	3Q15	HA (%)	9M16	9M15	HA (%)
Fixed Assets Addition	(10.7)	(11.7)	-8.6%	(39.5)	(30.4)	29.8%
Intangible Assets Addition	(4.3)	(1.2)	247.6%	(37.5)	(8.3)	354.3%
(=) TOTAL CAPEX Investment	(15.0)	(13.0)	16.0%	(77.0)	(38.7)	99.1%
Payment from previous acquisitions	(1.1)	(28.5)	-96.2%	(79.3)	(53.4)	48.5%
Proceeds from Assets Sale	5.7	0.0		174.8	0.0	n/a
Total investments in the period	**(10.4)**	**(41.4)**	**-74.9%**	**18.4**	**(92.1)**	**n/a**
Operating Cashflow	41.4	43.1	-3.9%	80.0	101.0	-20.7%
Operating Cashflow - CAPEX	**26.3**	**30.1**	**-12.5%**	**3.0**	**62.3**	**-95.2%**

CAPEX (in R$ million)	3Q16	3Q15	HA (%)	9M16	9M15	HA (%)
Expansion						
Brazilian Operations	**6.7**	**1.3**	**na**	**42.6**	**13.0**	**na**
Brazil - Air	*3.7*	*1.2*	*na*	*37.4*	*12.9*	*na*
Brazil - Roads	*1.7*	*0.0*	*-*	*2.0*	*0.0*	*-*
Brazil - Malls	*1.3*	*0.1*	*na*	*3.3*	*0.1*	*na*
USA Operations	**4.1**	**6.4**	**-35.4%**	**17.2**	**8.9**	**93.5%**
Caribbean Operations	**0.1**	**0.8**	**-90.0%**	**1.0**	**5.0**	**-79.9%**
Holding	**0.3**	**2.2**	**-85.5%**	**3.2**	**2.7**	**19.6%**
Total Expansion Investments	**11.2**	**10.7**	**5.0%**	**64.1**	**29.6**	**116.5%**
Maintenance						
Brazilian Operations	**1.0**	**1.7**	**-43.2%**	**3.2**	**7.0**	**-53.8%**
Brazil - Air	*0.4*	*0.6*	*-34.6%*	*1.2*	*3.8*	*-69.0%*
Brazil - Roads	*0.1*	*0.6*	*-91.3%*	*0.6*	*1.6*	*-63.1%*
Brazil - Malls	*0.5*	*0.6*	*-1.2%*	*1.5*	*1.6*	*-8.0%*
USA Operations	**0.4**	**0.4**	**-10.1%**	**2.7**	**1.4**	**91.1%**
Caribbean Operations	**1.5**	**0.2**	**na**	**3.0**	**0.8**	**na**
Holding	**1.0**	**0.0**	**-**	**4.1**	**0.0**	**-**
Total Maintenance Investments	**3.8**	**2.4**	**62.7%**	**13.0**	**9.2**	**41.1%**
Total CAPEX Investments	**15.0**	**13.0**	**15.4%**	**77.0**	**38.8**	**98.6%**

Total CAPEX increased by 15.4% in 3Q16 totaling R$15.0 million, mainly due to expansion capex in Brazil and US. In 2016, total CAPEX reached R$77.0million, 98.6% up compared to 2015.

Concerning growth CAPEX in 3Q16, IMC invested mainly in the new stores opened at the Brazilian airports, new pilot stores in malls and roads; Miami airport, Mall of America and Jackson Memorial Hospital, in the US; and in malls in Colombia and new stores at the Panama airport.

Maintenance CAPEX in 3Q16 is mainly related to the replacement of machinery and utensils of stores and related to the Catering operations in Brazil, stores in the Caribbean and restaurants in the US.

FINANCING ACTIVITIES

The Company's financing cash flow in 3Q16 was mainly affected by loan amortizations and the share buy-back program.

FINANCING ACTIVITIES (R$ million)	3Q16	3Q15	9M16	9M15
Capital Contribuitions	0.4	0.0	46.8	0.0
Capital Contribuitions - minority interest	0.2	0.0	0.2	0.0
Treasury Shares	(2.1)	0.0	(10.4)	0.0
New Loans	1.0	17.8	2.3	31.6
Payment of Loans	(71.3)	(11.4)	(155.5)	(26.0)
Net Cash Generated by Financing Activities	**(71.8)**	**6.4**	**(116.6)**	**5.6**

Considering payments to former owners of certain companies acquired in the past (seller finance) as debt, debt amortization totaled R$71.4 million in 3Q16.

Total debt amortization (R$ million)	3Q16	2Q15	9M16	9M15
Acquisitions, net of cash (Sellers Financing)	(1.1)	(28.5)	(79.3)	(53.4)
New Loans	1.0	17.8	2.3	31.6
Loan Amortization	(71.3)	(11.4)	(155.5)	(26.0)
Total debt amortization	**(71.4)**	**(22.1)**	**(232.5)**	**(47.8)**

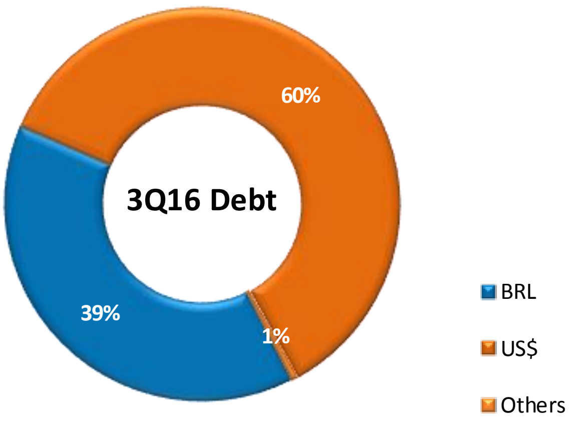
DEBT

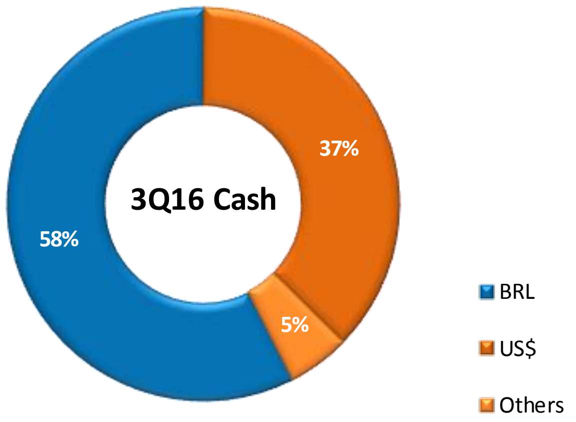
Net Debt

As a consequence of the successful implementation of the deleveraging strategy, the Company ended the first semester with a net cash position of R$49.4 million, including cash, cash equivalents and short-term investments, as well as sellers finance and agreements entered into with the current operators of concessions at private airports. The table below shows the debts of continuing operations. Consequently, the Company has a negative Net Debt–to–EBITDA ratio.

R$ million	3Q16	2Q16	1Q16	4Q15
Debt	140.9	209.8	248.3	329.2
Financing of past acquisitions	27.5	10.2	10.7	100.2
Point of Sales rights	4.5	0.0	51.9	52.6
Total Debt	**173.0**	**220.0**	**310.9**	**482.0**
(-) Cash	-222.4	-261.7	-336.1	-289.4
Net Debt	**(49.4)**	**(41.7)**	**(25.2)**	**192.6**

Below is the breakdown of our total debt and cash by currency in 3Q16.





APPENDIX - CURRENCY CONVERSION TABLE

	US$		COP	
	EoP	Average	EoP	Average
1Q13	2.019	1.995	0.0011	0.0011
2Q13	2.226	2.062	0.0012	0.0011
3Q13	2.235	2.285	0.0012	0.0012
4Q13	2.348	2.272	0.0012	0.0012
1Q14	2.266	2.369	0.0012	0.0012
2Q14	2.205	2.234	0.0012	0.0012
3Q14	2.438	2.276	0.0012	0.0012
4Q14	2.687	2.548	0.0011	0.0012
1Q15	3.208	2.865	0.0012	0.0012
2Q15	3.103	3.073	0.0012	0.0012
3Q15	3.973	3.540	0.0013	0.0013
4Q15	3.905	3.841	0.0012	0.0013
1Q16	3.559	3.857	0.0012	0.0012
2Q16	3.210	3.501	0.0011	0.0012
3Q16	3.246	3.246	0.0011	0.0011

Management Note:

There may some minor differences between the financial information presented in the charts and graphs in this release and that in the Audited Condensed Financial Statements due to rounding.

Any and all non-accounting information or information arising from non-accounting figures, in addition to comparable historical information, has not been reviewed by the independent auditors.

GLOSSARY

Net store openings: References to "net store openings", "net store closures" or similar expressions correspond to the sum of stores opened or reopened in a given period less the sum of the stores closed in the same period.

Company: International Meal Company Alimentação S.A. or IMCASA.

EBITDA: The Company calculates EBITDA as net income, before income tax and social contribution tax, financial income (expenses) and depreciation and amortization. According to the accounting practices adopted in Brazil (BR GAAP) or IFRS, EBITDA is not a measure of financial performance and should not be considered as an alternative to net income as an indicator of operating performance, as an alternative to operating cash flow, or as an indicator of liquidity. EBITDA does not have a standard meaning and the Company's definition of EBITDA may not be comparable with the definition of EBITDA used by other companies. Due to the fact that the calculation of EBITDA does not consider the income tax and social contribution tax, financial income (expense), depreciation and amortization, EBITDA is an indicator of the Company's overall financial performance, which is unaffected by changes in income tax and social contribution tax rates, fluctuations in interest rates or levels of depreciation and amortization. Therefore, the Company believes that EBITDA serves as a significant comparative tool to measure, periodically, its operating performance and to base certain decisions of an administrative nature. The Company believes that EBITDA provides a better understanding of not only of its financial performance, but also its ability to pay interest and principal on its debt and to incur more debt to finance its capital expenditures and working capital. However, because EBITDA does not consider certain costs inherent in its business, which could, in turn, significantly affect earnings, such as interest, taxes, depreciation, capital expenditures and other related charges, EBITDA has limitations that affect its use as an indicator of the Company's profitability.

Adjusted EBITDA: Adjusted EBITDA reflects EBITDA, adjusted to exclude the effects of transactions deemed by management as being unrepresentative of the normal course of business and/or do not impact cash generation. Adjusted EBITDA is used as a tool to measure and evaluate the Company's performance, focusing on the continuity of its operations and is believed that adjusted EBITDA is a useful tool for investors, by enabling a more comprehensive and standardized comparative analysis of the information on the past and current results of the Company's management. According to the accounting practices adopted in Brazil (BR GAAP) or IFRS, adjusted EBITDA is not a measure of financial performance and should not be considered as an alternative to net income as an indicator of operating performance, as an alternative to operating cash flow, or as an indicator of liquidity. Adjusted EBITDA does not have a standard meaning and the Company's definition of adjusted EBITDA may not be comparable with the definition of the adjusted EBITDA used by other companies. However, because adjusted EBITDA does not consider certain costs inherent in its business, which could, in turn, significantly affect earnings, such as interest, taxes, depreciation, capital expenditures and other related charges, adjusted EBITDA has limitations that affect its use as an indicator of the Company's profitability.

Same-store sales (SSS): corresponds to the sales of stores that have maintained operations in comparable periods, including stores that were temporarily closed. If a store is included in the calculation of comparable store sales for only a part of one of the periods compared, then this store will be included in the calculation of the corresponding portion of another period. Some of the reasons for the temporary closure of the Company's stores include renovation or remodeling, rebuilding, road construction and natural disasters. When there is a variation in the area of a store included in comparable store sales, said store is excluded from the comparable store sales. The variations in same-store sales is a measure used in the retail market as an indicator of the performance of the implemented business strategies and initiatives, and also represent the trends of the local economy and consumers. The Company's sales are recorded and analyzed based on the functional currency of each country where the Company operates. Therefore, as the Company's financial information is converted and demonstrated in reais (R$), Brazilian currency, using average exchange rates of the periods compared, the values of same-store sales may present gains or losses resulting from the exchange rate of the currency of the country where that same store is located. Same-store sales are not a measure of financial performance according to the accounting practices adopted in Brazil (BR GAAP) or IFRS. Same-store sales do not have a standardized meaning in the market, and the Company's definition may not be the same definition of same-store sales in used by other companies.

DISCLAIMER

This report contains forward-looking information. Such information does not refer to historical facts only, but reflect IMC's management's wishes and expectations. The words "anticipates", "wants", "expects", "forecasts", "intends", "plans", "predicts", "projects", "aims" and the like are intended to identify statements that necessarily involve known and unknown risks. Known risks include uncertainties not limited to the impact of price and product competitiveness, acceptance of products on the market, product transitions from the Company and its competitors, regulatory approval, currency, currency fluctuations, supply and production hurdles and changes in product sales, among other risks. This report also contains information prepared by the Company only for information and reference purposes; therefore, it has not been audited. This report is up-to-date, and IMC has no obligation to update it with new information and/or future events. There may some minor differences between the financial information presented in the charts and graphs in this release and that in the Audited Financial Statements due to rounding. Any and all non-accounting information or information arising from non-accounting figures, in addition to comparable historical information, has not been reviewed by the independent auditors.

International Meal Company Alimentação S.A. and Subsidiaries

Notes to the interim financial information
September 30, 2016
(Amounts in thousands of Brazilian reais - R$, unless otherwise stated)

1. General information--Continued

1.2. Sale of investments--Continued

a) Puerto Rico and the Dominican Republic

As detailed in note 29, on February 26, 2016 the Company completed the sale of the total direct and indirect interests in the subsidiaries located in Puerto Rico and the Dominican Republic to Management Group Investor, LLC. The sale comprises Airport Shoppes Corp., Cargo Service Corporation, Airport Aviation Service Inc., Carolina Catering Corp., Airport Catering Service Corporation e Aeroparque Corporation, located in Puerto Rico, and International Meal Company DR S.R.L. and Inversiones Llers S.A., both located in the Dominican Republic.

2. Preparation and presentation of interim financial information

The Company's individual and consolidated interim financial information has been prepared in accordance with CPC 21 (R1) – *Demonstração Intermediária* and IAS 34 Interim Financial Reporting, issued by the International Accounting Standards Board (IASB), and is presented in a manner consistent with the standards issued by the Brazilian Securities and Exchange Commission (CVM) applicable to the preparation of Quarterly Financial Information (ITR), identified as "Parent" and "Consolidated", respectively.

The individual and consolidated interim financial information has been prepared based on the historical cost, except for (i) certain financial instruments; and (ii) assets and liabilities arising from business combinations measured at their fair values, when applicable.

As a result of the sale of the Company's total interests in the subsidiaries located in Mexico, Puerto Rico and the Republican Dominican and in conformity with CPC 31/IFRS 5 – Noncurrent Assets held for Sale and Discontinued Operations, the individual and consolidated interim financial information on the financial performance and cash flows for the three- and nine-month periods ended September 30, 2016 and September 30, 2015 was disclosed considering the effects of such transaction.

As required by CVM Official Letter 03, of April 28, 2011, the following are the explanatory notes that were included in the latest annual financial statements (year ended December 31, 2015, disclosed on March 22, 2016), which, since there were no significant changes in the quarter, have not been fully included in this individual and consolidated interim financial information.

International Meal Company Alimentação S.A. and Subsidiaries

Notes to the interim financial information
September 30, 2016
(Amounts in thousands of Brazilian reais - R$, unless otherwise stated)

2. Preparation and presentation of interim financial information--Continued

Explanatory notes not included in the interim financial information	Location of the full explanatory note in the annual financial statements for the year ended December 31, 2015
Acquisitions of companies – full note	Note 6
Short-term investments – noncurrent	Note 10
Investments – full note	Note 14
Trade payables	Note 17
Payroll and related taxes	Note 19
Installment payment of acquisitions of companies – full note	Note 20
Deferred revenue	Note 22
Income tax and social contribution – full note	Note 23
Operating lease - stores	Note 33
Commitments, contractual obligations and rights	Note 34

3. Significant accounting policies

The accounting policies adopted in preparing this individual and consolidated interim financial information were the same as those adopted in preparing the individual and consolidated financial statements for the year ended December 31, 2015, disclosed on March 22, 2016; accordingly, they should be read together. The accounting practices adopted in Brazil comprise the Brazilian Corporate Law and the pronouncements, guidelines and interpretations issued by the Accounting Pronouncements Committee (CPC) and approved by the Brazilian Securities and Exchange Commission (CVM).

3.1. Basis of consolidation

The consolidated interim financial information includes the interim financial information of the Company, its subsidiaries and joint ventures. Control is achieved when the company has the power to govern the financial and operating policies of an entity so as to benefit from its activities.

When necessary, the subsidiaries’ and joint ventures’ interim financial information is adjusted to conform their accounting policies to those set by the Group.

International Meal Company Alimentação S.A. and Subsidiaries

Notes to the interim financial information
September 30, 2016
(Amounts in thousands of Brazilian reais - R$, unless otherwise stated)

3. Significant accounting policies--Continued

3.1. Basis of consolidation--Continued

All intragroup transactions, balances, income, and expenses were fully eliminated in the consolidated interim financial information.

In the Company´s individual interim financial information, investments in subsidiaries and joint ventures are accounted for under the equity method.

The investments disclosed in note 13 represent the same consolidated companies and joint ventures disclosed in the individual and consolidated financial statements for the year ended December 31, 2015, disclosed on March 22, 2016, except for the sale of interests in the subsidiaries below, as described in note 1.b:

	9/30/2016		12/31/2015	
	Direct interest - %	Indirect interest - %	Direct interest - %	Indirect interest - %
Inversionistas en Restaurantes de Carnes y Cortes, S. de R.L. de C.V. (Mexico)	-	-	-	99.99
Grupo Restaurantero del Centro, S.A. de C.V. (Mexico)	-	-	-	99.99
Servicios de Personal Gastronomico IMC, S. de R.L. de C.V. (Mexico)	-	-	-	99.99
Servicios Administrativos IMC, S. de R.L. de C.V. (Mexico)	-	-	-	99.99
Airport Shoppes Corporation (Puerto Rico)	-	-	-	100.00
International Meal Company D.R., S.A. (Dominican Republic)	-	-	-	99.40
Inversiones Liers, S.A. (Dominican Republic)	-	-	-	99.40
Airport Catering Services Corporation (Puerto Rico)	-	-	-	100.00
Airport Aviation Services, Inc. (Puerto Rico)	-	-	-	100.00
Carolina Catering Services Corporation (Puerto Rico)	-	-	-	100.00
Cargo Service Corporation (Puerto Rico)	-	-	-	100.00
Aeroparque Corporation (Puerto Rico)	-	-	-	100.00

International Meal Company Alimentação S.A. and Subsidiaries

Notes to the interim financial information
September 30, 2016
(Amounts in thousands of Brazilian reais - R$, unless otherwise stated)

3. Significant accounting policies--Continued

3.2. Functional and reporting currency

The financial statements of each subsidiary included in the consolidated financial statements are prepared based on the functional currency of each entity. The functional currency of an entity is the currency of the primary economic environment in which it operates. The Company defines the functional currency of each of its subsidiaries analyzing which currency significantly influences the sales price of its products and services and the currency in which most of its operating and administrative costs is paid or incurred.

The financial statements are presented in reais (R$), which is the Group's reporting currency, and the translation adjustments are recognized in the statement of profit or loss in line item "Translation adjustments in the statement of financial position of foreign subsidiaries".

4. International financial reporting standards

Except for those referred to below, the main new and revised standards, amendments and interpretations issued by the IASB and the CPC adopted, and the standards issued and not yet effective are consistent and those adopted and disclosed in note 4 to the individual and consolidated financial statements for the year ended December 31, 2015, disclosed on March 22, 2016 and, therefore, should be read together.

In 2016, the Company applied the annual improvements to IFRSs 2012-2014 Cycles, issued by the IASB, which became effective for annual periods beginning on or after January 1, 2016. The application of these improvements did not have any significant impact on the Company's disclosures or individual and consolidated interim financial information.

In addition to such disclosures, there are no other standards or interpretations issued by the IASB and the CPC not yet effective that could, based on the Management's assessment, have a significant impact on the profit or loss for the period or equity disclosed by the Company. Additionally, no significant impacts on the individual and consolidated interim financial information were determined due to the adoption of the new and revised standards, amendments and interpretations issued by the IASB effective for annual periods beginning on or after January 1, 2015, as disclosed in note 4 to the individual and consolidated financial statements for the year ended December 31, 2015, disclosed on March 22, 2016.

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4. International financial reporting standards--Continued

CPC has not yet issued the standards corresponding to the revised IFRSs.

Because of the CPC's and the CVM's commitment to keep the set of standards issued up-to-date as changes are made by the IASB, such standards are expected to be issued by the CPC and approved by the CVM by the date they become effective.

5. Key estimates and judgments

The preparation of interim financial information requires the Company's management to use certain accounting estimates and judgment in applying the accounting policies. The accounting estimates and underlying assumptions are reviewed on an ongoing basis and are based on historical experience and other factors that are considered to be reasonable in the circumstances. Actual results may differ from those estimates. The effects resulting from the revision of accounting estimates are recognized in the period in which the review is made.

The key assumptions and estimates used for the individual and consolidated interim financial information for the nine-month period ended September 30, 2016 are the same as those adopted in the individual and consolidated financial statements for the year ended December 31, 2015, disclosed on March 22, 2016.

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6. Acquisitions of companies

6.1. Acquisitions in 2016

a) United States of America

Continuing the acquisition of restaurants branded Margaritaville in the United States of America started on April 1, 2014, on July, 16, 2016 the Group exercised, through its subsidiary IMCMV Holdings Inc., the option to acquire the Margaritaville restaurant in San Antonio, in the United States of America. The final purchase price will be calculated based on 7.5x the Earnings Before Interest, Taxes, Depreciation and Amortization (EBITDA) accumulated in the 12 months from the acquisition date. At the transaction date, the estimated purchase price was US$ 6,000 thousand (R$19,594 at the transaction date). Of the total amount, US$ 117 thousand (R$380 at the transaction date) were provisionally allocated to inventories and the remaining amount of US$ 5,883 thousand (R$ 19,214 at the transaction date) to goodwill. The total amount will be paid in quarterly installments, beginning August 2017, over a six-year period, adjusted by interest of 5.75% p.a.

The objective of this acquisition by the Group is to consolidate in the American market as the main operator of the Margaritaville brand.

The fair values of these rights were provisionally measured since the final studies and reports on the purchase price allocation will be completed within one year from the acquisition date. The provisional fair values are as follows:

	R$
Inventories	380
Fair value of assets acquired and liabilities assumed	380
Consideration payable	19,594
Goodwill	19,214
(-) Goodwill recognized upon the purchase right acquisition (i)	(1,634)
Preliminary goodwill recognized in 2016	17,580

(i) The restaurant located in San Antonio is part of the list of restaurants constructed after the acquisition transaction in 2014, over which the Company had the purchase right, being subject to a fine of US$ 500 thousand (R$1,634 on July 16, 2016) if it decides not to exercise such right. Therefore, the additions to goodwill in 2016, presented in note 17, are net of this amount.

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6. Acquisitions of companies--Continued

6.1. Acquisitions in 2016--Continued

a) United States of America--Continued

Goodwill was allocated to the cash-generating unit in the United States of America, as disclosed in note 15.a.

6.2. Acquisitions in 2015

a) United States of America

Continuing the acquisition of restaurants branded Margaritaville in the United States of America started on April 1, 2014, on February 1, 2015 the Group exercised, through its subsidiary IMCMV Holdings Inc., the option to acquire the Margaritaville restaurant in Syracuse, in the United States of America. The purchase price was 7.5x the Earnings Before Interest, Taxes, Depreciation and Amortization (EBITDA), resulting in a purchase price of US$4,254 thousand at the transaction date (R$11,325 at the transaction date). Considering the EBITDA generated by this restaurant at the end of the calculation period, the purchase price was adjusted to US$ 239 thousand (R$ 866) due mainly to the performance of the EBITDA, which was well below the target initially estimated. The total amount will be paid in quarterly installments, beginning June 2016, over a six-year period, adjusted by interest of 5.75% p.a. The Group adjusted the temporary allocations of the purchase price, made at the date of acquisition and reflected in the financial statements for the year ended December 31, 2015, disclosed by the Company on March 22, 2016, substantially between asset lines and with not impact on the statements of profit or loss for the year, pursuant to CPC 15 (R1) / IFRS 3 – Business Combinations, as follows:

Allocation acquisition of Margaritaville Syracuse	**Balance disclosed at 12/31/2015**	**Total adjustments**	**Balance at 9.30.2016**
Inventories	288	-	**288**
Property, plant and equipment	1,130	-	**1,130**
Fair value of assets acquired and liabilities assumed	1,418	-	**1,418**
Consideration paid or payable	-	866	**866**
Negative goodwill to be deducted from total goodwill on acquisition of Margaritaville chain	(1,418)	866	**(552)**

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Goodwill was allocated to the cash-generating unit in the United States of America, as disclosed in note 15.a.

6. Acquisitions of companies--Continued

6.2. Acquisitions in 2015--Continued

a) United States of America--Continued

As defined in the purchase and sale agreement, the Group may deduct from the amount payable to eventual sellers the losses incurred on labor, social security, civil or tax disputes, the taxable events of which occurred before the acquisition date.

The objective of this acquisition by the Group is to consolidate in the American market as the main operator of the Margaritaville brand.

6.3 Cash disbursement for acquisitions

Until September 30, 2016 the Group disbursed R$79,339 (R$ 53,417 as at September 30, 2015) for payment of installments of acquisitions of companies made in prior years.

7. Segment information

The information reported to the Group's chief decision maker (executive board and the chairman of each subsidiary), for the purpose of fund allocation and segment performance evaluation, is more specifically focused on the categories of customer for each type of product and service. The main categories of customers for these products and services are restaurants in shopping malls, airports and highways. Each of these operating segments is managed separately, considering that each one of these product lines requires different resources, including marketing approaches. The Company's main products consist of meals and related services.

The chief operating decision maker evaluates the performance of the operating segments based on the operating profit before depreciation, interest, income tax and social contribution.

Therefore, the Group's reportable segments pursuant to CPC 22/IFRS 8 – Segment Reporting are as follows:

- Shopping malls: meals in restaurant chains and coffee shops in shopping malls in Brazil and in the Caribbean.
- Airports: supply of meals in restaurants and coffee shops and for airline companies (catering) in Brazil and in the Caribbean.

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7. Segment information--Continued

- Highways: food courts in service stations and restaurant chains located along highways, and sale of vehicle fuel.
- United States of America: meals in restaurants in captive markets in the United States of America and consumables in the retail market.
- Others: Others: comprise corporate costs not allocated directly to each of the business segments.

The Group's reportable segments as at September 30, 2016 and 2015 are represented by the Company's operations after the sale of equity interests in subsidiaries in Mexico, Puerto Rico and the Dominican Republic, as mentioned in note 1.b).

	Consolidated					
	Shopping malls	**Airports**	**Highways**	**United States of America**	**Others**	**Total**
September 30, 2016:						
Net sales revenue	**234,468**	**301,968**	**323,177**	**317,829**	**-**	**1,177,442**
Operating profit (loss)	**5,735**	**30,015**	**26,378**	**33,687**	**(18,529)**	**77,286**
Depreciation and amortization	**(13,649)**	**(26,419)**	**(12,081)**	**(18,305)**	**(1,445)**	**(71,899)**
Finance income (costs), net	**(643)**	**14,328**	**(3,937)**	**529**	**(23,607)**	**(13,330)**
Income tax benefit (expense)	**(5,487)**	**(6,790)**	**(4,595)**	**(2,406)**	**11,945**	**(7,333)**
September 30, 2015:						
Net sales revenue	252,553	327,604	339,616	284,730	-	1,204,503
Operating profit (loss)	12,786	27,052	34,281	35,212	(29,768)	79,563
Depreciation and amortization	(17,444)	(32,025)	(14,286)	(15,340)	(772)	(79,867)
Finance income (costs), net	(7,427)	(18,746)	(8,577)	(9,013)	(28)	(43,791)
Income tax benefit (expense)	7,771	6,785	(4,358)	(3,038)	-	7,160

As at September 30, 2016 and 2015, the total amount of the line item 'Operating profit (loss)' from other segments refers to corporate general and administrative expenses.

The reconciliation of operating profit (loss), adjusted by profit before taxes and discontinued operations, is as follows:

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7. Segment information--Continued

	Consolidated	
	9/30/2016	**9/30/2015**
Reconciliation of loss for the period:		
Operating profit (loss) from reportable segments	**95,815**	109,331
Operating profit (loss) from other segments	**(18,529)**	(29,768)
	77,286	79,563
Depreciation and amortization	**(71,899)**	(79,867)
Finance income (costs), net	**(13,330)**	(43,791)
Income tax and social contribution	**(7,333)**	7,160
Loss for the period from continuing operations	**(15,276)**	(36,935)
Profit for the period from discontinued operations	**3,972**	7,606
Loss for the period	**(11,304)**	(29,329)

The Company's total assets by business segment are as follows:

	Consolidated	
	9/30/2016	**12/31/2015**
Shopping malls	**309,038**	411,291
Airports	**532,625**	541,168
Highways	**371,274**	410,057
United States of America	**335,284**	352,015
Assets held for sale	**-**	511,492
Subtotal	**1,548,221**	2,226,023
Assets not allocated to the segment	**13,026**	-
	1,561,247	2,226,023

a) Disclosures at the Company's level

Geographical information

The Group operates in the following main areas: Brazil, the Caribbean (Colombia and Panama), and the United States of America. Segment reporting on the Group's sales by geographic market based on the location of its customers, regardless of the origin of assets/services, is as follows:

	Consolidated	
	9/30/2016	**9/30/2015**
Net revenue:		
Brazil	**712,562**	787,735
The Caribbean	**147,051**	132,038
United States of America	**317,829**	284,730
	1,177,442	1,204,503

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7. Segment information--Continued

b) Information on major customers

The Group does not have customers or a group of customers under common control accounting for more than 10% of its revenue.

8. Financial instruments

a) Capital management

The Group's management manages the Group's funds to ensure the continuity of the Group as a going concern and to maximize its funds to allow for investments in new stores, refurbishments, and redesign of existing stores, as well as the acquisition of other entities.

The Group's capital structure consists of financial liabilities with financial institutions, currency swap derivatives, cash and cash equivalents, and short-term investments, including capital and retained earnings.

The Group can change capital type and structure, depending on economic conditions, to optimize its financial leverage. In addition, Management periodically reviews the capital structure and its capacity to settle its liabilities taking the appropriate actions, when necessary, to balance the Group's debt and liquidity ratios.

b) Significant accounting policies

For details on the significant accounting policies and methods adopted, including the criteria used to recognize revenue and expenses for each class of financial assets and financial liabilities, and equity, see the individual and consolidated financial statements for the year ended December 31, 2015, disclosed on March 22, 2016.

c) Categories of financial instruments

Management considers that the carrying amounts of financial assets and financial liabilities recorded at amortized cost in the individual and consolidated interim financial information approximate their fair values. The Group conducted swap derivative transactions, which are used only to mitigate the exposure to foreign currency fluctuations of certain borrowings, so that the balance of the capital structure is maintained.

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8. Financial instruments--Continued

c) Categories of financial instruments--Continued

The main financial instruments are distributed as follows:

	Carrying amount and fair value			
	Parent		Consolidated	
	9/30/2016	**12/31/2015**	**9/30/2016**	**12/31/2015**
Financial assets				
Trade receivables and receivables at amortized cost:				
Cash and cash equivalents	**120,963**	233,996	**222,403**	289,390
Short-term investments (noncurrent)	**-**	1,000	**-**	3,320
Currency swap instrument (item f)	**-**	2,229	**8,485**	31,113
Trade receivables	**16,746**	22,976	**62,380**	70,586
Receivables from related parties	**36,679**	21,592	**-**	-
	174,388	281,793	**293,268**	394,409
Financial liabilities				
Financial liabilities recognized at amortized cost:				
Trade payables	**18,553**	15,381	**69,616**	78,723
Borrowings	**11,570**	14,928	**149,383**	360,321
Currency swap instrument (item f)	**66**	-	**-**	-
Payables to related parties	**19,180**	66,819	**-**	-
Installment payment of rights over points of sales	**-**	52,635	**4,519**	52,635
Installment payment of acquisitions of companies	**-**	892	**27,543**	100,169
	49,369	150,655	**251,061**	591,848

The Group's management believes that these financial instruments, recognized in the individual and consolidated interim financial information at their amortized cost, approximate their respective fair values, except for intercompany loans. However, considering that there is no active market for these instruments, differences may arise if these amounts are settled in advance.

d) Liquidity

Liquidity management entails maintaining sufficient funds, such as cash, securities, and committed credit facilities, to manage the capacity to settle our obligations.

Management monitors the Group's liquidity level considering the expected cash flows against unused credit facilities.

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8. Financial instruments--Continued

d) Liquidity--Continued

The table below details the remaining contractual maturity of the Group's financial assets and liabilities, and the agreed repayment terms. The tables below were prepared using the undiscounted cash flows of the financial assets and financial liabilities based on the nearest date on which the Group can be required to make the related payment or collect its receivables. As interest flows are based on floating rates, the undiscounted amount obtained is based on the interest curves in the nine-month period ended September 30, 2016. Accordingly, the disclosed balances do not match the balances stated in the statements of financial position.

	Weighted average effective interest rate - %	Parent					
		Less than 1 month	1 to 3 months	3 months to 1 year	1 to 5 ye ars	Over 5 years	Total
September 30, 2016:							
Trade payables	-	**(18,039)**	**(486)**	**(28)**	**-**	**-**	**(18,553)**
Trade receivables	-	**11,236**	**3,994**	**1,516**	**-**	**-**	**16,746**
Borrowings	16.31%	**(98)**	**(1,006)**	**(13,488)**	**(2,061)**	**-**	**(16,653)**

	Weighted average effective interest rate - %	Consolidated					
		Less than 1 month	1 to 3 months	3 months to 1 year	1 to 5 years	Over 5 years	Total
September 30, 2016:							
Trade payables	-	**(47,840)**	**(21,628)**	**(148)**	**-**	**-**	**(69,616)**
Trade receivables	-	**51,808**	**8,101**	**2,471**	**-**	**-**	**62,380**
Currency swap derivatives (item f))	10.29%	**-**	**-**	**5,274**	**5,479**	**-**	**10,753**
Borrowings	10.29%	**(4,572)**	**(13,774)**	**(42,094)**	**(111,880)**	**-**	**(172,320)**
Installment payment of acquisitions of companies	14.07%	**(39)**	**-**	**(4,957)**	**(14,957)**	**(11,926)**	**(31,879)**
Installment payment of acquisitions of goodwill	9.15%	**-**	**(1,531)**	**(3,254)**	**-**	**-**	**(4,785)**

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8. Financial instruments--Continued

e) Credit risk

Credit risk refers to the risk of a counterparty not complying with its contractual obligations, which would result in financial losses for the Group. Group sales are basically made using means of payment, especially credit and debit cards, which reduce significantly the risk of default. A portion of the catering segment sales is made to airlines, the creditworthiness of which is monitored. As a result of such management, expected losses are recorded in 'Allowance for doubtful debts', as described in note 10.

The Group is also exposed to credit risks related to financial instruments contracted for the management of its business, which consist basically of cash and cash equivalents and short-term investments. Management believes that the credit risk of transactions with financial institutions is low, as these are considered by the market as prime banks.

f) Currency risk

As referred to in note 16, the Group contracted a US dollar-denominated loan plus a spread from 4.05% to 4.81% per year, with a swap instrument classified in Level 2, contracted on the same date and with the same financial institution, exchanging 100% of this debt for the interbank deposit rate (CDI) plus spread from 1.75% to 3.0% per year.

As at September 30, 2016 and 2015, due to this financial instrument, the following results were obtained:

	9/30/2016	**9/30/2015**
Notional amount in US dollars - US$ thousand	**32,229**	32,229
Average contracting rate - real - R$	**2,56**	2,56
Notional amount in real - R$	**82,550**	82,550
Long position (purchased)		
US dollar - US$ thousand plus interest from 4.05% to 4.81% per year	**9,313**	43,274
Short position (sold)		
CDI plus interest from 1.75% to 3.0% per year	**(1,396)**	(2,631)
Gain for the period	**7,917**	40,643

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8. Financial instruments--Continued

g) Interest rate risk

The Group has loans and debt agreements denominated in U.S. dollars an Brazilian reais (R$), indexed to LIBOR (long-term rate), TJLP (agreements with National Bank for Economic and Social Development (BNDES) and CDI. There is an inherent risk in these liabilities due to usual fluctuations in this market.

The Group does not have any derivative contract to mitigate this risk since Management understands that the interest rates pegged to these interest rates do not pose a significant risk.

Sensitivity analysis

In order to conduct the sensitivity analysis of the interest rate charged on existing borrowings and other obligations, the Group uses, for a probable scenario, the market rate obtained on Brazilian stock exchanges, and considers a 25% and 50% increase in such rate for Scenarios I and II, respectively. The sensitivity analysis results for a twelve-month period are as follows:

	Consolidated		
	Probable	**Scenario I**	**Scenario II**
Swap (per year) - CDI plus interest from 1.75% to 3.1% per year	16.55%	20.07%	23.58%
Estimated charges	8,462	10,260	12,059
Libor (per year) plus interest of 3.6% per year	4.85%	5.06%	5.27%
Estimated charges	3,907	4,079	4,250
TJLP (per year) plus interest of 3.8% per year	11.31%	13.19%	15.06%
Estimated charges	511	596	681

Installment payment of acquisitions of companies

	Consolidated		
	Probable	**Scenario I**	**Scenario II**
Installment payment of acquisitions of companies (per year) - CDI	14.07%	17.59%	21.11%
Estimated charges	501	626	751

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8. Financial instruments--Continued

g) Interest rate risk--Continued

Installment payment of rights over points of sales

	Consolidated		
	Probable	**Scenario I**	**Scenario II**
Installment payment of rights over points of sale (per year) – INPC	9.15%	11.44%	13.73%
Estimated charges	413	517	620

h) Debt-to-equity ratio

	Parent		Consolidated	
	9/30/2016	**12/31/2015**	**9/30/2016**	**12/31/2015**
Debt (i)	**11,570**	14,928	**149,383**	360,321
Currency swap derivatives	**66**	(2,229)	**(8,485)**	(31,113)
Installment payment of acquisitions of companies	**-**	892	**27,543**	100,169
Installment payment of rights over points of sales	**-**	52,635	**4,519**	52,635
Cash and cash equivalents (short-term investments)	**(120,963)**	(233,996)	**(222,403)**	(289,390)
Net debt	**(109,327)**	(167,770)	**(49,443)**	192,622
Equity (ii)	**1,108,562**	1,192,129	**1,118,698**	1,204,128
Net debt-to-equity ratio	**(0.10)**	(0.14)	**(0.04)**	0.16

(i) Debt is defined as short- and long-term loans, as detailed in note 16.

(ii) Equity includes the Group's total share capital and reserves, managed as capital.

9. Cash and cash equivalents

	Parent		Consolidated	
	9/30/2016	**12/31/2015**	**9/30/2016**	**12/31/2015**
Cash	**368**	570	**6,015**	6,851
Banks	**169**	610	**82,242**	43,052
Short-term investments	**120,426**	232,816	**134,146**	239,487
	120,963	233,996	**222,403**	289,390

Short-term investments classified as cash and cash equivalents are broken down as follows:

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9. Cash and cash equivalents--Continued

Transactions	Average yield	Liquidity	Country	Parent	
				9/30/2016	**12/31/2015**
Debentures – repurchase agreements	90% to 101,7% of CDI	Immediate	Brazil	**114,599**	231,718
Automatic investment	30% to 60% of CDI	Immediate	Brazil	**5,827**	285
Others	80% to 100% of CDI	Immediate	Brazil	**-**	813
				120,426	232,816

Transactions	Average yield	Liquidity	Country	Consolidated	
				9/30/2016	**12/31/2015**
Debentures – repurchase agreements	90% to 101.7% of CDI	Immediate	Brazil	**116,336**	232,718
Automatic investment	30% to 60% of CDI	Immediate	Brazil	**7,512**	3,114
Automatic investment	7.33% p.a.	Immediate	Colombia	**10,298**	3,351
Others	80% to 100% of CDI	Immediate	Brazil	**-**	304
				134,146	239,487

10. Trade receivables

	Parent		Consolidated	
	9/30/2016	**12/31/2015**	**9/30/2016**	**12/31/2015**
Means of payment (credit and debit cards, and meal tickets)	**1,472**	2,002	**27,163**	31,346
Trade receivables	**12,175**	18,171	**24,360**	31,279
Fees and sales agreements	**3,271**	2,965	**11,533**	8,351
Others	**-**	-	**286**	372
	16,918	23,138	**63,342**	71,348
Allowance for doubtful debts	**(172)**	(162)	**(962)**	(762)
	16,746	22,976	**62,380**	70,586

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10. Trade receivables--Continued

The balance of line item ‘Trade receivables’ before deduction of allowance for doubtful debts is denominated in the following local currencies of the countries where the Group operates:

	Consolidated	
	9/30/2016	12/31/2015
In Brazilian reais - R$	**45,897**	54,995
In US dollars - US$ (*)	**8,277**	4,733
In Mexican pesos - MXN$ (*)	**492**	1,691
In Colombian pesos - COP$ (*)	**8,676**	9,929
	63,342	71,348

(*) The foreign currency-denominated balances refer to trade receivables from the corresponding countries of origin; therefore, there are no foreign exchange differences between the recognized revenue and the related receivables disclosed in the statement of profit or loss.

The balance in line item ‘Trade receivables’ refers mainly to receivables from airlines.

Receivables are comprised of current and past-due receivables, as follows:

	Parent		Consolidated	
	9/30/2016	12/31/2015	9/30/2016	12/31/2015
Current	**14,100**	20,234	**57,360**	66,036
Past due:				
Up to 30 days	**1,547**	2,182	**2,566**	2,898
31 to 60 days	**887**	548	**1,047**	1,067
61 to 90 days	**212**	12	**313**	228
Over 90 days	**172**	162	**2,056**	1,119
Allowance for doubtful debts	**(172)**	(162)	**(962)**	(762)
	16,746	22,976	**62,380**	70,586

The Company pledged receivables from credit card companies as collateral for borrowings. As at September 30, 2016, the balance receivable related to this collateral is R$542 (R$682 at December 31, 2015) in Parent and R$4,513 (R$10,823 at December 31, 2015) in consolidated. The terms and conditions of this transaction include mainly pledging to banks as collateral current and future receivables originating from credit and debit card sales up to the debt limit on the maturity date. This collateral could be enforced by banks in case of default on a borrowing.

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10. Trade receivables--Continued

Allowance for doubtful debts

The variations in the allowance for doubtful debts are as follows:

	Parent		Consolidated	
	9/30/2016	**12/31/2015**	**9/30/2016**	**12/31/2015**
Balance at the beginning of the period/year	**(162)**	(125)	**(762)**	(3,702)
Additions	**(185)**	(316)	**(1,071)**	(1,030)
Reversals and write-offs	**175**	279	**784**	1,021
Assets held for sale	**-**	-	**-**	2,970
Exchange rate changes	**-**	-	**87**	(21)
Balance at the end of the period/year	**(172)**	(162)	**(962)**	(762)

Fees and sales agreements

These amounts are set in contracts or agreements and comprise amounts relating to discounts based on sales volume, joint marketing programs, freight reimbursement and other similar programs.

The Group did not recognize any adjustment to present value since all transactions are short term and the effect of such adjustment is considered immaterial when compared with the individual and consolidated interim financial information taken as a whole.

11. Inventories

	Parent		Consolidated	
	9/30/2016	**12/31/2015**	**9/30/2016**	**12/31/2015**
Food and beverages	**2,793**	3,814	**18,533**	23,853
Fuel and vehicle accessories	**-**	-	**3,548**	4,496
Nonfood products and souvenirs for resale	**-**	-	**7,597**	4,691
Supplies and fixtures	**1,716**	1,812	**5,075**	8,877
	4,509	5,626	**34,753**	41,917

As at September 30, 2016, the total cost of inventories sold disclosed in line item 'Cost of sales and services' totals R$36,586 (R$46,047 at September 30, 2015) in Parent and R$403,471 (R$430,767 at September 30, 2015) in Consolidated.

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12. Taxes recoverable

	Parent		Consolidated	
	9/30/2016	**12/31/2015**	**9/30/2016**	**12/31/2015**
Prepaid Income tax and social contribution	**-**	-	**6,846**	4,958
Withheld income tax (IRRF) on short-term investments	**8,021**	3,046	**11,253**	5,721
Taxes on revenue (PIS and COFINS)	**8,361**	7,414	**13,885**	17,308
National Institute of Social Security – INSS (*)	**2,382**	-	**6,677**	-
Value Added Tax (VAT) (Colombia)	**-**	-	**1,551**	521
Others	**230**	201	**1,281**	1,789
	18,994	10,661	**41,493**	30,297

(*) The Company and its subsidiaries recognized INSS credits after having obtained documentation that allows their recognition, including the legal understanding with their outside lawyers.

13. Investments

The list of the Company's subsidiaries and the variations in investments for the year ended December 31, 2015 are presented in the financial statements for the year then ended, disclosed on March 22, 2016. The changes occurred in the period ended September 30, 2016 are shown in the table listing the consolidated entities, in note 3.

Information on subsidiaries

The variations in investments in subsidiaries for the nine-month period ended September 30, 2016 are as follows:

	Parent					
	Tob's	**Viena chain**	**Frango Assado chain**	**IMC USA/ Mexico**	**IMC The Caribbean**	**Total**
Balance at December 31, 2015	5,392	191,157	291,575	25,336	111,690	625,150
Reclassifications	-	-	-	105,704	145,683	251,387
Investment increase	-	-	20,012	28,901	-	48,913
Share of profit (loss) of investees	(17)	(20,575)	4,979	(4,893)	17,228	(3,278)
Dividends received	-	-	-	-	(13,200)	(13,200)
(Profit) loss from indirect discontinued operations	-	-	-	63,137	(46,010)	17,127
Translation adjustments	-	-	-	(46,101)	(68,248)	(114,349)
Balance at September 30, 2016	5,375	170,582	316,566	172,084	147,143	811,750

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13. Investments--Continued

Information on subsidiaries--Continued

The variations in investments in joint ventures, presented in the consolidated interim financial statements, are as follows:

	Margaritaville (Orlando)
Balance at December 31, 2015	40,009
Share of profit (loss) of investees (*)	5,158
Dividends received	(8,359)
Translation adjustments of foreign joint ventures	(6,430)
Balance at September 30, 2016	**30,378**

(*) Share of profit (loss) of subsidiaries net of amortization of investment in joint venture incurred in the nine-month period ended September 30, 2016 amounting to R$1,663. The investment is amortized because the joint venture has finite duration.

14. Property, plant and equipment

The variations in property, plant and equipment for the year ended December 31, 2015 are presented in the financial statements for the year then ended, disclosed on March 22, 2016. The variations in the nine-month period ended September 30, 2016 are as follows:

	Parent				
	Balance at 12/31/2015	Additions (*)	Transfers, write-offs, and others	Use of provision for impairment of assets	Balance at 9/30/2016
Cost					
Machinery, equipment and facilities	23,267	-	(667)	726	**23,326**
Furniture and fixtures	8,893	-	(844)	13	**8,062**
Leasehold improvements	29,230	-	(5,007)	6,917	**31,140**
Computers, vehicles and other items	24,075	-	(21)	102	**24,156**
Works and construction in progress	71	5,546	(5,431)	42	**228**
Total cost	85,536	5,546	(11,970)	7,800	**86,912**
Depreciation					
Machinery, equipment and facilities	(12,508)	(2,458)	821	(250)	**(14,395)**
Furniture and fixtures	(4,634)	(899)	580	(12)	**(4,965)**
Leasehold improvements	(16,143)	(1,976)	2,716	(2,626)	**(18,029)**
Computers, vehicles and other items	(17,384)	(1,558)	771	(102)	**(18,273)**
Total depreciation	(50,669)	(6,891)	4,888	(2,990)	**(55,662)**
Total, net	34,867	(1,345)	(7,082)	4,810	**31,250**

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14. Property, plant and equipment--Continued

	Consolidated					
	Balance at 12/31/2015	**Effects of exchange differences**	**Additions (*)**	**Transfers, write-offs, and others**	**Use of provision for impairment of assets**	**Balance at 9/30/2016**
Cost						
Land and buildings	4,222	(363)	-	-	-	**3,859**
Machinery, equipment and facilities	150,687	(3,812)	1,949	1,525	2,931	**153,280**
Furniture and fixtures	67,911	(4,850)	1,414	(417)	548	**64,606**
Leasehold improvements	275,549	(19,789)	6,425	(9,205)	13,448	**266,428**
Computers, vehicles and other items	61,085	(2,094)	2,747	480	371	**62,589**
Works and construction in progress	10,421	(885)	27,433	(17,191)	123	**19,901**
Total cost	569,875	(31,793)	39,968	(24,808)	17,421	**570,663**
Depreciation						
Buildings	(2,109)	186	(138)	-	-	**(2,061)**
Machinery, equipment and facilities	(92,580)	2,607	(13,273)	3,157	(1,476)	**(101,565)**
Furniture and fixtures	(36,089)	2,276	(7,503)	1,537	(419)	**(40,198)**
Leasehold improvements	(111,100)	8,415	(27,392)	7,611	(5,193)	**(127,659)**
Computers, vehicles and other items	(46,343)	1,560	(4,423)	1,451	(361)	**(48,116)**
Total depreciation	(288,221)	15,044	(52,729)	13,756	(7,449)	**(319,599)**
Total, net	281,654	(16,749)	(12,761)	(11,052)	9,972	**251,064**

(*) The additions to property, plant and equipment presented in the statements of cash flows are net of the installments to be paid in subsequent months. Accordingly, the amount of R$382, Parent, was added to and R$478, consolidated, was deducted from additions to property, plant and equipment in the nine-month period ended September 30, 2016 in the statements of cash flows.

	Parent		Consolidated	
Net balances in	**9/30/2016**	**12/31/2015**	**9/30/2016**	**12/31/2015**
Land and buildings	**-**	-	**1,798**	2,113
Machinery, equipment and facilities	**8,931**	10,759	**51,715**	58,107
Furniture and fixtures	**3,097**	4,259	**24,408**	31,822
Leasehold improvements	**13,111**	13,087	**138,769**	164,449
Computers, vehicles and other items	**5,883**	6,691	**14,473**	14,742
Works and construction in progress	**228**	71	**19,901**	10,421
	31,250	34,867	**251,064**	281,654

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14. Property, plant and equipment--Continued

Depreciation charges are allocated as follows:

	Parent		Consolidated	
	9/30/2016	**9/30/2015**	**9/30/2016**	**9/30/2015**
Allocated to cost of sales and services	**(5,948)**	(6,435)	**(45,541)**	(45,664)
Allocated to general and administrative expenses	**(943)**	(2,123)	**(7,188)**	(11,309)
Total depreciation expenses	**(6,891)**	(8,558)	**(52,729)**	(56,973)
PIS and COFINS credits on depreciation (*)	**746**	350	**2,315**	1,643
Total depreciation expenses, net of tax credits	**(6,145)**	(8,208)	**(50,414)**	(55,330)

(*) PIS and COFINS credits on items on property, plant and equipment allocated to operations.

Assets pledged as collateral

The obligations assumed under finance lease agreements are collateralized by the ownership of the leased assets by the lessor, whose carrying amount as at September 30, 2016 is R$2,161 (R$2,410 as at December 31, 2015) in Parent and in consolidated.

15. Intangible assets

The variations in intangible assets for the year ended December 31, 2015 are presented in the financial statements for the year then ended, disclosed on March 22, 2016. The variations in the period ended September 30, 2016 are as follows:

	Parent				
	Balance at 12/31/2015	**Additions (*)**	**Transfers, write-offs, and others**	**Use of provision for impairment of assets**	**Balance at 9/30/2016**
Cost:					
Goodwill	91,790	-	-	-	**91,790**
Software	14,215	777	320	-	**15,312**
Rights over trademarks	4,100	-	-	-	**4,100**
Rights over points of sales	47,504	325	(16,946)	363	**31,246**
Licensing rights	72,133	-	-	-	**72,133**
Leasehold rights	25,532	-	-	-	**25,532**
Intangibles in progress	1,148	829	(112)	-	**1,865**
Total cost	256,422	1,931	(16,738)	363	**241,978**
Amortization:					
Software	(12,113)	(1,559)	-	-	**(13,672)**
Rights over points of sales	(6,203)	(4,922)	3,125	-	**(8,000)**
Licensing rights	(45,224)	(3,760)	-	-	**(48,984)**
Leasehold rights	(17,296)	(1,483)	-	-	**(18,779)**
Total amortization	(80,836)	(11,724)	3,125	-	**(89,435)**
	175,586	(9,793)	(13,613)	363	**152,543**

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15. Intangible assets--Continued

	Consolidated						
	Balance at 12/31/2015	**PPA allocation**	**Additions (*)**	**Transfers, write-offs, and others**	**Effects of exchange differences**	**Use of provision for impairment of assets**	**Balance at 9/30/2016**
Cost							
Goodwill	666,850	18,446	-	-	(28,919)	-	**656,377**
Software	25,732	-	968	297	(91)	-	**26,906**
Rights over trademarks	63,947	-	-	-	(1,016)	-	**62,931**
Rights over points of sales	129,273	-	9,025	(24,736)	(659)	6,214	**119,117**
Licensing rights	106,984	-	-	(56)	(2,643)	56	**104,341**
Leasehold rights	31,264	-	-	(382)	(843)	-	**30,039**
Non-compete agreements	3,296	-	-	-	(284)	-	**3,012**
Intangibles in progress and other assets	1,926	-	828	(117)	(65)	-	**2,572**
Total cost	1,029,272	18,446	10,821	(24,994)	(34,520)	6,270	**1,005,295**
Amortization							
Software	(22,028)	-	(2,039)	83	84	-	**(23,900)**
Rights over points of sales	(28,558)	-	(10,521)	6,002	215	(2,384)	**(35,246)**
Licensing rights	(63,491)	-	(5,491)	22	777	(22)	**(68,205)**
Leasehold rights	(17,297)	-	(1,483)	-	-	-	**(18,780)**
Non-compete agreements	(1,111)	-	(233)	-	102	-	**(1,242)**
Intangibles in progress and other assets	(321)	-	(55)	-	28	-	**(348)**
Total amortization	(132,806)	-	(19,822)	6,107	1,206	(2,406)	**(147,721)**
	896,466	18,446	(9,001)	(18,887)	(33,314)	3,864	**857,574**

(*) The statements of cash flows for the nine-month period ended September 30, 2016 include the installments paid of R$ 31,219 in Parent and R$26,720 in consolidated relating to acquisitions previously made with installment payment terms.

In 2016 the Company wrote off R$ 16,946 relating to rights over points of sale due to amendments to the airport space assignment agreement entered into with Inframerica Concessionária do Aeroporto de Brasília. In addition to the write-off, among the amendments to the contractual conditions the following stand out: (i) extension of the agreement maturity to December 31, 2026; (ii) return of 6 sales points (3 returned through April/2016); (iii) assignment of 8 new spaces by the concessionaire; (iv) payment of R$25,000 on June 30, 2016 relating to the residual balance of the right over point of sale payable.

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15. Intangible assets--Continued

	Parent		Consolidated	
Net balances in	9/30/2016	12/31/2015	9/30/2016	12/31/2015
Goodwill (a)	**91,790**	91,790	**656,377**	666,850
Software	**1,640**	2,102	**3,006**	3,704
Rights over trademarks (b)	**4,100**	4,100	**62,931**	63,947
Rights over points of sales (c)	**23,247**	41,301	**83,871**	100,715
Licensing rights (d)	**23,149**	26,909	**36,136**	43,493
Leasehold rights (e)	**6,753**	8,236	**11,259**	13,967
Non-compete agreements	**-**	-	**1,770**	2,185
Intangibles in progress and other assets	**1,864**	1,148	**2,224**	1,605
	152,543	175,586	**857,574**	896,466

Amortization charges on other intangible assets are recognized in line item 'General and administrative expenses', in the statement of profit or loss.

Main intangible assets

a) *Goodwill*

Allocation of goodwill to cash-generating units

Goodwill is allocated to each cash-generating unit, defined as follows:

- Shopping malls - Brazil: fast food in restaurant chains and coffee shops located in shopping malls in Brazil.
- Shopping malls – the Caribbean (Panama and Colombia): fast food in restaurant chains and coffee shops located in shopping malls in the Caribbean.
- Airports - Brazil: meals served in restaurants and coffee shops, and airline catering and other related services in Brazil.
- Airports – the Caribbean (Panama and Colombia): meals served in restaurants and coffee shops, and airline catering and other related services in the Caribbean.
- Highways - Brazil: food courts in service stations and restaurant chains located along highways in Brazil, and sale of vehicle fuel.
- United States of America: meals in restaurants in captive markets in the United States of America and consumables in the retail market.

The carrying amount of goodwill was allocated to the following cash-generating units:

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15. Intangible assets--Continued

Main intangible assets--Continued

a) *Goodwill--Continued*

	Consolidated	
	9/30/2016	**12/31/2015**
Brazil:		
Shopping malls	**187,905**	187,905
Airports	**91,790**	91,790
Highways	**206,187**	206,187
	485,882	485,882
The Caribbean:		
Shopping malls	**979**	1,071
Airports	**18,760**	20,526
	19,739	21,597
United States of America	**150,756**	159,371
	656,377	666,850

b) *Rights over trademarks*

Refers to those trademarks identified in the acquisitions made. including Viena, Frango Assado, Batata Inglesa, Wraps, Go Fresh, Brunella, Rede J&C Delicias (the Caribbean).

c) *Rights over points of sales*

Refer to amounts paid to acquire rights over points of sales (commercial rights) and/or for the allocation of part of the prices paid for the acquisition of businesses.

d) *Licensing rights*

A portion of the price attributable to the acquisition of catering operations was allocated to the licenses to operate airline-catering services on board of aircraft, and licenses and permits to operate restaurants in certain commercial regions.

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15. Intangible assets--Continued

Main intangible assets--Continued

e) *Leasehold rights*

Refers to the portion of the company purchase price allocated to lease agreements entered into with airport authorities (leasehold rights) and/or airport managers for the lease of space in the airports to operate restaurants, snack bars, coffee shops, and other similar retail outlets.

Impairment testing for assets with indefinite useful lives

Assets with indefinite useful lives are tested for impairment annually or whenever there are indications that some of the cash-generating units might be impaired. Management concluded that as at September 30, 2016 there are no indications that any of the cash-generating units is impaired.

16. Borrowings

			Parent		Consolidated	
	Finance charges	**Maturity**	**9/30/2016**	**12/31/2015**	**9/30/2016**	**12/31/2015**
Bank Credit Note (CCB) - Brazil (a)	CDI + spread from 1.4% to 2.05% p.a.	-	**-**	-	**-**	62,178
International Banking Credit Note (a)	CDI + spread from 1.75% to 3.00% p.a.	Quarterly up to 9/14/20	**9,956**	12,602	**59,617**	90,673
Bank Credit Note - CCB – United States of America (b)	90-day LIBOR + spread of 4.0% per year	Quarterly up to 4/01/21	**-**	-	**79,945**	196,242
BNDES	TJLP or exchange fluctuation + spread from 3.81% to 5.8% per year	Monthly up to 11/15/19	**-**	-	**4,520**	6,836
Others			**1,614**	2,326	**5,301**	4,392
			11,570	14,928	**149,383**	360,321

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16. Borrowings--Continued

Classified as:

	Parent		Consolidated	
	9/30/2016	**12/31/2015**	**9/30/2016**	**12/31/2015**
Current:				
Foreign currency-denominated borrowings	**9,956**	85	**51,060**	74,807
Local currency-denominated borrowings (R$)	**933**	944	**3,811**	22,057
	10,889	1,029	**54,871**	96,864
Noncurrent:				
Foreign currency-denominated borrowings	**-**	12,517	**89,128**	212,107
Local currency-denominated borrowings (R$)	**681**	1,382	**5,384**	51,350
	681	13,899	**94,512**	263,457

Guarantees and commitments

(a) US-dollar denominated loan subject to 4.05% to 4.81% interest per year plus exchange fluctuation. This loan is backed by the co-obligated guarantors represented by the Company's subsidiaries and a swap collateral assignment arising from sales made by the Company's subsidiaries using credit cards. The agreement contains certain covenants that require the compliance with the net debt-to-EBITDA ratio and the debt service coverage ratio, annually calculated based on the financial statements. The Group conducts swap transactions to exchange US dollar-denominated payables at fixed interest rates for the Brazilian real (R$) pegged to 100% of the CDI plus spread from 1.75% to 3.0% per year. The Group conducts swap transactions with the same counterparty. These transactions are classified as derivatives, as described in note 8.f).

(b) Loan repayable in 19 quarterly installments beginning September 2016 and collateralized by the subsidiaries of IMSMV Holdings Inc. Under this loan agreement, the Group is required to comply with certain positive and negative covenants on a consolidated basis. The financial ratios established in the loan agreement are evaluated by the financial institution semiannually beginning December 31, 2015.

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16. Borrowings--Continued

The maturities of the portion recorded in noncurrent liabilities are as follows:

	Parent	Consolidated
2017	455	15,437
2018	149	29,262
2019	77	25,924
2020 and thereafter	-	23,889
	681	94,512

17. Installment payment of acquisitions of companies

	Parent		Consolidated	
	9/30/2016	12/31/2015	9/30/2016	12/31/2015
Acquisitions of companies in Brazil	**-**	892	**3,560**	4,287
Acquisitions of companies in other countries	**-**	-	**23,983**	95,882
Total	**-**	892	**27,543**	100,169
Current	**-**	892	**4,143**	37,604
Noncurrent	**-**	-	**23,400**	62,565

In March 2016, the Company renegotiated the debt with the former owners of companies acquired in the past and for the advance payment it received a financial discount of R6,922.

18. Provision for labor, civil and tax risks

The Group is a party to tax, labor and social security, and civil proceedings. The Group filed appeals against claims filed with courts. Escrow deposits were made when required by the authorities.

	Parent		Consolidated	
	9/30/2016	12/31/2015	9/30/2016	12/31/2015
Labor and social security (a)	**2,796**	2,540	**6,696**	6,775
Tax (b)	**986**	1,628	**4,551**	6,488
Civil (c)	**277**	278	**6,321**	333
	4,059	4,446	**17,568**	13,596

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18. Provision for labor, civil and tax risks---Continued

(a) Provision recognized to cover labor and social security risks arising from labor relationships established in the normal course of its businesses. Based on the legal counsel's opinion, the Group recorded a provision to cover probable losses if such risks materialize.

(b) The Group is exposed to risks related to challenges by tax authorities (federal, state and municipal) and, based on the opinion of its legal counsel, recognized a provision to cover probable losses if such risks materialize.

(c) The Group is a party to civil and various other lawsuits, such as, claim of economic imbalance or claims filed by suppliers / manufacturers, related to quality discounts. Management recognized a provision for these lawsuits based on the Company's legal counsel's opinion, who assessed the risk of an unfavorable outcome as probable.

The Group is party to other lawsuits involving the potential risk of losses: tax - R$11,211, labor and social security - R$20,806, and civil - R$621, and the Parent is also a party to lawsuits involving a possible risk of losses: tax - R$606, labor and social security - R$5,283, and civil - R$335. Based on the analysis of the related contingencies and the opinion of the Group's legal counsel, Management believes that the likelihood of an unfavorable outcome in these lawsuits is possible and no provision was recognized.

The variations in the provision for risks in the periods are as follows:

	Parent			
	Labor and social security	**Tax**	**Civil**	**Total**
Balance at December 31, 2014	2,331	1,749	12	4,092
Additions	1,343	249	266	1,858
Reversals	(539)	(464)	-	(1,003)
Uses	(646)	-	-	(646)
Balance at September 30, 2015	2,489	1,534	278	4,301
Balance at December 31, 2015	2,540	1,628	278	4,446
Additions	1,269	227	-	1,496
Reversals	(224)	(869)	-	(1,093)
Uses	(789)	-	(1)	(790)
Balance at September 30, 2016	**2,796**	**986**	**277**	**4,059**

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18. Provision for labor, civil and tax risks---Continued

	Consolidated			
	Labor and social security	Tax	Civil	Total
Balance at December 31, 2014	6,218	6,024	56	12,298
Additions	6,207	1,150	384	7,741
Reversals	(1,539)	(1,422)	(83)	(3,044)
Uses	(3,948)	(276)	-	(4,224)
Liabilities directly related to assets held for sale	(622)	-	-	(622)
Exchange rate changes	35	-	-	35
Balance at September 30, 2015	6,351	5,476	357	12,184
Balance at December 31, 2015	6,775	6,488	333	13,596
Additions	5,681	2,207	349	8,237
Reversals	(929)	(4,144)	(24)	(5,097)
Uses	(4,831)	-	-	(4,831)
Additions related to discontinued operations	-	-	5,663	5,663
Balance at September 30, 2016	**6,696**	**4,551**	**6,321**	**17,568**

19. Income tax and social contribution

a) Deferred income tax and social contribution

Deferred income tax and social contribution arise from recognized tax loss carryforwards and temporary differences. These tax credits are recorded in noncurrent assets and noncurrent liabilities, based on expected future earnings, as per the prevailing tax law.

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19. Income tax and social contribution--Continued

a) Deferred income tax and social contribution--Continued

As at September 30, 2016 and December 31, 2015, deferred income tax is as follows:

	Parent	
	9/30/2016	**12/31/2015**
Tax loss carryforwards	**6,570**	6,570
Temporary differences:		
Provision for labor, civil and tax risks	**1,380**	1,512
Provision for disposal of assets	**4,434**	6,583
Deferred income tax liability on amortization of goodwill of companies acquired	**(40,623)**	(40,554)
Deferred tax liability arising from fair value allocations of business combinations	**(3,691)**	(4,194)
Accrued liabilities and others	**8,091**	6,357
Total	**(23,839)**	(23,726)
Assets	**-**	-
Liabilities	**(23,839)**	(23,726)

	Consolidated	
	9/30/2016	**12/31/2015**
Tax loss carryforwards	**64,396**	64,396
Temporary differences:		
Provision for labor, civil and tax risks	**4,048**	4,821
Provision for disposal of assets	**7,496**	12,200
Accrued liabilities	**6,641**	11,071
Asset appreciation and difference between accounting and tax law depreciation rates	**23,542**	14,090
Deferred income tax liability on amortization of goodwill of companies acquired	**(146,127)**	(128,324)
Deferred tax liability arising from fair value allocations of business combinations	**(22,932)**	(30,215)
Others	**7,801**	4,823
	(55,135)	(47,138)
Assets	**592**	720
Liabilities	**(55,727)**	(47,858)

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19. Income tax and social contribution--Continued

b) Realization of deferred income tax and social contribution

Based on the history of realization of assets and liabilities that gave rise to the balance of deferred income tax and social contribution, as well as the projected profit or loss for the next years, the realization schedule was estimated as follows:

	Consolidated
Year	
2016	3,028
2017	3,106
2018	3,752
2019 and thereafter	104,038
	113,924

Of the total income tax and social contribution asset balance, R$ 20,475 refer to the Parent and has realization estimate in a period and proportion similar to the consolidated.

As at September 30, 2016, the Group has tax loss carryforwards amounting to R$325,632 (R$309,566 at December 31, 2015) for which it recognized a deferred tax asset up to the amount that can be offset against future taxable profits. Tax loss carryforwards are distributed among the Group's subsidiaries as follows:

	Consolidated
	9/30/2016
Brazil	**322,112**
The Caribbean	**3,520**
	325,632

c) Reconciliation of income tax and social contribution at statutory and effective rates

	Parent	
	9/30/2016	**9/30/2015**
Loss before income tax and social contribution from continuing operations	**(21,931)**	(43,932)
Statutory tax rate	**34%**	34%
Income tax and social contribution at statutory rate:	**7,457**	14,937
Adjustments made:		
Permanent differences (*)	**(914)**	(7,337)
Others	**111**	(603)
Income tax and social contribution	**6,654**	6,997
Current (i)	**6,719**	-
Deferred	**(65)**	6,997

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19. Income tax and social contribution--Continued

c) Reconciliation of income tax and social contribution at statutory and effective rates--Continued

	Consolidated	
	9/30/2016	**9/30/2015**
Loss before income tax and social contribution from continuing operations	**(7,943)**	(44,095)
Statutory tax rate	**34%**	34%
Income tax and social contribution at statutory rate	**2,701**	14,992
Adjustments made:		
Permanent differences (*)	**1,211**	(5,561)
Effect on differences of statutory tax rates of foreign subsidiaries	**(489)**	2,843
Deferred income tax credits on tax loss carryforwards for the period not recognized	**(9,813)**	(6,018)
Others	**(943)**	904
Income tax and social contribution	**(7,333)**	7,160
Current (i)	**1,475**	(3,171)
Deferred	**(8,808)**	10,331

(*) Include: (a) expenses on foreign subsidiaries' nondeductible depreciation or amortization expenses; (b) share of profit (loss) of investees expenses; and (ii) other nondeductible expenses.

(i) The Company recognized a provision for income tax and social contribution related to the portion of the taxable profit from sales of discontinued operations of R$11,945, as disclosed in note 29 d.). This amount as at September 30, 2016 is offset by R$6,719 of credits from tax loss carryforwards of the parent for the nine-month period ended September 30, 2016, according to the calculation of these taxes under the prevailing tax rule. The final amount payable will be calculated on December 31, 2016 and paid on January 31, 2017.

20. Equity

Advent International Corporation ("Advent") has the Company's control through its investments in FIP – Fundo de Investimento em Participações – Brasil Empreendimentos, which holds 20.17% of the Company and in which Advent has 69.76% of the shares and through Semolina Fundo de Investimento em Participações with 23.19%, totaling 43.36% of the Company's interest.

a) Capital

The Company is authorized to increase capital by up to 40,584,077 common shares without par value.

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20. **Equity**--Continued

a) Capital--Continued

Reconciliation of shares at the beginning and end of the year is as follows:

	Parent
Shareholding position as of December 31, 2014	84,482,793
Capital increase	70,453,785
Shareholding position as of December 31, 2015	154,936,578
Capital increase	11,595,022
Shareholding position as of September 30, 2016	**166,531,600**

On December 29, 2015, the period for exercising the preemptive right to subscribe shares relating to the Company's capital increase, approved at the Extraordinary General Meeting held on November 27, 2015, ended. The right was exercised upon subscription of 70,453,785 common shares out of the 100,000,000 new common shares proposed.

Accordingly, as of December 31, 2015, as a result of the capital contribution then occurred, the amounts of R$70,453 and R$211,359 were recognized as capital and capital reserve, respectively, subject to analysis by investors within the period established by regulation.

The exercise of the preemptive right resulted in uncalled capital corresponding to 29,546,215 common shares. Accordingly, those shareholders that, in the Subscription Bulletin, were eligible to subscribe uncalled capital may, from January 5 to January 11, 2016, subscribe such shares in the overallotment for the total subscription amount, corresponding to 0.4197956460 share per each subscribed share.

Out of the total uncalled capital, 11,595,022 shares were subscribed. In the first quarter of 2016, as a result of the capital contribution that occurred, the amounts of R$11,596 and R$34,786 were recognized as capital increase and capital reserve, respectively.

At the Extraordinary General Meeting held on July 22, 2016, the Company's Board of Directors approved the adjustment of R$ 4,762 to the Company's capital, corresponding to 337,257 treasury shares of International Meal Company Holdings S.A, the Group's parent until December 1, 2014, when it was merged into International Meal Company Alimentação S.A. As a result, the Company's capital is currently R$ 924,614 divided into 166,531,600.

International Meal Company Alimentação S.A. and Subsidiaries

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20. Equity--Continued

a) Capital--Continued

On September 22, 2016, the capital was increased by R$ 425 due to the exercise of stock options by one of the plan's beneficiaries. As at September 30, 2016, the capital totaled R$ 925,039.

b) Allocation of profit

A portion of 5% of profit should be deducted to recognize the legal reserve, which shall not exceed 20% of capital.

Shareholders are entitled to a noncumulative annual dividend of at least 25% of profit, in conformity with Article 202 of Law 6404/76.

The remaining balance, after deducting legal costs, shall be allocated as decided by the Annual Shareholders' Meeting, in conformity with applicable legislation.

In conformity with applicable legal provisions and as decided by the Annual Shareholders' Meeting, the Company may pay to its shareholders interest on capital which may be deducted from the mandatory minimum dividend.

c) Treasury shares

On March 28, 2016, the Company's Board of Directors approved the "Program to Buy Back" shares effective for up to one year and for a volume of up to 9,049,066 common shares in order to generate value for the shareholders through an appropriate management of the Company's capital structure, and for any exercise of options under the Company's Stock Option Plan.

Accordingly, the Company acquired during the period 2,632,500 common shares, at the average purchase price of 3.94. The net disbursement for such buyback of shares in the period was R$ 10,375.

As at September 30, 2016, the line item "Treasury shares" was broken down as follows:

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20. Equity--Continued

c) Treasury shares

	Number of shares	Amount	Average price per share - R$
Balance at the beginning of the period (transferred from capital to capital reserve, as described in item a.)	337,257	4,762	14.12
Acquired	2,632,500	10,375	3.94
Balance at the end of the period	**2,969,757**	**15,137**	**5.10**

d) Other comprehensive income

Refer to differences arising on translating foreign currency-denominated profit or loss calculated on the equity of foreign subsidiaries.

21. Share-based payment plan

Under the Stock Option Plan ("Plan"), approved at the Extraordinary General Meeting held on April 30, 2015, the Company's and its subsidiaries' management and employees ("Beneficiaries") are eligible to receive share options for common shares issued by the Company ("Option").

The granting of Options must meet the maximum limit of 8,326,580 common shares, corresponding to 5% of the Company's capital.

The Plan will be managed by the Company's Board of Directors or, at its discretion, by the Compensation Committee ("Committee"), and, where applicable, they will have full powers to, subject to the terms and conditions of the Plan and, in the case of the Committee, the guidelines of the Company's Board of Directors, organize and manage the Plan and the stock option agreements within its scope.

The Board of Directors or the Committee, where appropriate, will define: (a) the Beneficiaries; (b) the total number of Company's shares subject to grant; (c) the division of grant in lots, if applicable; (d) the exercise price; (e) possible restrictions on the shares received through the exercise of the option; and (f) possible provisions on penalties, in conformity with the general guidelines set forth in the Plan, and will determine the terms and conditions of each option in a Stock Option Agreement ("Agreement"), to be entered into among the Company and each Beneficiary. The Agreement will define the number and class of shares which the Beneficiary will be entitled to acquire or subscribe upon exercise of the option and any other terms and conditions, in conformity with the general guidelines set forth in the Plan.

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21. Share-based payment plan--Continued

On May 12, 2015, the Board of Directors approved the terms and the beneficiaries of the First Stock Option Program and granted stock options to 400,000 Company common shares to an officer. The exercise price is R$6.00 per share, subject to fluctuation of the General Market Price Index from Fundação Getúlio Vargas (IGP-M/FGV), from the grant date to the actual payment date. Subject to the condition of remaining in the Company at every 12-month period, during a 40-year period, the Beneficiaries will acquire, at every 12 months, the right to exercise the percentage rate of options set out in each Agreement, within a maximum period of up to two years after the vesting period.
On July 1, 2015, the Board of Directors approved the terms and the beneficiaries of the Second Stock Option Program and granted stock options to 2,100,000 Company common shares to three officers. The exercise price is R$6.00 per share, subject to fluctuation of the Extended National Price Index (IPCA) from the National Institute of Geography and Statistics (IBGE), from the grant date to the actual payment date. Subject to the condition of remaining in the Company at every 12-month period, during a period of 3 to 4 years, the Beneficiaries will acquire, at every 12 months, the right to exercise the percentage rate of options set out in each Agreement, within a maximum period of up to two years after the vesting period.

On August 6, 2015, the Board of Directors approved the terms and the beneficiaries of the Third Stock Option Program and granted stock options to 200,000 Company common shares to two officers. The exercise price is R$7.00 per share, subject to fluctuation of the IPCA from the IBGE, from the grant date to the actual payment date. Subject to the condition of remaining in the Company for a two-year term of office, the Beneficiaries will acquire the right to exercise the options in the period, as follows: (a) 33% within 5 days, counted from the execution of the Agreement; (b) 33% on April 30, 2016; and (c) 34% on April 30, 2017, within a maximum period of up to two years after the vesting period. There are no other option exercise conditions.

The Board of Directors approved the terms and the beneficiaries of the Fourth Stock Option Program and granted stock options to 150,000 Company common shares to one officer. The exercise price is R$4.00 per share, subject to fluctuation of the Extended National Price Index (IPCA) from the National Institute of Geography and Statistics (IBGE), from the grant date to the actual payment date. Such grant was given to the beneficiary as of October 6, 2015. Subject to the condition of remaining in the Company for a two-year term of office, the Beneficiary will acquire the right to exercise the options in the period, as follows: (a) 33% within 5 days, counted from the execution of the Agreement; (b) 33% on April 30, 2016; and (c) 34% on April 30, 2017, within a maximum period of up to two years after the vesting period. There are no other option exercise conditions.

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21. Share-based payment plan--Continued

On March 1, 2016, the Board of Directors approved the terms and the beneficiaries of the Fifth Stock Option Program and granted stock options to 150,000 Company common shares to one officer. The exercise price is R$4.00 per share, subject to fluctuation of the IPCA from the IBGE, from the grant date to the actual payment date. Subject to the condition of remaining in the Company at every 12-month period, during a 4-year period, the Beneficiaries will acquire, at every 12 months, the right to exercise the percentage rate of options set out in each Agreement, within a maximum period of up to two years after the vesting period.
On March 24, 2016, the programs that had the grant carried out through August 6, 2015 were amended as follows: (i) the number of shares granted in each plan was increased by 50%; (ii) the exercise price was set at R$4.00 per share, subject to the variation of the Extended National Price Index - IPCA of the National Institute of Geography and Statistics - IBGE, from January 1, 2016 to the actual payment date; and (iii) end of the exercise period of all management contracts, which is now 5 years after the grant date The amendment to the original stock option plan generated an incremental cost of R$1,528.

The options will be exercised through the issuance of new shares and/or disposal of treasury shares held by the Company, based on the option to be adopted by the Board of Directors or Committee.

The rights and obligations under the Plan and this Agreement can neither be assigned nor transferred, wholly or partially, by the Beneficiary without the Company's prior written consent.

On July 22, 2016, one of the beneficiaries of the Third Stock Option Program resigned from the position of independent member of the Company's Board of Directors, when 2/3 of the options (100,000 options) were vested and exercised them. The 50,000 non-vested shares were canceled due to resignation as provided for in the grant agreement.

The movements of the stock options during the period were as follows:

	First Program	Second Program	Third Program	Fourth Program	Fifth Program	Total
Balance of stock options at the advance date (March 24, 2016)	600,000	3,150,000	300,000	150,000	150,000	4,350,000
(-) Options subscribed	-	-	(100,000)	-	-	(100,000)
(-) Options canceled	-	-	(50,000)	-	-	(50,000)
Balance of stock options at September 30, 2016	600,000	3,150,000	150,000	150,000	150,000	4,200,000

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21. Share-based payment plan--Continued

The Plan fair value was calculated on the grant date of each plan and based on the “Black & Scholes” pricing model. The effects were reflected in line item ‘General and administrative expenses’ in the statement of profit or loss, and in line item ‘Capital reserve’ in equity, as follows:

Grant date and program	YTD – on 9/30/2016	Amounts to be recorded in future periods
May 12, 2015 – First Program	**1,049**	919
July 1, 2015 – Second Program	**6,952**	5,905
August 6, 2015 – Third Program	**452**	28
October 6, 2015 – Fourth Program	**105**	22
March 1, 2016 – Fifth Program	**143**	384
Total	**8,701**	7,258

In determining the fair value of stock options, the following economic assumptions were used:

	First Program	Second Program	Third Program	Fourth Program	Fifth Program
Grant date	5/12/15	7/01/15	8/06/15	10/06/15	3/01/16
Beginning of option exercise period	5/12/16	7/01/16	8/11/15	10/11/15	3/01/17
End of option exercise period	5/12/22	7/01/22	4/30/19	4/30/19	3/01/22
Risk-free interest rate	7.28%	7.21%	6.47%	6.63%	5.96%
Number of eligible managers and employees	1	3	1	1	1
Price set in the original agreement - R$	6.00	6.00	7.00	4.00	4.00
Price set in the amended agreement - R$	4.00	4.00	4.00	-	-
Index	IGP-M	IGP-M	IGP-M	IGP-M	IPCA
Number of outstanding options	600,000	3,150,000	150,000	150,000	150,000
Option fair value on grant date - R$	3.39	4.64	1.52	-	-
Option fair value on amendment date - R$	1.51	1.51	0.94	0.85	1.32
Option amount (after amendment), adjusted through September 30, 2016 (R$)	1.61	1.61	1.00	0.90	1.39

The Plan substitutes IMCHSA Stock Plan approved at the Extraordinary General Meeting held on February 15, 2011 and adopted by the Company as a result of the merger of IMCHSA into the Company, as approved at the Company's Extraordinary General Meeting held on December 1, 2014 (“Stock Plan ”), subject, however, to the effectiveness of and compliance by the Company with all terms and conditions in the Stock Option Agreements entered into within the scope of the Stock Plan, as approved at such Extraordinary General Meeting.

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21. Share-based payment plan--Continued

The options to be created as a result of liquidity event, as defined in the Stock Plan, and the shares already delivered within the scope of the Stock Plan will be considered for purposes of the limit of 5% of the Company's capital.

22. Net revenue

The reconciliation of gross revenue and net revenue presented in the statement of profit or loss is as follows:

	Parent		Consolidated	
	9/30/2016	**9/30/2015**	**9/30/2016**	**9/30/2015**
Gross revenue	**139,622**	168,226	**1,266,739**	1,299,249
Taxes on sales	**(14,134)**	(17,077)	**(73,631)**	(80,444)
Returns and rebates	**(541)**	(506)	**(15,666)**	(14,302)
	124,947	150,643	**1,177,442**	1,204,503

23. Selling and operating expenses

	Parent		Consolidated	
	9/30/2016	**9/30/2015**	**9/30/2016**	**9/30/2015**
Payroll	**(7,248)**	(1,577)	**(17,174)**	(18,054)
Publicity and advertising	**(618)**	(1,194)	**(18,018)**	(5,618)
Rental expenses	**(13,517)**	(17,755)	**(125,219)**	(127,383)
Third-party services	**(2,030)**	(2,078)	**(26,170)**	(23,916)
Credit and debit card commissions	**(597)**	(769)	**(15,702)**	(15,900)
Royalties	**(252)**	(544)	**(18,268)**	(17,275)
Maintenance	**(30)**	(68)	**(11,715)**	(12,005)
Logistics	**(850)**	(1,229)	**(3,612)**	(4,012)
Communication infrastructure	**(641)**	(727)	**(2,492)**	(2,515)
Fees and charges	**(551)**	(714)	**(8,370)**	(7,450)
Other expenses	**(1,020)**	(907)	**(13,922)**	(14,470)
	(27,354)	(27,562)	**(260,662)**	(248,598)

The Company reviewed its chart of accounts and made reclassifications between the personnel expenses classified as cost and as selling and operating expenses. In view of the immateriality of the balances, the reclassification was not reflected in the comparative balances. For a better analysis of the personnel expenses, see note 27 Expenses by nature.

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24. General and administrative expenses

	Parent		Consolidated	
	9/30/2016	9/30/2015	9/30/2016	9/30/2015
Payroll	**(28,962)**	(23,437)	**(47,041)**	(44,998)
Office rental	**(841)**	(977)	**(1,660)**	(1,871)
Third party services	**(7,399)**	(5,133)	**(12,364)**	(11,390)
Travel expenses	**(607)**	(1,586)	**(1,940)**	(4,231)
Maintenance and utilities	**(1,265)**	(1,434)	**(2,126)**	(2,668)
Share-based payments	**(5,654)**	(1,541)	**(5,654)**	(1,541)
Store launchings	**(73)**	(2,122)	**(5,030)**	(2,659)
Expense recovery – apportionment among related parties	**21,484**	17,612	**-**	-
Logistics	**(760)**	(628)	**(1,058)**	(1,144)
Communication infrastructure	**(205)**	(654)	**(707)**	(898)
Other general and administrative expenses	**(2,314)**	(1,250)	**(3,179)**	(7,871)
	(26,596)	(21,150)	**(80,759)**	(79,271)

25. Other operating income (expenses), net

	Parent		Consolidated	
	9/30/2016	9/30/2015	9/30/2016	9/30/2015
Other expenses:				
Loss on disposal of property, plant and equipment	**(53)**	(37)	**(599)**	(405)
Provision for labor, civil and tax risks, net of reversals	**(403)**	(855)	**(3,140)**	(4,697)
Organizational restructuring	**(3,229)**	-	**(6,333)**	(484)
Write-off of escrow deposits	**-**	(657)	**-**	(1,316)
Discontinued projects	**-**	-	**-**	(349)
Other expenses	**(184)**	(186)	**(830)**	(2,768)
	(3,869)	(1,735)	**(10,902)**	(10,019)
Other income:				
Fees and sales agreements	**1,676**	980	**2,340**	1,486
Sales of fixed assets and sales points	**33**	26	**1,961**	1,157
Recovery of tax credits	**1,248**	177	**8,759**	6,981
Other revenues	**-**	68	**330**	460
	2,957	1,251	**13,390**	10,084
Total, net	**(912)**	(484)	**2,488**	65

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26. Finance income (costs), net

	Parent		Consolidated	
	9/30/2016	**9/30/2015**	**9/30/2016**	**9/30/2015**
Finance income:				
Income from short-term investments	**17,590**	255	**17,880**	971
Inflation adjustment gains	**-**	1,088	**-**	1,088
Exchange gains	**-**	-	**-**	-
Financial discount granted on payment of installments of acquisitions of companies	**8,383**	-	**15,305**	-
Other finance income	**943**	425	**863**	381
	26,916	1,768	**34,048**	2,440
Finance costs:				
Interest on borrowings	**(1,270)**	(1,760)	**(15,600)**	(25,316)
Interest on payables for acquisitions of companies and rights over points of sales	**(2,300)**	(4,354)	**(4,112)**	(9,358)
Exchange rate changes on translating assets of foreign subsidiaries whose functional currency is the R$	**(1,494)**	(3,697)	**(24,175)**	(4,886)
Inflation adjustment, interest and banking fees	**(1,260)**	(3,346)	**(2,867)**	(6,183)
Others	**(749)**	-	**(624)**	(488)
	(7,073)	(13,157)	**(47,378)**	(46,231)
Total, net	**19,843**	(11,389)	**(13,330)**	(43,791)

27. Expenses by nature

	Parent		Consolidated	
	9/30/2016	**9/30/2015**	**9/30/2016**	**9/30/2015**
Inventory costs	**(36,586)**	(46,047)	**(403,471)**	(430,767)
Personnel expenses	**(84,803)**	(82,761)	**(380,787)**	(376,762)
Selling expenses	**(618)**	(1,194)	**(18,018)**	(18,054)
Third party services	**(9,469)**	(7,447)	**(39,463)**	(35,578)
Operating expenses	**(28,643)**	(36,039)	**(244,879)**	(247,450)
Depreciation and amortization	**(17,869)**	(19,236)	**(70,236)**	(78,184)
Expense recovery – related parties	**21,484**	17,612	**-**	-
Amortization of investment in joint venture	**-**	-	**(1,663)**	(1,683)
Share of profit (loss) of investees	**(3,278)**	(1,215)	**6,821**	6,037
Other expenses	**(6,026)**	(6,375)	**(22,847)**	(22,431)
	(165,808)	(182,702)	**(1,174,543)**	(1,204,872)
Classified as:				
Cost of sales and services	**(95,913)**	(119,669)	**(811,270)**	(847,195)
Selling and operating expenses	**(27,354)**	(27,562)	**(260,662)**	(248,598)
General and administrative expenses	**(26,596)**	(21,150)	**(80,759)**	(79,271)
Depreciation and amortization	**(12,667)**	(13,106)	**(27,010)**	(34,162)
Share of profit (loss) of investees	**(3,278)**	(1,215)	**5,158**	4,354
	(165,808)	(182,702)	**(1,174,543)**	(1,204,872)

International Meal Company Alimentação S.A. and Subsidiaries

Notes to the interim financial information
September 30, 2016
(Amounts in thousands of Brazilian reais - R$, unless otherwise stated)

28. Related parties

The subsidiaries conduct intragroup purchases and apportion intragroup expenses, relating to services contracted, employees' salary and others, which have been fully eliminated in the preparation of the consolidated financial statements. Intragroup purchase transactions are carried out under conditions established between the parties:

The transactions between the Company and its related parties are as follows:

a) Transactions recognized in the statement of profit or loss

	Parent		**Consolidated**	
	9/30/2016	**9/30/2015**	**9/30/2016**	**9/30/2015**
Subsidiaries				
Tob's	**-**	797	**-**	797
IMC Alimentação S.A	**-**	-	**3,365**	-
Frango Assado chain	**527**	7,161	**10,329**	9,269
Viena chain	**2,838**	14,141	**24,563**	21,735
Subtotal	**3,365**	22,099	**38,257**	31,801

b) Assets

	Parent	
	9/30/2016	**12/31/2015**
Viena chain	**36,679**	21,592
	36,679	21,592

c) Liabilities

	Parent	
	9/30/2016	**12/31/2015**
Tob's	**1,367**	1,503
Frango Assado	**2,496**	39,990
Panama	**15,282**	25,263
United States	**35**	63
	19,180	66,819

The guarantees provided by Group companies for own or related-party financing are disclosed in Note 16.

International Meal Company Alimentação S.A. and Subsidiaries

Notes to the interim financial information
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28. Related parties--Continued

Compensation of key management personnel

For the nine-month period ended September 30, 2016, key management compensation totaled R$8,553 (R$5,445 at September 30, 2015) in the parent, out of which R$5,654 (R1,541 at September 30, 2015) related to the share-based payment plan, and R$8,553 (R$1,728 at September 30, 2015) in consolidated, out of which R$5,654 (R$1,541 at September 30, 2015) related to the share-based payment plan, as disclosed in note 21. This amount was recorded in line item "General and administrative expenses". Management does not have post-retirement benefits or other long-germ benefits.

29. Discontinued operations

Mexico

On January 29, 2016, the Company completed the sale of its direct and indirect interests in the subsidiaries located in Mexico to Taco Holding, S.A.P.I de C.V. and Distribuidora de Alimentos TH, S.A. de C.V.

Mexico--Continued

The sale comprised the companies Inversionistas en Restaurantes de Carnes y Cortes, S. de R.L. de C.V. ("IRCyC"), Grupo Restaurantero del Centro, S.A. de C.V., Servicios de Personal Gastrónomico IMC S. de R.L. de C.V. and Servicios Administrativos IMC S. de R.L. de C.V.

Puerto Rico and the Dominican Republic

On February 26, 2016, the Company completed the sale of the total direct and indirect interests in the subsidiaries located in Puerto Rico and the Dominican Republic to Management Group Investor, LLC. The sale comprised Airport Shoppes Corp., Cargo Service Corporation, Airport Aviation Service Inc., Carolina Catering Corp., Airport Catering Service Corporation and Aeroparque Corporation, located in Puerto Rico, and International Meal Company DR S.R.L. and Inversiones Llers S.A., both located in the Dominican Republic

The results of the discontinued operations, included in the statement of profit or loss, is presented below. The comparative profit or loss and cash flows from discontinued operations have been restated in order to include these discontinued operations.

International Meal Company Alimentação S.A. and Subsidiaries

Notes to the interim financial information
September 30, 2016
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29. Discontinued operations--Continued

a) *Loss for the period from discontinued operations*

Statements of profit or loss from discounted operations	9/30/2016 Puerto Rico	9/30/2016 Dominican Republic	9/30/2016 Total
Net revenue	**19,984**	**4,240**	**24,224**
Cost of sales and services	**(11,823)**	**(1,619)**	**(13,442)**
Gross profit	**8,161**	**2,621**	**10,782**
Operating income (expenses)			
Selling and operating expenses	**(3,446)**	**(1,319)**	**(4,765)**
General and administrative expenses	**(1,668)**	**(288)**	**(1,956)**
Depreciation and amortization	**(1,664)**	**(151)**	**(1,815)**
Other operating income, net	**128**	**116**	**244**
Finance income (costs), net	**(587)**	**(21)**	**(608)**
Profit before income tax and social contribution	**924**	**958**	**1,882**
Income tax and social contribution	**(20)**	**-**	**(20)**
Profit for the period from discontinued operations	**904**	**958**	**1,862**

Statements of profit or loss from discounted operations	9/30/2015 Mexico	9/30/2015 Puerto Rico	9/30/2015 Dominican Republic	9/30/2015 Total
Net revenue	114,705	132,023	25,593	272,321
Cost of sales and services	(62,751)	(83,904)	(11,161)	(157,816)
Gross profit	51,954	48,119	14,432	114,505
Operating income (expenses)				
Selling and operating expenses	(37,185)	(24,329)	(9,060)	(70,574)
General and administrative expenses	(6,809)	(9,757)	(1,898)	(18,464)
Depreciation and amortization	(3,733)	(11,955)	(1,169)	(16,857)
Other operating income (expenses), net	1,007	4,586	737	6,330
Finance income (costs), net	(1,347)	(3,918)	(76)	(5,341)
Profit before income tax and social contribution	3,887	2,746	2,966	9,599
Income tax and social contribution	(786)	(1,207)	-	(1,993)
Profit for the period from discontinued operations	3,101	1,539	2,966	7,606

International Meal Company Alimentação S.A. and Subsidiaries

Notes to the interim financial information
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29. Discontinued operations--Continued

b) *Cash flow from discontinued operations*

	9/30/2016		
Statement of cash flows from discontinued operations	**Puerto Rico**	**Dominican Republic**	**Total**
Profit for the period	**904**	**958**	**1,862**
Depreciation and amortization	**1,884**	**210**	**2,094**
Income tax and social contribution	**20**	**-**	**20**
Interest on loans	**499**	**-**	**499**
Interest on acquisitions of companies and rights over points of sales	**78**	**-**	**78**
Several provisions and others	**(417)**	**96**	**(321)**
	2,968	**1,264**	**4,232**
Changes in operating assets and liabilities:			
Trade receivables	**(976)**	**(167)**	**(1,143)**
Inventories	**861**	**206**	**1,067**
Trade payables	**1,447**	**673**	**2,120**
Other assets and liabilities	**2,463**	**(3,338)**	**(875)**
Net cash provided by (used in) operating activities	**6,763**	**(1,362)**	**5,401**
Interest paid on borrowings	**(499)**	**-**	**(499)**
Interest paid on acquisitions of companies and rights over points of sales	**(78)**	**-**	**(78)**
Net cash provided by (used in) operating activities	**6,186**	**(1,362)**	**4,824**
Cash flows from investing activities			
Additions to property, plant and equipment, net of balance payable in installments	**(463)**	**-**	**(463)**
Net cash used in investing activities	**(463)**	**-**	**(463)**
Cash flow from financing activities			
Repayment of borrowings	**(3,206)**	**-**	**(3,206)**
Net cash provided by financing activities	**(3,206)**	**-**	**(3,206)**
Effect of exchange rate changes on cash and cash equivalents	**181**	**(73)**	**108**
Net change in the period	**2,698**	**(1,435)**	**1,263**
Cash and cash equivalents at the beginning of the period	**4,510**	**12,289**	**16,799**
Cash and cash equivalents at the end of the period	**7,208**	**10,854**	**18,062**

International Meal Company Alimentação S.A. and Subsidiaries

Notes to the interim financial information
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29. Discontinued operations--Continued

b) *Cash flow from discontinued operations*--Continued

Statements of profit or loss from discounted operations	9/30/2015 Mexico	Puerto Rico	Dominican Republic	Total
Profit for the period	3,101	1,539	2,966	7,606
Depreciation and amortization	8,028	13,801	1,889	23,718
Income tax and social contribution	786	1,207	-	1,993
Interest on loans	2,690	3,464	-	6,154
Interest on acquisitions of companies and rights over points of sales	-	445	-	445
Several provisions and others	(1,301)	(3,724)	101	(4,924)
	13,304	16,732	4,956	34,992
Changes in operating assets and liabilities:				
Trade receivables	1,865	5,306	1,206	8,377
Inventories	535	444	860	1,839
Trade payables	(241)	(5,783)	(145)	(6,169)
Other assets and liabilities	(2,665)	2,221	(1,272)	(1,716)
Net cash provided by operating activities	12,798	18,920	5,605	37,323
Income tax and social contribution paid	(721)	(516)	-	(1,237)
Interest paid on borrowings	(3,770)	(3,312)	-	(7,082)
Interest paid on acquisitions of companies and rights over points of sales	-	(550)	-	(550)
Net cash provided by operating activities	8,307	14,542	5,605	28,454
Cash flows from investing activities				
Acquisitions of companies, net of cash	-	(720)	-	(720)
Additions to property, plant and equipment, net of balance payable in installments	(1,538)	(2,063)	(33)	(3,634)
Net cash used in investing activities	(1,538)	(2,783)	(33)	(4,354)
Cash flow from financing activities				
Capital increase	-	6,416	-	6,416
New borrowings	-	112	-	112
Repayment of borrowings	(6,589)	(7,162)	-	(13,751)
Net cash provided by (used in) financing activities	(6,589)	(634)	-	(7,223)
Effect of exchange rate changes on cash and cash equivalents	4,698	3,638	2,357	10,693
Net change in the year	4,878	14,763	7,929	27,570
Cash and cash equivalents at the beginning of the period	13,712	5,718	2,491	21,921
Cash and cash equivalents at the end of the period	18,590	20,481	10,420	49,491

International Meal Company Alimentação S.A. and Subsidiaries

Notes to the interim financial information
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29. Discontinued operations--Continued

c) *Gain (loss) on sale of discontinued operations*

	Mexico	Puerto Rico and the Dominican Republic	Transaction costs recognized in Parent	Total
Sales value	167,102	190,907	-	358,009
Cost of net assets of discontinued operations	(114,046)	(287,348)	-	(401,394)
Other transaction costs	(17,905)	(5,605)	(1,210)	(24,720)
Write-off of translation adjustments in other comprehensive income	27,986	54,174	-	82,160
Gain (loss) on sale of discontinued operations	63,137	(47,872)	(1,210)	14,055
Income tax and social contribution (*)	-	-	(11,945)	(11,945)
Net gain (loss) on sale of discontinued operations	63,137	(47,872)	(13,155)	2,110

(*) Income Tax and Social Contribution in Brazil on gain on sale of investment in Mexico.

d) *Reconciliation of profit (loss), net of transactions*

	Mexico	Puerto Rico and the Dominican Republic	Transaction costs recognized in Parent	Total
Operating gain				
Profit (loss) from discontinued operations	-	1,882	-	1,882
Income tax and social contribution	-	(20)	-	(20)
Net profit (loss) from discontinued operation	-	1,862	-	1,862
Gain (loss) on sale of discontinued operations	63,137	(47,872)	(1,210)	14,055
Income tax and social contribution (*)	-	-	(11,945)	(11,945)
Net gain (loss) on sale of discontinued operations	63,137	(47,872)	(13,155)	2,110
Net profit (loss) from discontinued operation	63,137	(46,010)	(13,155)	3,972

(*) Income Tax and Social Contribution in Brazil on gain on sale of investment in Mexico.

International Meal Company Alimentação S.A. and Subsidiaries

Notes to the interim financial information
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30. Insurance

The Group has an insurance policy that considers principally risk of concentration and its materiality, providing insurance coverage considered sufficient in light of the type of business and according to advice from insurance brokers.

As at September 30, 2016, insurance coverage is as follows:

	Consolidated
Civil liability	35,441
Sundry risks - inventories and property, plant and equipment	736,803
Vehicles	69,155
Others	23,419
	864,818

31. Supplemental information to the statements of cash flows

The Group’s management defines as cash and cash equivalents amounts maintained for the purpose of meeting short-term commitments and not for investment or any other purposes. Short-term investments are readily convertible into a known amount of cash and are not subject to significant changes in value. As at September 30, 2016 and December 31, 2015, the balances making up this line item are broken down as shown in note 9.

32. Earnings (loss) per share

Basic

Basic earnings (loss) per share are calculated by dividing profit (loss) for the period by the weighted average number of common shares issued in the period.

International Meal Company Alimentação S.A. and Subsidiaries

Notes to the interim financial information
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32. Earnings (loss) per share--Continued

Diluted

Diluted earnings (loss) per share is calculated by adjusting the weighted average number of outstanding common shares, considering the conversion of all potential common shares that would result in dilution.

The table below shows the calculation of earnings (loss) per share pursuant to CPC 41/IAS 33-Earnings per Share:

	Parent and Consolidated	
	9/30/2016	**9/30/2015**
Basic and diluted numerator		
Loss for the period attributable to Company's shareholders used to calculate total basic and diluted earnings per share	**(15,276)**	(36,935)
Profit for the period from discontinued operations	**3,972**	7,606
Loss used to calculate basic and diluted earnings per share from continuing operations	**(11,304)**	(29,329)
Available shares:		
Basic and diluted denominator (thousands of shares)	**164,082**	84,843
Weighted average number of stock options granted	**282**	-
Weighted average number of available shares	**164,364**	84,843
Basic loss per share - R$	**(0.06889)**	(0.34716)
Diluted loss per share - R$	**(0.06877)**	(0.34716)
Basic loss per share from continuing operations – R$.	**(0.09310)**	(0.43719)
Basic loss per share from continuing operations – R$.	**(0.09294)**	(0.43719)
Basic earnings per share from discontinued operations – R$	**0.02421**	0.09003
Diluted earnings per share from discontinued operations – R$	**0.02417**	0.09003

33. Authorization of the individual and consolidated interim financial information

The meeting of the Board of Directors held on November 9, 2016 approved and authorized for disclosure this individual and quarterly interim financial information.

Comments on the business projections

There are no comments to be reported

Other relevant information

There is no relevant information to be disclosure.

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A free translation from Portuguese into English of Independent Auditor's Report on Review of Quarterly Financial Information

Independent auditor's report on review of quarterly financial information

The Shareholders and Officers
International Meal Company Alimentação S.A.
São Paulo – SP – Brazil

Introduction

We have reviewed the accompanying individual and consolidated interim financial information of International Meal Company Alimentação S.A. ("Company"), contained in the Quarterly Information Form (ITR) for the quarter ended September 30, 2016, which comprise the balance sheet as at September 30, 2016 and the related statements of income and comprehensive income for the three and nine-month periods then ended, and of changes in equity and cash flows for the nine-month period then ended, including other explanatory information.

Management is responsible for the preparation of individual and consolidated interim financial information in accordance with Accounting Pronouncement CPC 21 (R1) — *Demonstração Intermediária ("CPC 21 (R1)")* and International Accounting Standard IAS 34 - Interim Financial Reporting ("IAS 34"), issued by the International Accounting Standards Board (IASB), as well as for the presentation of this information in a manner consistent with the standards issued by the Brazilian Securities and Exchange Commission (CVM) applicable to the preparation of the Quarterly Information Form (ITR). Our responsibility is to express a conclusion on this interim financial information based on our review.

Scope of the review

We conducted our review in accordance with Brazilian and International Standards on Review Engagements (NBC TR 2410 *Revisão de Informações Intermediárias Executada pelo Auditor da Entidade*) and ISRE 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Brazilian and International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

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Conclusion on the interim financial information

Based on our review, nothing has come to our attention that causes us to believe that the accompanying individual and consolidated interim financial information included in the quarterly information referred to above is not prepared, in all material respects, in accordance with CPC 21 (R1) and IAS 34, applicable to the preparation of quarterly financial information (ITR), consistently with the rules issued by the CVM.

Other matters

Statements of value added

We have also reviewed the individual and consolidated statements of value added for the nine-month period ended September 30, 2016, prepared under the responsibility of the Company's management, the presentation of which in the interim financial information is required by the rules issued by the CVM applicable to preparation of Quarterly Financial Information (ITR), and considered as supplementary information under IFRS – International Financial Reporting Standards, which does not require the presentation of the statement of value added. These statements have been subject to the same review procedures previously described and, based on our review, nothing has come to our attention that causes us to believe that they are not prepared, in all material respects, in a manner consistent with the overall individual and consolidated interim financial information.

Audit of prior year financial statements and review of prior year interim financial information by other independent auditors

The audit of the individual and consolidated balance sheet as of December 31, 2015 and the review of individual and consolidated financial information for the three and nine-month periods ended September 30, 2015, presented for comparison purposes, were conducted by other independent auditors, who issued an unqualified opinion and review thereon dated March 21, 2016, and November 9, 2015, respectively. As part of our review of individual and consolidated interim financial information for the period ended September 30, 2016, we have reviewed the adjustments to the corresponding prior year figures in the individual and consolidated statements of income and cash flows for the nine-month period ended September 30, 2015 made for presentation of discontinued operations, as disclosed in Note 29, and nothing has come to our attention that would lead us to believe that such adjustments have not been made fairly, in all material respects. We have not been engaged to audit, review or apply any other procedures to the information referring to the individual and consolidated balance sheet as at December 31, 2015 and to any other individual and consolidated interim financial information for the period ended September 30, 2015. Accordingly, we do not express an opinion or any other form of assurance on the referred to balance sheet or quarterly financial information taken as a whole.

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São Paulo, November 9, 2016.

ERNST & YOUNG
Auditores Independentes S.S.
CRC-2SP015199/O-6

Antonio Humberto Barros dos Santos
Accountant CRC-1SP161745/O-3

Opinion of the supervisory board or equivalent institute

Not applicable

Declaration of the supervisory board about the interim financial statements

In accordance with section VI of article 25 of CVM Instruction 480, of December 7, 2009, the Board states that in the reviewed, discussed and agreed with the Company's Interim Financial Information Form (ITR), for the quarter ended September 30, 2016.

São Paulo, November 09, 2016.

Jaime Cohen Szulc
Chief Executive Officer

José Agote
Chief Financial Officer

Samir Moysés Gilio Ferreira
Chief Controller

Declaration of the supervisory board about the independent auditors' report

In accordance with section V of article 25 of CVM Instruction 480, of December 7, 2009, the Board states that in the reviewed, discussed and agreed with the Independent Auditors' Report on the Company's Interim Financial Information Form (ITR), for the quarter ended September 30, 2016.

São Paulo, November 09, 2016.

Jaime Cohen Szulc
Chief Executive Officer

José Agote
Chief Financial Officer

Samir Moysés Gilio Ferreira
Chief Controller