

International Meal  
Company  
Alimentação S.A.

**Individual and consolidated  
interim financial information  
in June 30, 2022**

# Contents

<b>Management report</b>	<b>3</b>
<b>Report on Review of Quarterly Financial Information - ITR</b>	<b>20</b>
<b>Balance sheets</b>	<b>22</b>
<b>Statements of profit or loss</b>	<b>24</b>
<b>Statements of comprehensive income (loss)</b>	<b>25</b>
<b>Statements of changes in equity</b>	<b>26</b>
<b>Statements of cash flows</b>	<b>27</b>
<b>Statements of value added</b>	<b>29</b>
<b>Notes to the financial statements</b>	<b>30</b>



## 2Q22 RESULTS

# IMC advances its transformation agenda and reports SSS growth of +21% vs. pre-pandemic period and EBITDA<sup>1</sup> 74% above 2Q21

São Paulo, Aug. 11, 2022 - São Paulo -International Meal Company Alimentação S.A. ("IMC") -B3: MEAL3, one of the largest multi-brand companies in the Latin American food retail industry, announces its results for the second quarter of 2022 (2Q22). Unless otherwise indicated, the information herein is presented in a consolidated manner, in millions of Brazilian reais (R\$). Additionally, said information was prepared in accordance with the accounting principles adopted in CPC 21 (R1) and the International Financial Reporting Standards (IAS 34)..

## Quarterly Highlights

- **Total system sales<sup>2</sup> of R\$821.2M in 2Q22, 38.5% above 2Q21**
- **Net Revenue of R\$621.5M, up 39.5% over 2Q21**
- **Consolidated Same-Store Sales<sup>3</sup> (SSS) of +28.8% vs. 2Q21 and +20.6% higher than in 2Q19, pre pandemic**
- **Total of 561 stores, a net addition of 57 units vs. 2Q21, focused on strategic brands and long-term view**
- **Adjusted EBITDA of R\$87.5M, up 12.3% on 2Q21 (+74% without one-offs), reaching a margin of 14.1%**
- **Net Debt of R\$297.5M and net debt-to-LTM EBITDA ratio of 2.7X, below required covenants (3.0x)**



### PORTUGUESE CONFERENCE CALL WITH SIMULTANEOUS TRANSLATION

08/12/2022 12:00 PM (US EDT) /13:00h (Brasília)

Webcast: [click here](#)

Phone US: +1 844 204 8942 BR: +55 (11) 4090 1621

### INVESTOR RELATIONS:

Alexandre Santoro – CEO

Rafael Bossolani – CFO e IRO

Gustavo Fornazieri – Investor Relations

E-mail: [ri@internationalmealcompany.com](mailto:ri@internationalmealcompany.com)

Site: <http://ri.internationalmealcompany.com>

### MÍDIA RELATIONS | FSB Comunicação

Isabel Kopschitz e Leticia Volponi

E-mail: [ime@fsb.com.br](mailto:ime@fsb.com.br)

## MESSAGE FROM MANAGEMENT

Our **transformation agenda**, implemented over the past year and based on Operational Excellence, Digital Journey, Financial Discipline and Expansion, continues to guide us and strengthen our culture as an organization. The second quarter's performance reflects, once again, IMC's continued evolution towards our financial and strategic purpose and objectives

**Operating indicators, followed by the recovery of margins in all segments, in Brazil and abroad, give us even more confidence that we are on the right path. We ended the quarter with a 40% growth in net revenue and a network of 561 stores in our system. Adjusted EBITDA was R\$87 million, a margin of 14%, and, excluding the non-recurring effects of both years, the growth of this indicator was 74%.**

**On our Operational Excellence front, which aims to extract synergies between brands and improve the profitability of our operations**, we expanded the 4-Wall<sup>1</sup> margin of our stores in Brazil by 6.9 p.p. versus the same period in 2021 and at 4.1 p.p. when compared to the first quarter of 2022. The central kitchen recorded a production 31% higher than in 2021, and our satisfaction indicators (NPS) grew 3 points vs. 1Q22 to 72%. In this quarter, we also started our Operational Control Center (OCC), with the objective of guaranteeing the execution of the operations strategy from the head office to the point of sale.

**We continue to advance in our Digital Journey, with growing sales on this front representing 28% of total revenue<sup>2</sup> even with the resumption of flow in our physical stores.** We started the implementation of self-service totems in Frango Assado and KFC stores, and we also expanded our sales channels, adding WhatsApp as a new tool to serve our consumers. Also on this front, we launched our first application of the Frango Assado chain, FRAN-GO, starting the implementation of our loyalty program and increasing the reach of our CRM.

**Our Financial Discipline front continues to make significant progress towards our goals of improving our capital structure.** We ended the quarter with operating cash flow of R\$78 million, an increase of 93% over the previous year, and a cash position of R\$339 million in addition to the R\$6 million of financial investments. We reduced our gross debt by R\$66 million and our financial leverage ratio (Net Debt / EBITDA LTM) was 2.7x, below the 3.0x stipulated by the covenants.

**We expanded our network by 57 new units in the last 12 months, including our own stores.** As part of our growth strategy, our focus is now on making new operations profitable. Along these lines, we continue to maintain discipline in our expansion investments and also ensure a healthy franchise network in our system.

In the first week of August, we introduced our new institutional brand, redesigned to reflect the appreciation of food, ownership of the operation and the importance of relationships to ensure the best experience for our customers.

We continue to reaffirm our commitment to generating long-term value, trust in our portfolio of brands and a strong and engaged team focused on results

### Management

- 1- Excludes administrative and indirect expenses
- 2- KFC and Pizza Hut combined Delivery sales

## CONSOLIDATED HIGHLIGHTS

(in R\$ million)	2Q22	2Q21	YoY	6M22	6M21	YoY
Stores	561	504	57	561	504	57
SSS (YoY R\$)	28,8%	202,4%	-	32,8%	52,7%	-20p.p.
System Total Sales	821,2	592,9	38,5%	1.495,3	1.048,2	42,7%
<b>Net Revenues</b>	<b>621,5</b>	<b>445,4</b>	<b>39,5%</b>	<b>1.108,8</b>	<b>767,3</b>	<b>44,5%</b>
Same Store Sales	39,5%	312,7%	-	44,5%	48,4%	-386bps
<b>Gross Profit</b>	<b>216,6</b>	<b>161,1</b>	<b>34,4%</b>	<b>345,0</b>	<b>235,6</b>	<b>46,4%</b>
Gross Profit	34,8%	36,2%	-132bps	31,1%	30,7%	+41bps
<b>Adjusted EBITDA</b>	<b>87,5</b>	<b>77,9</b>	<b>12,3%</b>	<b>126,3</b>	<b>87,8</b>	<b>43,9%</b>
Adjusted EBITDA Margin	14,1%	17,5%	-341bps	11,4%	11,4%	-5bps
<b>Operating Cash Flow</b>	<b>77,9</b>	<b>40,5</b>	<b>92,6%</b>	<b>101,1</b>	<b>50,1</b>	<b>101,6%</b>
Net Debt/EBITDA <sup>1</sup>	2,7X	-	na	2,7X	-	na

<sup>1</sup> Ex-IFRS | Covenant Methodology

## SALES HIGHLIGHTS

(in R\$ million)	2Q22	2Q21	YoY	6M22	6M21	YoY
<b>Net Revenues</b>	<b>621.5</b>	<b>445.4</b>	<b>39.5%</b>	<b>1,108.8</b>	<b>767.3</b>	<b>44.5%</b>
Brazil	<b>340.2</b>	<b>209.7</b>	<b>62.2%</b>	<b>644.2</b>	<b>410.7</b>	<b>56.9%</b>
<i>Frango Assado</i>	<i>162.0</i>	<i>118.5</i>	<i>36.7%</i>	<i>325.0</i>	<i>237.5</i>	<i>36.8%</i>
<i>Airports</i>	<i>36.2</i>	<i>16.9</i>	<i>114.1%</i>	<i>66.1</i>	<i>35.2</i>	<i>87.8%</i>
<i>PH, KFC and Others</i>	<i>142.0</i>	<i>74.3</i>	<i>91.1%</i>	<i>253.1</i>	<i>138.0</i>	<i>83.4%</i>
USA	<b>229.8</b>	<b>200.2</b>	<b>14.8%</b>	<b>363.8</b>	<b>291.7</b>	<b>24.7%</b>
Caribbean	<b>51.5</b>	<b>35.6</b>	<b>44.8%</b>	<b>100.8</b>	<b>64.9</b>	<b>55.3%</b>
USA (US\$)	<i>46.6</i>	<i>38.0</i>	<i>22.7%</i>	<i>72.6</i>	<i>54.6</i>	<i>33.0%</i>

## OPERATING RESULTS -EBITDA

(in R\$ million)	2Q22	2Q21	YoY	6M22	6M21	YoY
<b>Adjusted EBITDA</b>	<b>87.5</b>	<b>77.9</b>	<b>12.3%</b>	<b>126.3</b>	<b>87.8</b>	<b>43.9%</b>
Brazil	<b>12.7</b>	<b>1.0</b>	<b>1152.5%</b>	<b>17.6</b>	<b>(6.2)</b>	<b>na</b>
<i>Frango Assado</i>	<i>14.6</i>	<i>5.2</i>	<i>182.6%</i>	<i>28.8</i>	<i>13.5</i>	<i>113.1%</i>
<i>Airports</i>	<i>9.0</i>	<i>3.2</i>	<i>182.5%</i>	<i>12.7</i>	<i>6.0</i>	<i>112.9%</i>
<i>PH, KFC and Others</i>	<i>10.8</i>	<i>1.7</i>	<i>535.7%</i>	<i>12.5</i>	<i>1.0</i>	<i>1175.1%</i>
<i>G&amp;A and Others</i>	<i>(16.6)</i>	<i>(9.0)</i>	<i>84.0%</i>	<i>(31.3)</i>	<i>(26.6)</i>	<i>17.8%</i>
<i>Profit sharing</i>	<i>(5.0)</i>	<i>0.0</i>	<i>-</i>	<i>(5.0)</i>	<i>0.0</i>	<i>-</i>
USA	<b>56.5</b>	<b>65.7</b>	<b>(14.0%)</b>	<b>73.3</b>	<b>75.9</b>	<b>(3.5%)</b>
Caribbean	<b>18.2</b>	<b>11.2</b>	<b>63.2%</b>	<b>35.5</b>	<b>18.2</b>	<b>94.8%</b>

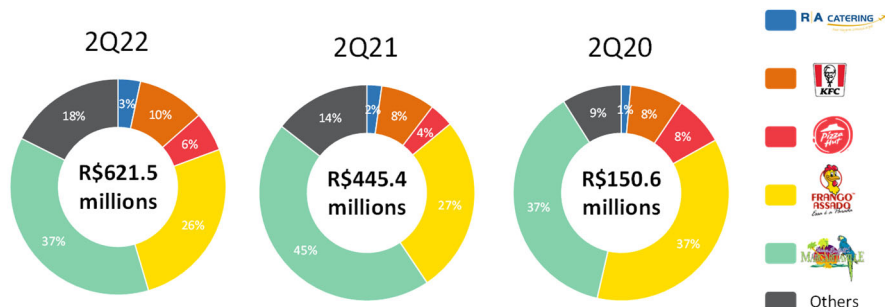
## COMMENTS ON PERFORMANCE

Total System Sales, which consider revenues from own stores and franchises grew by 38.5% in 2Q22 over 2Q21, to R\$821.2 million in the quarter. The company's consolidated net revenue in 2Q21 was R\$621.5 million, up by 39.5% over 2Q21. This result was driven by the recovery of all segments in Brazil and the consistent expansion of international operations. Consolidated same-store sales (SSS) growth in Reais was 28.8% vs. 2Q21.

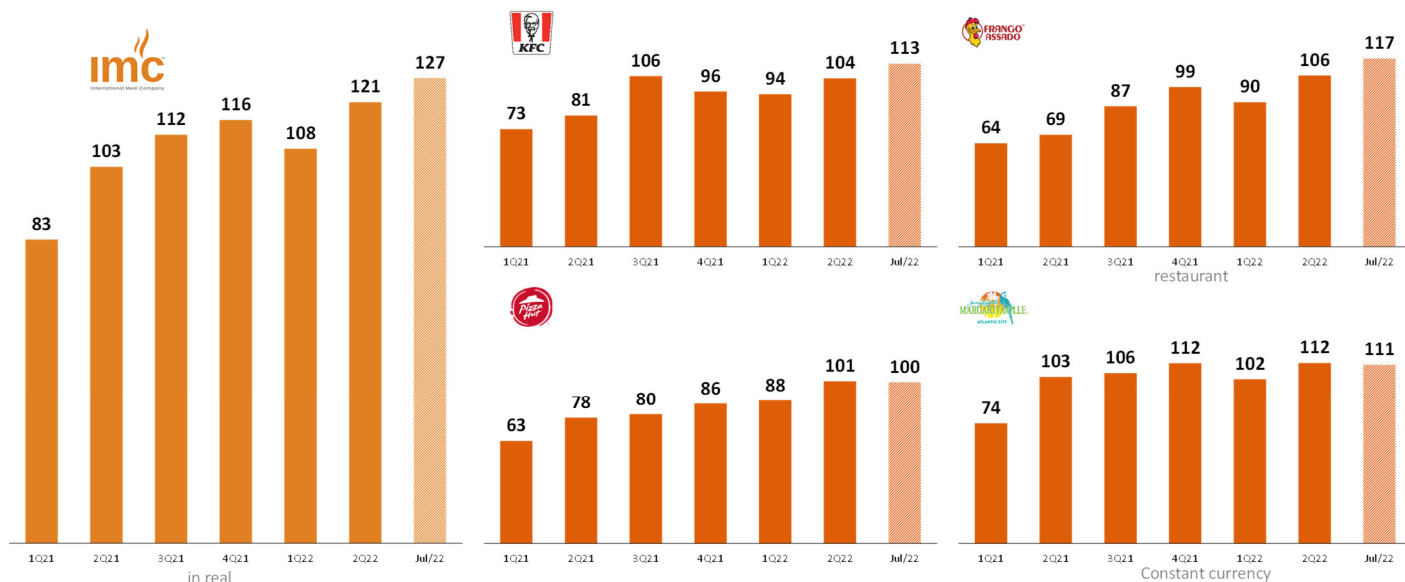
The net revenue totaled R\$340.2 million in Brazil in quarter, up by 62.2% over 2Q21, an increase of R\$130 million in the group's revenue, especially with the recovery of the KFC and Pizza Hut. Same-store sales (SSS) in Brazil grew 43.1% vs. 2Q21, reflecting the improved flow and higher customer expenditure in all the company's brands.

In the U.S., net revenue was R\$229.8 million, up by 14.8% over 2Q21, an increase of R\$30 million in the group's revenue. In local currency, U.S. revenue growth was 22.7% vs. 2Q21. Same-store sales (SSS) in constant currency grew by 10.3% over 2Q21. This result was boosted by the higher sales of the new units, menu engineering efforts, price management, in addition to the strategic location of the operations.

The Caribbean operations grew by 44.8% over 2Q21, driven by the recovery of airport activity and lower travel restrictions. Same-store sales (SSS) in constant currency grew by 45.4% over 2Q21.



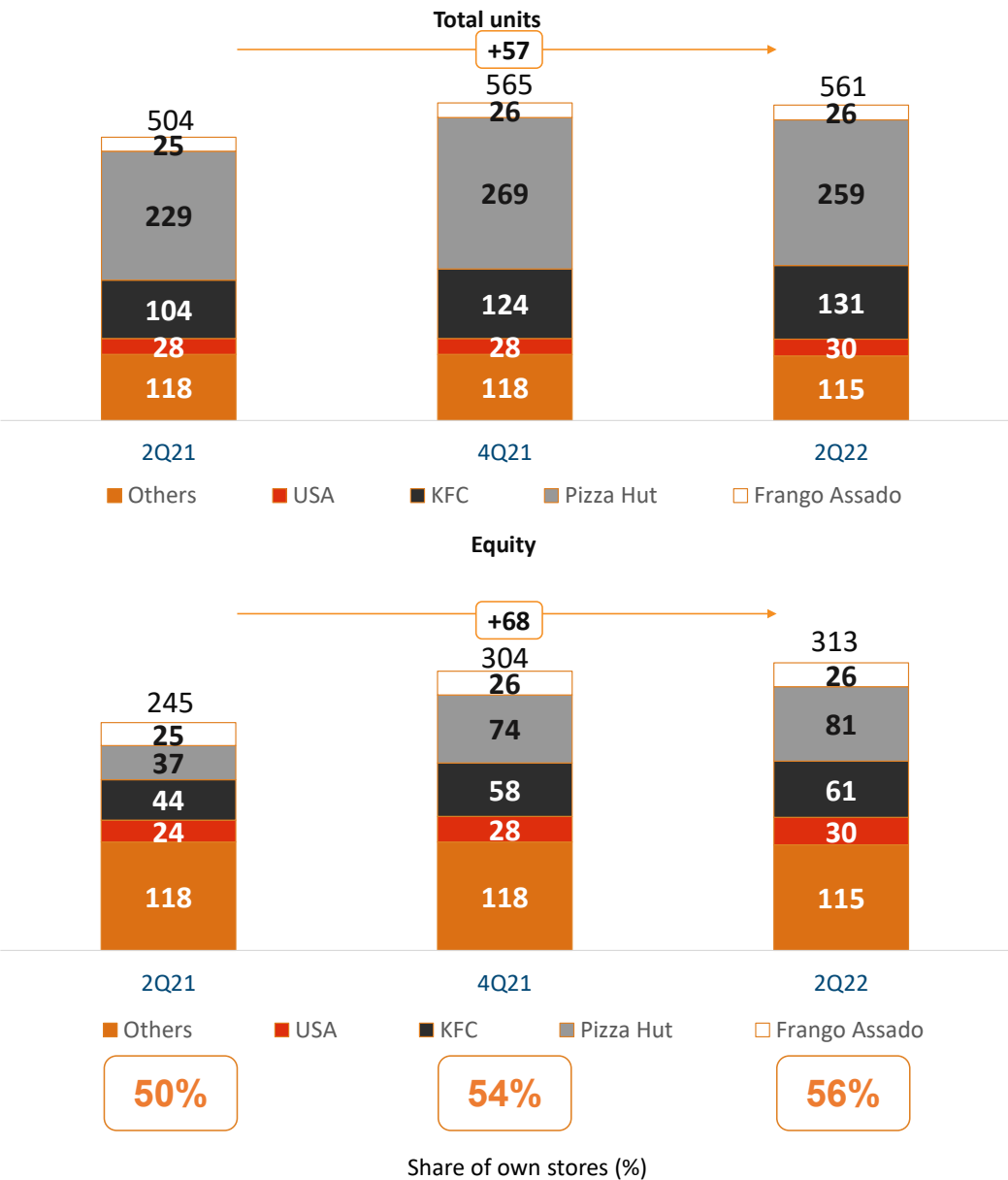
## Índice base 100 de Crescimento Vendas Mesmas Lojas vs 2019 (SSS)



## NUMBER OF STORES

IMC has a network of 561 stores, including own stores and franchises in Brazil and abroad. We closed the quarter with the same number of stores as in 1Q22. During the last twelve months, 57 net units were opened, of which 30 Pizza Hut, 27 KFC, 1 Frango Assado and 2 in the USA.

It should be noted that the representativeness of Company’s stores in the IMC system continues to advance and already accounts for 56% of the portfolio, an increase of 1 p.p. QoQ and 6 p.p. YoY. The company continues to execute its expansion plan with focus and discipline, in addition to ensuring a healthy franchise network in our system.





## RESULTS OF BRAZILIAN OPERATIONS –FRANGO ASSADO<sup>1</sup>



Frango Assado's net revenue totaled R\$162.0 million in quarter, up by 36.7% over 2Q21. It is worth mentioning that the flow of light vehicles on highways, as reported by ABCR, was 15.1% higher in this quarter compared to 2Q21.

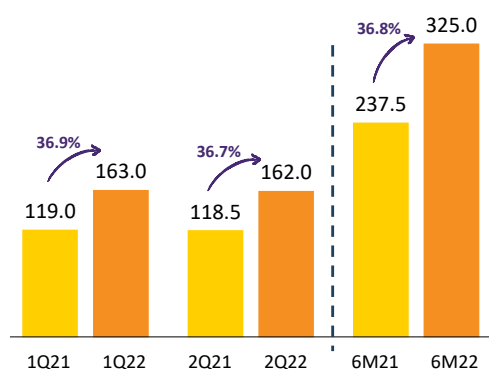
Same-store sales (SSS) in the segment ended the quarter 36.4% higher than in 2Q21. We highlight the restaurant operation, which reported SSS 53.0% above the same quarter of the previous year with a resumption in customer flow and the consequent growth in the number of transactions. The gas station operation registered SSS growth of 28.0%, mainly influenced by higher fuel prices.

The operation's EBITDA came to R\$14.6 million, 182.6% higher in 2Q21 with an expansion of 466 bps in the EBITDA margin driven by the improvement in food costs, a gain resulting from the growing Central Kitchen operations.

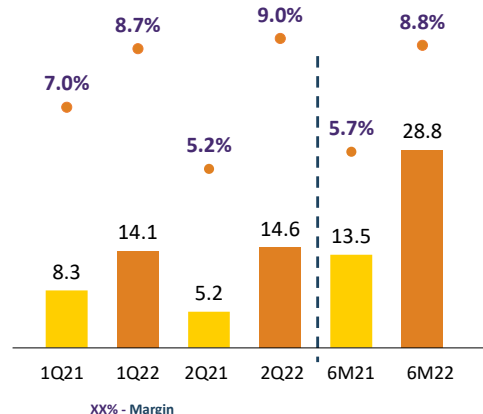
The operation remains focused on brand restructuring and operational efficiency gains. Highlights include innovations in the menu, strengthening of iconic products, visibility on the roads, in addition to the digital transformation and modernization of stores. During the quarter, new hamburger options were launched, in addition to the launch of the proprietary application, covering the brand's loyalty program.

(in R\$ million)	2Q22	2Q21	YoY	6M22	6M21	A/A
<b>Net Revenues</b>	<b>162.0</b>	<b>118.5</b>	<b>36.7%</b>	<b>325.0</b>	<b>237.5</b>	<b>36.8%</b>
Restaurants & Others	60.2	28.2	113.6%	122.3	74.0	65.2%
Gas Stations	101.8	90.3	12.8%	202.7	163.5	24.0%
COGS	(141.0)	(109.9)	28.3%	(283.3)	(217.2)	30.4%
<b>Gross Profit</b>	<b>21.0</b>	<b>8.6</b>	<b>144.1%</b>	<b>41.7</b>	<b>20.3</b>	<b>105.4%</b>
Gross Profit	13.0%	7.3%	+570bps	12.8%	8.6%	+429bps
Operating Expenses	(12.7)	(10.2)	24.8%	(26.0)	(20.3)	27.9%
Store Pre-Openings	0.0	(0.3)	(100.0%)	0.0	(0.4)	(100.0%)
<b>EBIT</b>	<b>8.3</b>	<b>(1.9)</b>	<b>(543.8%)</b>	<b>15.7</b>	<b>(0.4)</b>	<b>(3936.3%)</b>
(+) Depreciation & Amortization	6.4	6.8	(6.2%)	13.0	13.5	(3.6%)
(+) Store Pre-Openings	0.0	0.3	100.0%	0.0	0.4	(100.0%)
<b>Adjusted EBITDA</b>	<b>14.6</b>	<b>5.2</b>	<b>182.6%</b>	<b>28.8</b>	<b>13.5</b>	<b>113.1%</b>
Adjusted EBITDA Margin	9.0%	4.4%	+466bps	8.8%	5.7%	+317bps

**Net Revenue**  
(R\$million)



**Operating Results**  
(R\$million)



1- Gas stations and restaurants

## RESULTS OF BRAZILIAN OPERATIONS –CATERING AND AIR RETAIL



Revenue from the Airports segment in Brazil closed the quarter at R\$36.2 million, up 114.1% over 2Q21. It is worth noting that after 26 months of restrictions, Anvisa flexibilize the on-board food services during the quarter, bringing positive impacts on the recovery of this business unit's revenue.

According to ANAC's data, the number of passengers at airports that have IMC operations grew by 89.6% over 2Q21

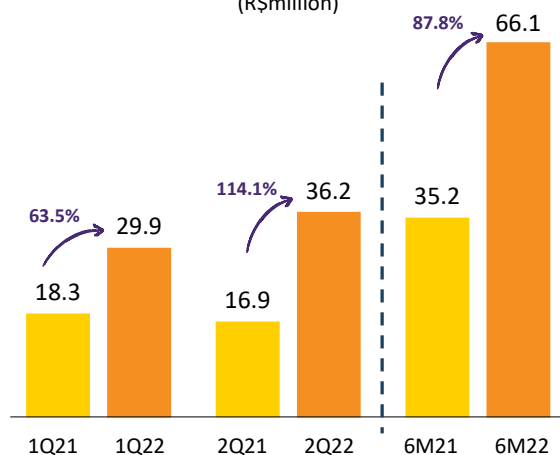
Same Store Sales (SSS) in the segment showed a solid recovery throughout the quarter, closing with +116.1% vs. 2Q21, with consistent improvement in the SSS of the catering segment, up by 103.8% vs. 2Q21 the last month of the quarter, approaching the levels of 2019. Same-store sales in the retail segment at the airport, surpassed the pre-pandemic level (2Q19) by 7.0%, and expanding 136.4% versus 2Q21

The operation's EBITDA was R\$9.0 million in the period, an increase of 182.5%, driven by sales growth and gross margin expansion. The segment's margin was 24.9%, an expansion of 602bps when compared to the same quarter of the previous year.

(in R\$ million)	2Q22	2Q21	YoY	6M22	6M21	A/A
<b>Net Revenues</b>	<b>36.2</b>	<b>16.9</b>	<b>114.1%</b>	<b>66.1</b>	<b>35.2</b>	<b>87.8%</b>
COGS	(22.8)	(13.8)	65.3%	(43.5)	(27.6)	57.6%
<b>Gross Profit</b>	<b>13.4</b>	<b>3.1</b>	<b>331.5%</b>	<b>22.6</b>	<b>7.6</b>	<b>197.8%</b>
Gross Profit	37.0%	18.3%	+1862bps	34.2%	21.5%	+1262bps
Operating Expenses	(12.9)	(9.6)	33.7%	(26.9)	(21.2)	26.4%
Store Pre-Openings	0.0	0.0	0.0%	0.0	(0.0)	0.0%
<b>EBIT</b>	<b>0.5</b>	<b>(6.5)</b>	<b>(107.8%)</b>	<b>(4.3)</b>	<b>(13.7)</b>	<b>(68.7%)</b>
(+) Depreciation & Amortization	8.5	9.7	(12.5%)	17.0	19.6	(13.5%)
(+) Store Pre-Openings	0.0	0.0	0.0%	0.0	0.0	0.0%
<b>Adjusted EBITDA</b>	<b>9.0</b>	<b>3.2</b>	<b>182.5%</b>	<b>12.7</b>	<b>6.0</b>	<b>113.7%</b>
Adjusted EBITDA Margin	24.9%	18.8%	+602bps	19.2%	16.9%	+226bps

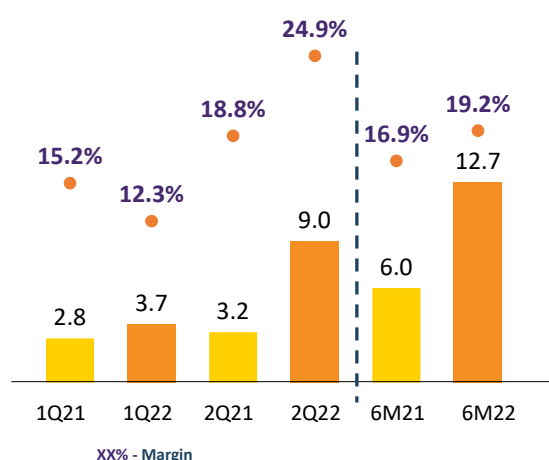
### Net Revenue

(R\$million)



### Operating Results

(R\$million)



## RESULTS OF BRAZILIAN OPERATIONS –Pizza Hut, KFC and Other<sup>1</sup>



Consolidated revenue from the Pizza Hut, KFC and Other segment in 2Q22 was R\$142.0 million, up 91.1% over 2Q21. The Pizza Hut and KFC brands grew by 89.6% in the period, mainly due to the reopening of shopping malls and the consequent increase in the flow of stores.

Same Store Sales (SSS) in the segment was 40.2% vs. 2Q21. As for KFC, this metric improved by + 27.5% vs. 2Q21 and at Pizza Hut, SSS grew 39.1% vs. 2Q21.

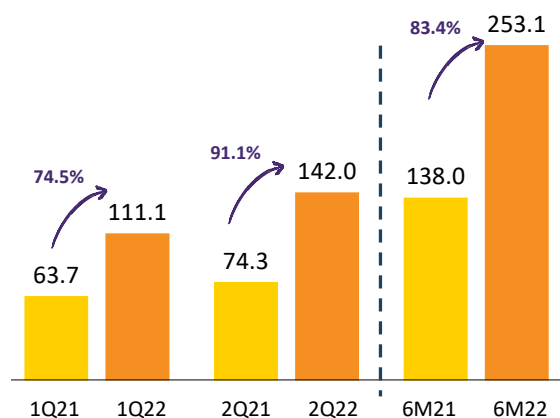
The operation's EBITDA was R\$10.8 million, an increase of 535.7% vs. 2Q21 mainly due to better cost control and operating leverage. Margin stood at 7.6%, up 536bps vs. the same period of the previous year.

The operation continues to focus on improving the brands' positioning, increasing profitability, and optimizing investments, in addition to the progress made on fronts focused on franchise management. Menu initiatives, with new products and mix remodeling are still the main work fronts.

(in R\$ million)	2Q22	2Q21	YoY	6M22	6M21	A/A
<b>Net Revenues</b>	<b>142.0</b>	<b>74.3</b>	<b>91.1%</b>	<b>253.1</b>	<b>138.0</b>	<b>83.4%</b>
<b>Pizza Hut and KFC</b>	<b>99.5</b>	<b>52.5</b>	<b>89.6%</b>	<b>174.9</b>	<b>95.1</b>	<b>na</b>
<b>Others</b>	<b>42.5</b>	<b>21.8</b>	<b>94.8%</b>	<b>78.2</b>	<b>42.9</b>	<b>82.3%</b>
COGS	(95.6)	(52.8)	81.0%	(178.4)	(102.9)	73.4%
<b>Gross Profit</b>	<b>46.4</b>	<b>21.5</b>	<b>115.8%</b>	<b>74.7</b>	<b>35.1</b>	<b>112.7%</b>
Gross Profit	32.7%	28.9%	+374bps	29.5%	25.4%	+406bps
Operating Expenses	(43.8)	(26.6)	64.7%	(78.4)	(48.3)	62.3%
Store Pre-Openings	(0.7)	(0.9)	(131.4%)	(1.2)	(1.4)	0.0%
<b>EBIT</b>	<b>1.9</b>	<b>(6.0)</b>	<b>(131.4%)</b>	<b>(4.9)</b>	<b>(14.6)</b>	<b>33.6%</b>
(+) Depreciation & Amortization	8.2	6.8	20.9%	16.2	14.1	14.4%
(+) Store Pre-Openings	0.7	0.9	1215.5%	1.2	1.4	(2547.1%)
<b>Adjusted EBITDA</b>	<b>10.8</b>	<b>1.7</b>	<b>535.7%</b>	<b>12.5</b>	<b>1.0</b>	<b>1175.1%</b>
Adjusted EBITDA Margin	7.6%	2.3%	+532bps	4.9%	0.7%	+423bps

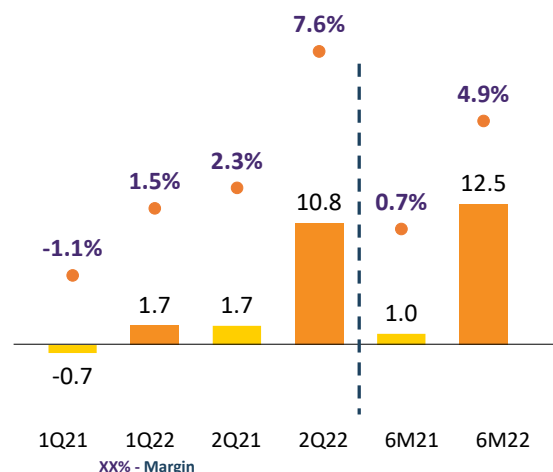
### Net Revenue

(R\$million)



### Operating Results

(R\$million)



1- Inclui Viena, Olive Garden, Batata Inglesa e Brunella

## RESULTS OF THE U.S. OPERATIONS

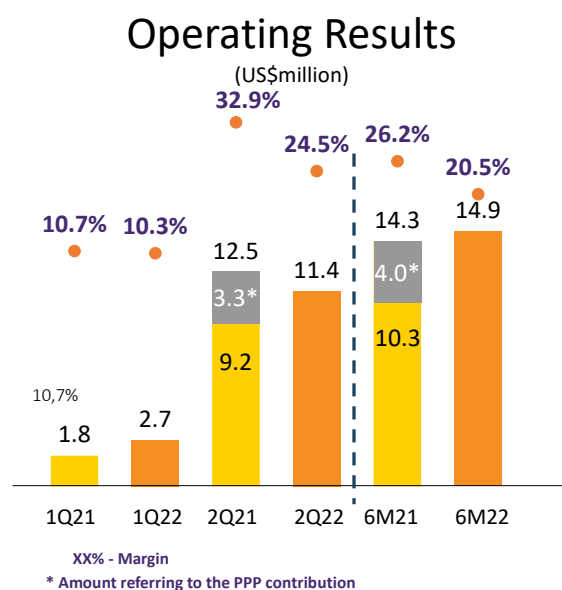
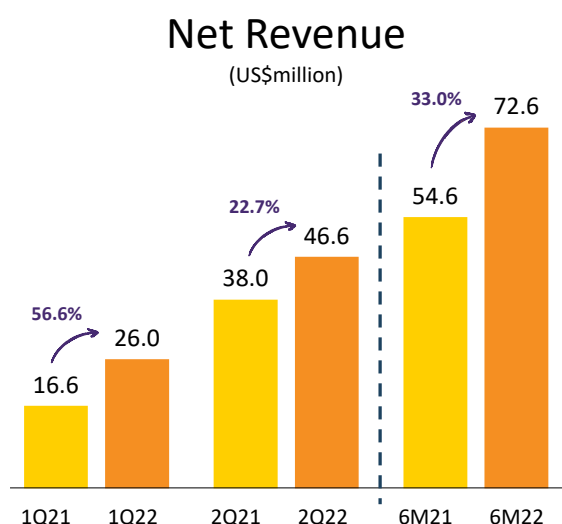


Revenue from the U.S. operations (in local currency) totaled US\$46.6 million, a growth of 22.7% over 2Q21. Same-store sales (SSS) grew by 10.3% over 2Q21, in constant currency (+3.2% vs. 2Q21 in Reais).

Adjusted EBITDA totaled US\$11.4 million in the quarter, 8.6% lower than in 2Q21, mainly due to the PPP benefit (the Paycheck Protection Program was a US government program intended to provide funds to cover payroll and rent expenses) during last year amounting to US\$3.3 million. Disregarding this amount, EBITDA would be 24.2% higher, with 30 bps in EBITDA margin.

It should be noted that the price management strategy implemented in the operation, aimed at balancing inflationary pressure in the region, continues to generate positive impacts.

(in US\$ million)	2Q22	2Q21	YoY	6M22	6M21	A/A
<b>Net Revenues</b>	<b>46.6</b>	<b>38.0</b>	<b>22.7%</b>	<b>72.6</b>	<b>54.6</b>	<b>33.0%</b>
COGS	(24.8)	(17.3)	43.2%	(42.5)	(28.5)	48.8%
<b>Gross Profit</b>	<b>21.8</b>	<b>20.7</b>	<b>5.5%</b>	<b>30.1</b>	<b>26.1</b>	<b>15.6%</b>
Gross Profit	46.8%	54.4%	-763bps	41.5%	47.8%	-624bps
Operating Expenses	(14.1)	(11.0)	28.5%	(22.7)	(17.0)	33.5%
(+) Depreciation & Amortization	3.7	2.8	0.0%	7.2	5.2	0.0%
Store Pre-Openings	0.0	(1.1)	(10.3%)	0.0	(1.2)	(5.1%)
<b>EBIT</b>	<b>11.4</b>	<b>11.4</b>	<b>(0.3%)</b>	<b>14.7</b>	<b>13.1</b>	<b>12.1%</b>
(+) Store Pre-Openings	0.1	1.1	29.9%	0.2	1.2	38.2%
<b>Adjusted EBITDA</b>	<b>11.4</b>	<b>12.5</b>	<b>(8.6%)</b>	<b>14.9</b>	<b>14.3</b>	<b>4.1%</b>
Adjusted EBITDA Margin (%)	24.5%	32.9%	-84bps	20.5%	26.2%	-57bps



## RESULTS OF THE CARIBBEAN OPERATIONS



The Caribbean operation closed the quarter with net revenue of R\$51.5 million, a 44.8% growth over the year-ago period. Same-store sales (SSS) in constant currency were 45.4% vs. 2Q21, especially the restaurants at airports and the gradual resumption of Catering operations in Colombia.

Despite the continuous improvement in passenger flow at the airports, the operation continues to be impacted by the restricted food offered during flights in the Catering segment in Colombia. In Panama, the Tocumen airport recorded a 113.2% increase in the number of passengers compared to 2Q21 and a 5% decrease against 2Q19.

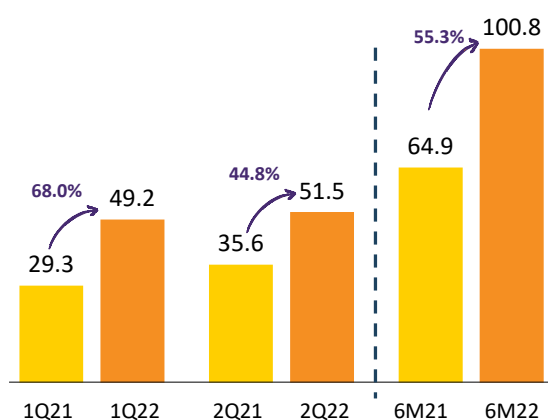
The region closed the year with 45 units ranging from Catering and Air Retail in Panama and Colombia.

Adjusted EBITDA reached R\$18.2 million, up 63.2% EBITDA margin expanded 4p.p. to 35.4%, driven by sales growth and operating leverage.

R\$ million	2Q22	2Q21	YoY	6M22	6M21	A/A
<b>Net Revenues</b>	<b>51.5</b>	<b>35.6</b>	<b>44.8%</b>	<b>100.8</b>	<b>64.9</b>	<b>55.3%</b>
COGS	(23.3)	(16.5)	41.2%	(44.7)	(31.2)	43.2%
<b>Gross Profit</b>	<b>28.2</b>	<b>19.1</b>	<b>47.8%</b>	<b>56.0</b>	<b>33.7</b>	<b>66.5%</b>
<i>Gross Profit</i>	<i>54.8%</i>	<i>53.7%</i>	<i>+1bps</i>	<i>55.6%</i>	<i>51.9%</i>	<i>+1bps</i>
Operating Expenses	(16.3)	(14.7)	10.3%	(33.1)	(29.4)	12.6%
(+) Depreciation & Amortization	6.2	6.8	19.4%	12.6	14.0	11.6%
Store Pre-Openings	0.0	0.0	0.0%	0.0	0.0	0.0%
<b>EBITDA</b>	<b>18.2</b>	<b>11.2</b>	<b>63.2%</b>	<b>35.5</b>	<b>18.2</b>	<b>94.8%</b>
(+) Store Pre-Openings	0.0	0.0	0.0%	0.0	0.0	0.0%
<b>Adjusted EBITDA</b>	<b>18.2</b>	<b>11.2</b>	<b>63.2%</b>	<b>35.5</b>	<b>18.2</b>	<b>94.8%</b>
<i>Adjusted EBITDA Margin (%)</i>	<i>35.4%</i>	<i>31.4%</i>	<i>+400bps</i>	<i>35.2%</i>	<i>28.1%</i>	<i>+715bps</i>

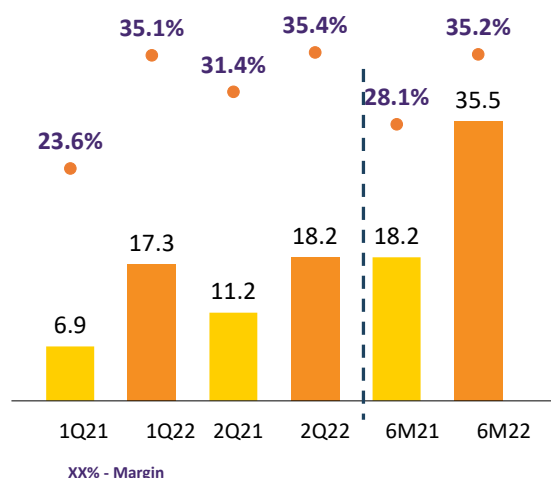
### Net Revenue

(R\$million)



### Operating Results

(R\$million)





## FINANCIAL PERFORMANCE

Adjusted EBITDA was R\$87.5 million, an increase of 12.3% vs. 2Q21. The consolidated EBITDA margin was 14.1% compared to the same quarter of the previous year. This result was positively influenced by the group's higher revenue, cost and expense management and consequent operational leverage. It is worth noting that in 2Q21, the US operation joined the 2nd tranche of the Paycheck Protection Program, a US government program aimed at paying employees and rent due to the pandemic, which benefited the previous year's result by R\$16.5 million, in addition to higher extemporaneous tax gains of R\$2.5 million. Additionally, in 2Q22, R\$5 million was provisioned for the profit sharing program and a negative effect from the exchange rate variation of R\$4 million.

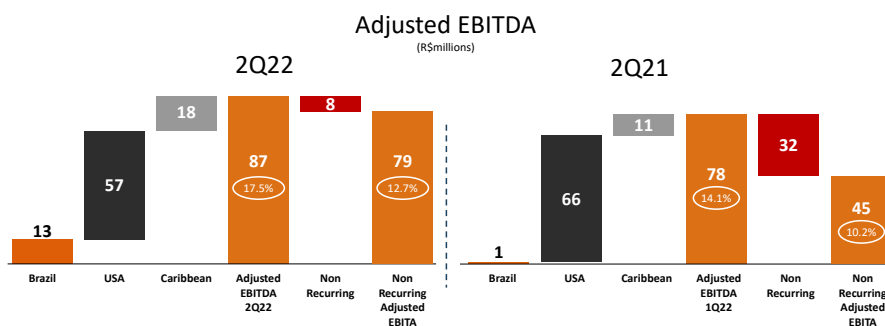
Excluding the non-recurring effects mentioned above, adjusted EBITDA growth in 2Q22 was 73.9% vs. 2Q21 and EBITDA margin expansion was 252 bps.

(R\$ million)	2Q22	2Q21	YoY	6M22	6M21	YoY
<b>Adjusted EBITDA</b>	<b>87.5</b>	<b>77.9</b>	<b>12.3%</b>	<b>126.3</b>	<b>87.8</b>	<b>43.9%</b>
(+) Profit Sharing (Bonus)	5.0	0.0	-	5.0	0.0	-
(-) Tax Credit	(13.4)	(15.9)	-16%	(17.5)	(17.3)	1%
(-) PPP Paycheck Protection Program	0.0	(16.5)	-100%	0.0	(20.3)	-100%
<b>Adjusted EBITDA Recurrent</b>	<b>79.1</b>	<b>45.5</b>	<b>73.9%</b>	<b>113.9</b>	<b>50.2</b>	<b>126.9%</b>
<i>Adjusted EBITDA Recurrent / Net Revenues</i>	<i>12.7%</i>	<i>10.2%</i>	<i>+252bps</i>	<i>10.3%</i>	<i>6.5%</i>	<i>+373bps</i>

Adjusted EBITDA in Brazil was positive by R\$12.7 million, an increase of R\$11.7 million vs. 2Q21. This result was driven by the evolution and positive contribution of all brands and segments, which went from an EBITDA of R\$10.1 million in 2Q21 to R\$34.4 million in 2Q22. It is important to note that the increase in G&A expenses reflects an unfavorable phasing of project expenses and the strengthening of strategic areas. It is also worth mentioning the provision for bonus payments during the quarter.

Adjusted EBITDA in the US and Caribbean was R\$56.5 million and R\$18.2 million respectively, an expansion of R\$7.1 million in the Caribbean vs. 2Q21 and non-recurring effects in the US mentioned above.

In the quarter, despite the improvement in operating results, the company posted a net loss of R\$4.8 million due to the increase in interest rates compared to 2Q21, which impacted the net financial result by R\$27.5 million. It is also worth mentioning an extraordinary revenue of R\$16 million (special items) in 2Q21 resulting from a court settlement.

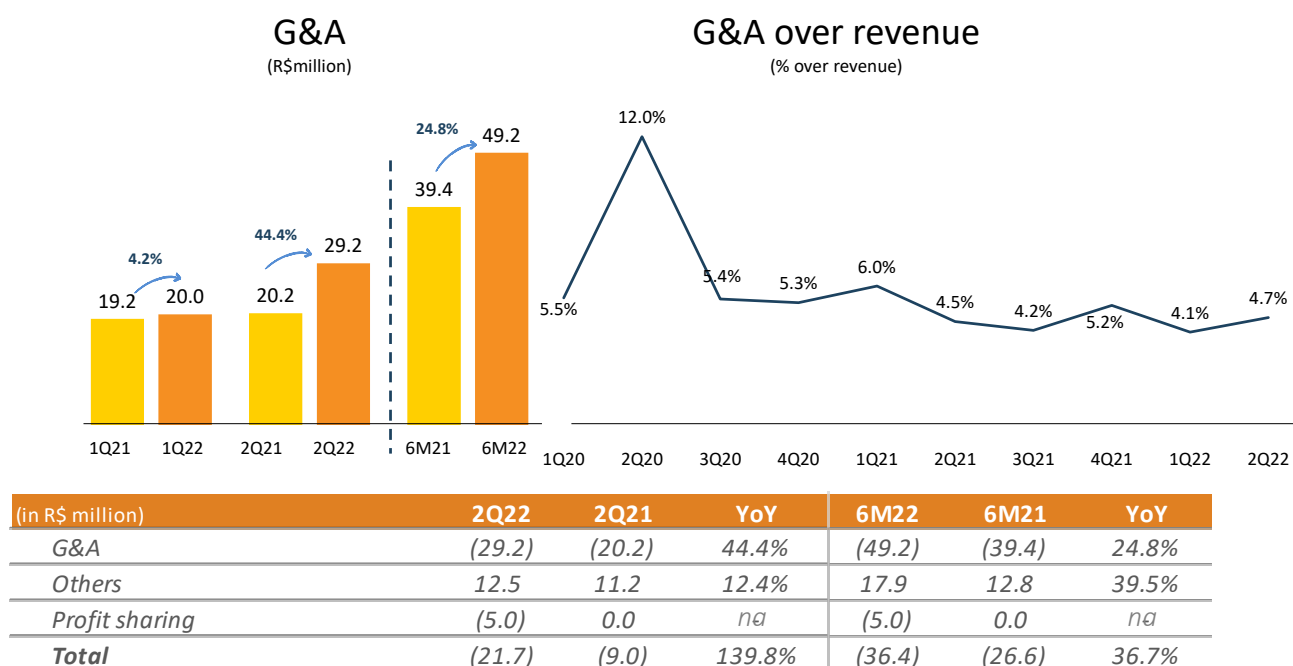


(R\$ million)	2Q22	2Q21	YoY	6M22	6M21	YoY
<b>NET INCOME (LOSS)</b>	<b>(4.8)</b>	<b>21.2</b>	<b>na</b>	<b>(45.5)</b>	<b>(34.3)</b>	<b>32.7%</b>
(+) Income Taxes	4.0	7.4	-46.3%	8.5	9.9	-14.2%
(+) Net Financial Result	38.3	13.3	188.6%	62.8	24.4	157.3%
(+) D&A and Write-offs	47.4	45.1	5.1%	95.2	89.3	6.7%
<b>EBITDA</b>	<b>84.9</b>	<b>86.9</b>	<b>-2.3%</b>	<b>121.0</b>	<b>89.2</b>	<b>35.6%</b>
(+) Impairment	0.4	0.0	-	1.1	0.0	-
(+) Special Items	1.5	(16.0)	na	3.1	(9.5)	na
(+) Pre-Opening Expenses	0.7	6.9	-90%	1.2	8.0	-85%
<b>Adjusted EBITDA</b>	<b>87.5</b>	<b>77.9</b>	<b>12.3%</b>	<b>126.3</b>	<b>87.8</b>	<b>43.9%</b>
<i>EBITDA / Net Revenues</i>	<i>13.7%</i>	<i>19.5%</i>	<i>-585bps</i>	<i>10.9%</i>	<i>11.6%</i>	<i>-72bps</i>
<i>Adjusted EBITDA / Net Revenues</i>	<i>14.1%</i>	<i>17.5%</i>	<i>-341bps</i>	<i>11.4%</i>	<i>11.4%</i>	<i>-5bps</i>

## GENERAL AND ADMINISTRATIVE EXPENSES

IMC closed the quarter with General and Administrative Expenses of R\$29.2 million, 44.4% higher than in 2Q21, and representing 4.7% of consolidated net revenue, reflecting a negative phasing of project expenses and strengthening of strategic areas. It is also worth mentioning the provision for bonuses referring to the 1st half of the year in the amount of R\$ 5 million, reflecting the expectation of achieving corporate goals.

Other Operating Expenses were positive by R\$12.5 million in the quarter, in line with the amount recorded in 2Q21, arising from tax credits identified in the period.



## EBITDA RECONCILIATION EX-IFRS 16

(in R\$ million)	2Q22	2Q21	YoY	6M22	6M21	YoY
<b>Adjusted EBITDA</b>	<b>87.5</b>	<b>77.9</b>	<b>12.3%</b>	<b>126.3</b>	<b>87.8</b>	<b>43.9%</b>
Adjustments	(2.6)	9.0	na	(5.3)	1.4	na
<b>EBITDA</b>	<b>84.9</b>	<b>86.9</b>	<b>(2.3%)</b>	<b>121.0</b>	<b>89.2</b>	<b>35.6%</b>
IFRS effects	(27.3)	(20.4)	34.0%	(54.3)	(39.8)	36.5%
<b>EBITDA Ex-IFRS16</b>	<b>57.6</b>	<b>66.5</b>	<b>(13.5%)</b>	<b>66.7</b>	<b>49.5</b>	<b>34.8%</b>

## INVESTMENT ACTIVITIES

During the quarter, the company invested R\$19.2 million, of which R\$12.5 million was allocated to expansion, and R\$6.6 million to Maintenance and Renovations.

CAPEX (in R\$ million)	2Q22	2Q21	YoY	6M22	6M21	YoY
Total Expansion Investments	12.5	10.0	24.6%	26.3	26.1	0.8%
Total Maintenance Investments	6.6	7.1	-6.8%	9.7	12.7	-23.8%
<b>Total CAPEX Investments</b>	<b>19.2</b>	<b>17.2</b>	<b>11.6%</b>	<b>36.0</b>	<b>38.8</b>	<b>-7.3%</b>

## CASH GENERATION

Operating cash generation was R\$81.8 million in the quarter, up 92.6% vs. 2Q21, influenced by the improvement in the company's operating result. Free cash flow was R\$58.8 million versus R\$23.3 million in the same period of the previous year.

During the 6 months, the company generated R\$101.1 million of operating cash, a growth of 101.6% compared to the initial 6 months of 2021 and presented a free cash flow of R\$65.1 million vs. R\$ 11.3 million last year.

(in R\$ million)	2Q22	2Q21	YoY	6M22	6M21	YoY
<b>Adjusted EBITDA</b>	<b>87.5</b>	<b>77.9</b>	<b>12.3%</b>	<b>126.3</b>	<b>87.8</b>	<b>43.9%</b>
(-) Financial Results	(38.3)	(13.3)	188.6%	(62.8)	(24.4)	157.3%
(-) Store Pre-openings	(0.7)	(6.9)	(90.2%)	(1.2)	(8.0)	(85.4%)
(+/-) Non-Cashs	28.4	31.7	(10.4%)	55.6	36.5	52.4%
(+/-) Working Capital	1.0	(48.9)	(102.1%)	(16.9)	(41.7)	(59.6%)
<b>Net Operating Cash Flow</b>	<b>77.9</b>	<b>40.5</b>	<b>92.6%</b>	<b>101.1</b>	<b>50.1</b>	<b>101.6%</b>
(-) Capex	(19.2)	(17.2)	11.6%	(36.0)	(38.8)	(7.3%)
<b>Free Cash Flow</b>	<b>58.8</b>	<b>23.3</b>	<b>152.2%</b>	<b>65.1</b>	<b>11.3</b>	<b>474.6%</b>

## NET DEBT

The company ended 2Q22 with a total cash position of R\$344.4 million and net debt of R\$297.5 million. The leverage ratio was 2.7X, 0.3X below the 3.0X limit stipulated by the covenants in the period. The company has been making efforts to improve its capital structure and, during the quarter, part of the debt abroad was settled with the aim of repatriating cash and simplifying contractual structures.

R\$ million	2Q22	% total	1Q21	% total	4Q21	% Total
Short Term	167.5	26%	81.5	12%	50,6	7%
Long Term	474.4	74%	626.3	88%	627,0	93%
<b>Total Debt</b>	<b>641.9</b>	<b>100%</b>	<b>707.8</b>	<b>100%</b>	<b>677.6</b>	<b>100%</b>
<b>(-) Cash</b>	<b>(344.4)</b>	-	<b>(417.9)</b>	-	<b>(523.8)</b>	-
<b>Net Debt</b>	<b>297.5</b>	-	<b>289.9</b>	-	<b>153.8</b>	-
<b>Leverage (ex-IFRS16)</b>	<b>2.7X</b>	-	<b>2,4X</b>	-	<b>2,9X</b>	-
Covenant limit	3.0X		3.0X		5.0X	



## APPENDIX:

### CONSOLIDATED RESULT:

(R\$ thousand)	2Q22	2Q21	YoY	6M22	6M21	YoY
NET REVENUE	621,479	445,435	39.5%	1,108,775	767,328	44.5%
COST OF SALES AND SERVICES	(404,918)	(284,344)	42.4%	(763,781)	(531,705)	43.6%
GROSS PROFIT	216,561	161,091	34.4%	344,994	235,623	46.4%
	34.8%	36.2%	-1.3 p.p.	31.1%	30.7%	0.4 p.p.
OPERATING INCOME (EXPENSES)						
Selling, General & Administrative Expense	(200,858)	(151,841)	32.3%	(355,056)	(267,391)	32.8%
Equity income result	4,243	5,554	-23.6%	7,658	7,166	6.9%
Other income (expenses)	17,528	27,005	-35.1%	28,156	24,574	14.6%
	37,474	41,809	-10.4%	25,752	(28)	na
Net financial expenses	(38,266)	(13,260)	188.6%	(62,784)	(24,404)	157.3%
EARNINGS BEFORE TAXES	(792)	28,549	-102.8%	(37,032)	(24,432)	51.6%
Income Taxes	(3,976)	(7,398)	-46.3%	(8,469)	(9,866)	-14.2%
NET PROFIT (LOSS)	(4,768)	21,151	-122.5%	(45,501)	(34,298)	32.7%
	-0.8%	4.7%	-5.5 p.p.	-4.1%	-4.5%	0.4 p.p.

## CONSOLIDATED BALANCE SHEET:

(R\$ thousand)	2Q22	4Q21	2Q21	4Q20
<b>ASSETS</b>				
<b>CURRENT ASSETS</b>				
Cash and cash equivalents	338,661	461,280	523,829	537,581
Accounts receivable	73,919	89,386	46,577	35,380
Inventories	61,185	53,236	38,963	44,120
Other current assets	104,535	51,034	116,092	106,410
<b>Total current assets</b>	<b>578,300</b>	<b>654,936</b>	<b>725,461</b>	<b>723,491</b>
<b>NONCURRENT ASSETS</b>				
Financial investments	5,767	5,533	0	0
Deferred income taxes	103,556	109,315	109,770	134,072
Other noncurrent assets	108,269	102,042	97,829	54,052
Property and equipment	429,406	447,298	339,257	356,447
Intangible	1,029,464	1,049,566	1,058,530	1,085,858
Property Use Right Asset	584,143	582,508	390,276	399,058
<b>Total noncurrent assets</b>	<b>2,260,605</b>	<b>2,296,262</b>	<b>1,995,662</b>	<b>2,029,487</b>
<b>TOTAL ASSETS</b>	<b>2,838,905</b>	<b>2,951,198</b>	<b>2,721,123</b>	<b>2,752,978</b>
<b>LIABILITIES AND EQUITY</b>				
<b>CURRENT LIABILITIES</b>				
Trade accounts payable	205,711	191,256	170,446	162,857
Loans, financing and acquisitions' payables	167,532	86,810	50,599	70,093
Salaries and social charges	71,038	71,702	61,715	52,898
Lease Liabilities	110,253	87,984	54,495	54,177
Other current liabilities	81,306	50,410	61,356	59,051
<b>Total current liabilities</b>	<b>635,840</b>	<b>488,162</b>	<b>398,611</b>	<b>399,076</b>
<b>NONCURRENT LIABILITIES</b>				
Loans, financing and acquisitions' payables	474,370	649,388	627,045	603,692
Provision for labor, civil and tax disputes	96,566	92,479	85,774	85,654
Deferred income tax and social contribution LP	38,723	40,204	38,653	56,774
LP Lease Liabilities	513,015	525,883	368,968	374,272
Other noncurrent liabilities	21,801	28,396	39,359	52,110
<b>Total noncurrent liabilities</b>	<b>1,144,475</b>	<b>1,336,350</b>	<b>1,159,799</b>	<b>1,172,502</b>
<b>EQUITY</b>				
Capital and reserves	1,538,773	1,535,491	1,532,101	1,532,697
Accumulated losses	(606,556)	(561,055)	(514,904)	(480,606)
Other comprehensive income	126,373	152,250	145,516	129,309
<b>Total equity</b>	<b>1,058,590</b>	<b>1,126,686</b>	<b>1,162,713</b>	<b>1,181,400</b>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>2,838,905</b>	<b>2,951,198</b>	<b>2,721,123</b>	<b>2,752,978</b>

## CASH FLOW:

(R\$ thousand)	2T22	2T21	A/A	6M22	6M21	A/A
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>						
Loss for the quarter	(4.768)	21.151	-122,5%	(45.501)	(34.298)	32,7%
Depreciation and amortization	20.212	24.431	-17,3%	47.027	51.666	-9,0%
Depreciation of use right	26.540	19.888	33,4%	48.210	36.063	33,7%
Impairment of intangible assets (using)	0	(212)	-100,0%	0	(8.449)	-100,0%
Impairment of intangible assets (provision)	(161)	0	0,0%	(161)	0	0,0%
Retirement of fixed and intangible assets	(9.286)	(56.963)	-83,7%	4.959	(49.857)	-109,9%
Investment amortization	(677)	755	-189,7%	0	1.535	-100,0%
Equity income result	(4.243)	(4.774)	-11,1%	(7.658)	(7.166)	6,9%
Provision for labor, civil and tax disputes	2.852	5.212	-45,3%	5.495	7.090	-22,5%
Income taxes	3.976	7.398	-46,3%	8.469	9.866	-14,2%
Interest expenses	24.865	9.414	164,1%	44.474	17.318	156,8%
Interest on company acquisition and rights over point of sales	14.377	3.916	267,1%	17.316	8.275	109,3%
Effect of exchange rate changes	1.236	367	236,8%	1.300	(184)	-806,5%
Deferred Revenue, Rebates	6.997	(1.421)	-592,4%	6.671	(452)	-1575,9%
Expenses in payments to employees based in stock plan	1.593	(1.931)	-182,5%	3.178	(776)	-509,5%
Others	(6.595)	62.137	-110,6%	(15.826)	61.198	-125,9%
Changes in operating assets and liabilities	1.019	(48.897)	-102,1%	(16.857)	(41.681)	-59,6%
<b>Cash generated from operations</b>	<b>77.936</b>	<b>40.471</b>	<b>92,6%</b>	<b>101.096</b>	<b>50.148</b>	<b>101,6%</b>
Income tax paid	(4.064)	4.065	-200,0%	(543)	3.735	-114,5%
Interest paid of lease	(16.555)	252	-6669,4%	(17.316)	(1.216)	1324,0%
Interest paid	(6.723)	(311)	2061,7%	(42.818)	(427)	9927,6%
<b>Net cash generated by (used in) operating activities</b>	<b>50.594</b>	<b>44.477</b>	<b>13,8%</b>	<b>40..419</b>	<b>52.240</b>	<b>-22,6%</b>
<b>CASH FLOW FROM INVESTING ACTIVITIES</b>						
Payment of business acquisitions made in prior years	3.195	3.165	0,9%	3.195	0	0,0%
Additions to intangible assets	(9.636)	(916)	952,0%	(10.444)	(1.048)	896,6%
Additions to property and equipment	(9.519)	(7.929)	20,1%	(25.555)	(29.648)	-13,8%
<b>Net cash used in investing activities from continued operations</b>	<b>(15.960)</b>	<b>(5.680)</b>	<b>181,0%</b>	<b>(32.804)</b>	<b>(30.696)</b>	<b>6,9%</b>
<b>CASH FLOW FROM FINANCING ACTIVITIES</b>						
			0,0%			0,0%
Dividend Payments	0	969	-100,0%	0	0	0,0%
Capital contributions from minority interest	0	0	0,0%	0	0	0,0%
Shares in Treasury	0	(1.536)	-100,0%	0	(1.536)	-100,0%
Payment of lease liability	(38.116)	(64)	59456,3%	(39.545)	(17.453)	126,6%
New loans	77.994	0	0,0%	152.994	0	0,0%
Payment of business acquisitions	(408)	(4.381)	-90,7%	(408)	(4.381)	-90,7%
Payment of loan	(182.201)	259	-	(228.719)	0	0,0%
<b>Net cash used in financing activities</b>	<b>(142.731)</b>	<b>(4.753)</b>	<b>2903,0%</b>	<b>(115.678)</b>	<b>(23.370)</b>	<b>395,0%</b>
EFFECT OF EXCHANGE RATE VARIATIONS	34.481	4.023	757,1%	-14.556	-11.926	22,1%
<b>NET INCREASE (DECREASE) FOR THE PERIOD</b>	<b>(73.616)</b>	<b>38.067</b>	<b>-293,4%</b>	<b>(122.619)</b>	<b>(13.752)</b>	<b>791,6%</b>
<b>CASH AND CASH EQUIVALENTS AT THE BEGINNING OF PERIOD</b>	<b>412.277</b>	<b>517.660</b>	<b>-20,4%</b>	<b>461.280</b>	<b>537.581</b>	<b>-14,2%</b>
<b>CASH AND CASH EQUIVALENTS AT THE END OF PERIOD</b>	<b>338.661</b>	<b>555.727</b>	<b>-39,1%</b>	<b>338.661</b>	<b>555.727</b>	<b>-39,1%</b>



KPMG Auditores Independentes Ltda.

Rua Arquiteto Olavo Redig de Campos, 105, 6º andar - Torre A

04711-904 - São Paulo/SP - Brasil

Caixa Postal 79518 - CEP 04707-970 - São Paulo/SP - Brasil

Telefone +55 (11) 3940-1500

kpmg.com.br

## Report on Review of Quarterly Financial Information - ITR

To the Management and Shareholders of  
International Meal Company Alimentação S.A.  
São Paulo-SP

### Introduction

We have reviewed the individual and consolidated interim financial information of International Meal Company Alimentação S.A ("The Company"), contained in the Quarterly Financial Information Form (ITR) for the quarter ended June 30, 2022, comprising the balance sheets as of June 30, 2022 and the respective statements of profit or loss, comprehensive income (loss) for the three and six-month period then ended and statements of changes in equity and cash flows for the six-month period then ended, including the explanatory notes.

Management is responsible for the preparation of the individual interim financial information in accordance with the Accounting Pronouncement CPC 21(R1) and for the consolidated interim financial information in accordance with the Accounting Pronouncement CPC 21(R1) and IAS 34 – Interim Financial Reporting, issued by International Accounting Standards Board – IASB, and for the presentation of this information in accordance with the standards issued by the Brazilian Securities and Exchange Commission, applicable to the preparation of the Quarterly Financial Information (ITR). Our responsibility is to express a conclusion on this interim financial information based on our review.

### Scope of review

We conducted our review in accordance with the Brazilian and International standards on review engagements (NBC TR 2410 – Review of Interim Financial Information Performed by the Independent Auditor of the Entity and ISRE 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectively). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with the Standards on Auditing and, consequently, does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

### Conclusion on the individual interim financial information

Based on our review, nothing has come to our attention that causes us to believe that the individual interim financial information included in the quarterly information referred to above has not been prepared, in all material respects, in accordance with CPC 21 (R1), applicable to the preparation of Quarterly Financial Information (ITR) and presented in accordance with the standards issued by the Brazilian Securities and Exchange Commission.

## Conclusion on the consolidated interim financial information

Based on our review, nothing has come to our attention that causes us to believe that the consolidated interim financial information included in the quarterly information referred to above has not been prepared, in all material respects, in accordance with CPC 21 (R1) and IAS 34 applicable to the preparation of Quarterly Financial Information (ITR) and presented in accordance with the standards issued by the Brazilian Securities and Exchange Commission.

The quarterly information referred above includes the individual and consolidated statements of value added (DVA) for the six-month period ended June 30, 2022, prepared under the responsibility of the Company's management, and presented as a supplementary information for the purpose of IAS 34. These statements were submitted to the review procedures performed together with the review of the Company's quarterly financial information in order to conclude whether these statements are reconciled with the interim financial information and accounting records, as applicable, and whether their form and content are in accordance with the criteria set on Accounting Pronouncement CPC 09 – Demonstração do Valor Adicionado (Statement of Value Added). Based on our review, nothing has come to our attention that causes us to believe that these statements of value added have not been prepared, in all material respects, in accordance with the criteria set forth in this standard and with the individual and consolidated interim financial information taken as a whole.

São Paulo, August 11, 2022

KPMG Auditores Independentes Ltda.  
CRC 2SP014428/O-6  
*Original report in Portuguese signed by*  
Fábio Lopes do Carmo  
Accountant CRC 1SP192172/O-3

# International Meal Company Alimentação S.A. and Subsidiaries

## Balance sheets in June 30, 2022 and December 31, 2021

(Amounts in thousands of Reais - R\$)

		Parent		Consolidated	
	Note	06/30/2022	12/31/2021	06/30/2022	12/31/2021
<b>Assets</b>					
<b>Current assets</b>					
Cash and cash equivalents	7	63,580	99,638	338,661	461,280
Trade receivables	8	11,488	10,808	73,919	89,386
Inventories	9	2,197	2,804	61,185	53,236
Taxes recoverable	10	5,421	7,960	55,731	43,582
Receivables from related parties	28	6,108	1,568	3,707	1,568
Prepaid expenses		2,597	2,187	12,436	3,645
Other current assets		2,472	435	32,661	2,239
<b>Total current assets</b>		<b>93,863</b>	<b>125,400</b>	<b>578,300</b>	<b>654,936</b>
<b>Noncurrent assets</b>					
Financial investments		5,767	5,533	5,767	5,533
Judicial deposits		1,178	1,277	5,239	6,209
Receivables from related parties	28	259,552	258,255	9,260	11,399
Deferred income tax and social contribution	21.a)	-	-	103,556	109,315
Taxes recoverable	10	6,955	4,481	46,890	36,221
Other noncurrent assets		-	-	16,433	17,980
<b>Total long-term assets</b>		<b>273,452</b>	<b>269,546</b>	<b>187,145</b>	<b>186,657</b>
Investments	11	932,661	911,114	30,447	30,233
Property, plant and equipment	12	27,568	29,697	429,406	447,298
Intangible assets	13	471,293	479,681	1,029,464	1,049,566
Right of use	14	3,563	6,793	584,143	582,508
<b>Total noncurrent assets</b>		<b>1,708,537</b>	<b>1,696,831</b>	<b>2,260,605</b>	<b>2,296,262</b>
<b>Total assets</b>		<b>1,802,400</b>	<b>1,822,231</b>	<b>2,838,905</b>	<b>2,951,198</b>

The accompanying notes are an integral part of this individual and consolidated interim financial information.

# International Meal Company Alimentação S.A. and Subsidiaries

## Balance sheets in June 30, 2022 and December 31, 2021

(Amounts in thousands of Reais - R\$)

		Parent		Consolidated	
	Note	06/30/2022	12/31/2021	06/30/2022	12/31/2021
<b>Liabilities and equity</b>					
<b>Current liabilities</b>					
Trade payables	15	11,412	12,505	205,711	191,256
Borrowings and debentures	16	140,359	73,089	167,532	86,810
Payroll and related taxes	17	18,571	17,724	71,038	71,702
Taxes payable		515	153	27,315	6,693
Deferred revenue	20	374	825	5,075	8,999
Installment payment of business acquisitions	18	-	942	-	2,538
Agreements and installment payment of labor suits		530	861	1,735	1,331
Lease liabilities	14	5,949	4,457	110,253	87,984
Other current liabilities		-	-	47,181	30,849
<b>Total current liabilities</b>		<b>177,710</b>	<b>110,556</b>	<b>635,840</b>	<b>488,162</b>
<b>Noncurrent liabilities</b>					
Borrowings and debentures	16	348,844	381,279	474,370	649,388
Payables to related parties	28	81,235	43,594	-	-
Taxes payable		280	-	785	-
Provision for labor, civil and tax risks	19	47,426	44,055	96,566	92,479
Deferred revenue	20	755	1,460	11,134	16,044
Deferred income tax and social contribution	21.a)	18,749	18,637	38,723	40,204
Installment payment of business acquisitions	18	5,767	5,521	5,767	6,194
Lease liabilities	14	5,355	8,681	513,015	525,883
Provision for investment losses	11	57,689	75,701	-	-
Other noncurrent liabilities		-	6,061	4,115	6,158
<b>Total noncurrent liabilities</b>		<b>566,100</b>	<b>584,989</b>	<b>1,144,475</b>	<b>1,336,350</b>
<b>Equity</b>					
Capital	22	1,154,462	1,154,358	1,154,462	1,154,358
Capital reserve		344,442	344,442	344,442	344,442
Reserve for stock option plan	23	39,869	36,691	39,869	36,691
Accumulated losses		(606,556)	(561,055)	(606,556)	(561,055)
Other comprehensive income (loss)		126,373	152,250	126,373	152,250
<b>Total equity</b>		<b>1,058,590</b>	<b>1,126,686</b>	<b>1,058,590</b>	<b>1,126,686</b>
<b>Total liabilities and equity</b>		<b>1,802,400</b>	<b>1,822,231</b>	<b>2,838,905</b>	<b>2,951,198</b>

The accompanying notes are an integral part of this individual and consolidated interim financial information.

# International Meal Company Alimentação S.A. and Subsidiaries

## Statements of profit or loss

June 30, 2022 and June 30, 2021

(Amounts in thousands of Reais - R\$)

	Parent					Consolidated			
	Not e	04/01/2022 to 06/30/2022	01/01/2022 to 06/30/2022	04/01/2021 to 06/30/2021	01/01/2021 to 06/30/2021	04/01/2022 to 06/30/2022	01/01/2022 to 06/30/2022	04/01/2021 to 06/30/2021	01/01/2021 to 06/30/2021
Net revenue	24	28,624	52,367	13,755	28,479	621,479	1,108,775	445,435	767,328
Cost of sales and services	25	(19,021)	(36,633)	(11,719)	(23,232)	(404,918)	(763,781)	(284,344)	(531,705)
Gross profit		9,603	15,734	1,896	5,247	216,561	344,994	161,091	235,623
Operating income (expenses)									
Selling and operating expenses	25	2,020	(8,347)	(778)	(2,374)	(83,858)	(199,149)	(84,412)	(140,413)
Expense with allowance for expected credit losses		786	(73)	-	-	(294)	(3,118)	-	-
General and administrative expenses	25	(24,238)	(29,457)	(3,303)	(9,705)	(116,705)	(152,788)	(37,728)	(69,234)
Depreciation and amortization	26	-	-	(6,967)	(14,756)	-	-	(29,706)	(57,744)
Other operating income (expenses), net	26	(485)	2,469	15,733	10,888	17,528	28,156	27,005	24,574
Share of profit (loss) of investees		30,490	12,192	25,312	(6,435)	4,243	7,658	5,554	7,166
Operating profit (loss) before finance income (expense), net and income tax and social contribution		18,176	(7,482)	31,893	(17,135)	37,475	25,753	41,804	(28)
Finance income (expense), net	27	(24,748)	(37,907)	(8,858)	(16,086)	(38,266)	(62,784)	(13,260)	(24,404)
Profit (loss) before income tax and social contribution		(6,572)	(45,389)	23,035	(33,221)	(791)	(37,031)	28,544	(24,432)
Current income tax and social contribution		-	-	-	-	(7,176)	(10,462)	(6,239)	(6,239)
Deferred income tax and social contribution	21.c	1,804	(112)	(1,889)	(1,077)	3,200	1,993	(1,159)	(3,627)
Profit (loss) for the period		(4,768)	(45,501)	21,146	(34,298)	(4,768)	(45,501)	21,146	(34,298)
Owners of the Company		(4,768)	(45,501)	21,146	(34,298)	(4,768)	(45,501)	21,146	(34,298)
Earnings (loss) per share – R\$									
Basic and Diluted (cents per share)		(0.01671)	(0.15941)	0.0738	(0.1198)	(0.01671)	(0.15941)	0.0738	(0.1198)

The accompanying notes are an integral part of this individual and consolidated interim financial information.



# International Meal Company Alimentação S.A. and Subsidiaries

## Statements of comprehensive income (loss)

June 30, 2022 and June 30, 2021

*(Amounts in thousands of Reais - R\$)*

	Parent				Consolidated			
	04/01/2022 to 06/30/2022	01/01/2022 to 06/30/2022	04/01/2021 to 06/30/2021	01/01/2021 to 06/30/2021	04/01/2022 to 06/30/2022	01/01/2022 to 06/30/2022	04/01/2021 to 06/30/2021	01/01/2021 to 06/30/2021
Profit (loss) for the period	(4,768)	(45,501)	21,146	(34,298)	(4,768)	(45,501)	21,146	(34,298)
Translation adjustments in the balance sheet of foreign subsidiaries	40,164	(25,877)	(17,168)	16,207	40,164	(25,877)	(17,168)	16,207
	40,164	(25,877)	(17,168)	16,207	40,164	(25,877)	(17,168)	16,207
<b>Total comprehensive income for the period, attributable to owners of the Company</b>	<b>35,396</b>	<b>(71,378)</b>	<b>3,978</b>	<b>(18,091)</b>	<b>35,396</b>	<b>(71,378)</b>	<b>3,978</b>	<b>(18,091)</b>
<b>Comprehensive income (loss) attributable to Owners of the Company</b>	<b>35,396</b>	<b>(71,378)</b>	<b>3,978</b>	<b>(18,091)</b>	<b>35,396</b>	<b>(71,378)</b>	<b>3,978</b>	<b>(18,091)</b>

The accompanying notes are an integral part of this individual and consolidated interim financial information.

# International Meal Company Alimentação S.A. and Subsidiaries

## Statements of changes in equity

June 30, 2022 and December 31, 2021

(Amounts in thousands of Reais - R\$)

	Capital reserve				Earnings reserve						Total equity
	Capital	Capital reserve	Treasury shares	Total capital reserve	Reserve for stock option plan	Legal reserve	Earnings reserve	Total earnings reserve	Accumulated losses	Other comprehensive income	
<b>Balance as of 12/31/2020</b>	<b>1,154,358</b>	<b>349,993</b>	<b>(5,551)</b>	<b>344,442</b>	<b>33,897</b>	<b>578</b>	<b>(578)</b>	<b>-</b>	<b>(480,606)</b>	<b>129,309</b>	<b>1,181,400</b>
Loss for the period	-	-	-	-	-	-	-	-	(34,298)	-	(34,298)
Translation adjustments in the balance sheet of foreign subsidiaries	-	-	-	-	-	-	-	-	-	16,207	16,207
Total comprehensive income (loss) for the period	-	-	-	-	-	-	-	-	(34,298)	16,207	(18,091)
Stock option plan	-	-	-	-	(596)	-	-	-	-	-	(596)
<b>Balance as of June 30, 2021</b>	<b>1,154,358</b>	<b>349,993</b>	<b>(5,551)</b>	<b>344,442</b>	<b>33,301</b>	<b>578</b>	<b>(578)</b>	<b>-</b>	<b>(514,904)</b>	<b>145,516</b>	<b>1,162,713</b>
<b>Balance as of December 31, 2021</b>	<b>1,154,358</b>	<b>349,993</b>	<b>(5,551)</b>	<b>344,442</b>	<b>36,691</b>	<b>578</b>	<b>(578)</b>	<b>-</b>	<b>(561,055)</b>	<b>152,250</b>	<b>1,126,686</b>
Loss for the period	-	-	-	-	-	-	-	-	(45,501)	-	(45,501)
Translation adjustments in the balance sheet of foreign subsidiaries	-	-	-	-	-	-	-	-	-	(25,877)	(25,877)
Total comprehensive income (loss) for the period	-	-	-	-	-	-	-	-	(45,501)	(25,877)	(71,378)
Other adjustments	104	-	-	-	-	-	-	-	-	-	104
Stock option plan (Note 23)	-	-	-	-	3,178	-	-	-	-	-	3,178
<b>Balance as of June 30, 2022 (Note 22)</b>	<b>1,154,462</b>	<b>349,993</b>	<b>(5,551)</b>	<b>344,442</b>	<b>39,869</b>	<b>578</b>	<b>(578)</b>	<b>-</b>	<b>(606,556)</b>	<b>126,373</b>	<b>1,058,590</b>

The accompanying notes are an integral part of this individual and consolidated interim financial information.

# International Meal Company Alimentação S.A. and Subsidiaries

## Statements of cash flows

June 30, 2022 and June 30, 2021

(Amounts in thousands of Reais - R\$)

		Parent		Consolidated	
	Note	06/30/2022	06/30/2021	06/30/2022	06/30/2021
<b>Cash flows from operating activities</b>					
Loss for the period		(45,501)	(34,298)	(45,501)	(34,298)
Adjustments to reconcile loss for the period to net cash provided by (used in) continuing operations:					
Depreciation and amortization	25	11,989	14,723	47,027	51,666
Amortization of right of use asset	25	3,080	1,745	48,210	36,063
Impairment of property, plant and equipment and intangible assets (uses)	12 and 13	-	-	(161)	(8,449)
Disposal of property, plant and equipment and intangible assets	12 and 13	171	(208)	4,959	(49,857)
Amortization of investment in joint venture	11 and 25	-	-	-	1,535
Share of profit (loss) of investees	11 and 25	(12,192)	6,435	(7,658)	(7,166)
Provision for labor, civil and tax risks	19	1,764	2,732	5,495	7,090
Current and deferred income tax and social contribution	21 b)	112	1,077	8,469	9,866
Interest on borrowings	16 and 27	36,119	15,415	44,241	17,318
Interest on business acquisitions and on commercial rights	18	233	-	233	-
Interest on lease liabilities	14	539	708	17,316	8,275
Exchange gains (losses)	27	315	(75)	1,300	(184)
Share-based payment	23	3,178	(776)	3,178	(776)
Deferred revenue and discounts recognized	20	(164)	1,303	6,671	(452)
Accrued interest on intercompany loans		(1,544)	-	-	-
Net effect of the write-off of lease contracts		-	966	520	15,105
(Reversal of) allowance for expected credit losses	25	73	-	3,118	-
Receivables - related parties	28	-	(15,558)	-	(15,558)
Sundry provisions and others		1,876	(1,662)	(19,464)	61,651
		<b>48</b>	<b>(7,473)</b>	<b>117,953</b>	<b>91,829</b>
Changes in operating assets and liabilities:					
Trade receivables		(342)	1,853	10,399	(1,151)
Inventories		607	2,154	(10,295)	4,143
Taxes recoverable		604	(2,995)	13,716	(214)
Prepaid expenses		(410)	(1,674)	(9,640)	(8,712)
Trade payables		(3,219)	(8,708)	7,937	(6,947)
Related parties	28	(29,372)	(52,574)	-	(12,545)
Payment of labor, civil and tax risks	19	(1,271)	(1,868)	(5,332)	(6,898)
Other assets and liabilities		(4,261)	6,446	(23,642)	(9,357)
		<b>(37,664)</b>	<b>(57,366)</b>	<b>(16,857)</b>	<b>(41,681)</b>
<b>Cash provided by (used in) operating activities</b>		<b>(37,616)</b>	<b>(64,839)</b>	<b>101,096</b>	<b>50,148</b>
Income tax and social contribution paid					
Interest paid on borrowings	16	(30,818)	-	(42,818)	(427)
Interest paid on lease liabilities	14	(514)	(216)	(17,316)	(1,216)
Interest on company acquisitions	18	-	(546)	-	-
		<b>(31,332)</b>	<b>(762)</b>	<b>(60,677)</b>	<b>2,092</b>
<b>Net cash provided by (used in) operating activities</b>		<b>(68,948)</b>	<b>(65,601)</b>	<b>40,419</b>	<b>52,240</b>
Cash flows from investing activities					
Dividends received	11	-	-	3,195	-
Loans granted	28	(14,070)	-	-	-
Loans received	28	22,020	-	-	-
Additions to property, plant and equipment and intangible asset, net of balance payable in installments	12 and 13	(1,530)	(10,073)	(35,999)	(30,696)
<b>Net cash provided by (used in) investing activities</b>		<b>6,420</b>	<b>(10,073)</b>	<b>(32,804)</b>	<b>(30,696)</b>
Cash flows from financing activities					
Treasury shares sold		-	-	-	(1,536)
Payment of company acquisitions		(408)	-	(408)	(4,381)
New borrowings, net of borrowing costs	16	75,000	-	152,994	-
Amortization of lease liabilities	14	(1,859)	(2,119)	(39,545)	(17,453)
Repayment of borrowings, financing and debentures	16	(46,263)	-	(228,719)	-
<b>Net cash provided by (used in) financing activities</b>		<b>26,470</b>	<b>(2,119)</b>	<b>(115,678)</b>	<b>(23,370)</b>

# International Meal Company Alimentação S.A. and Subsidiaries

## Statements of cash flows

June 30, 2022 and June 30, 2021

*(Amounts in thousands of Reais - R\$)*

		<u>Parent</u>		<u>Consolidated</u>	
	<b>Note</b>	<b>06/30/2022</b>	<b>06/30/2021</b>	<b>06/30/2022</b>	<b>06/30/2021</b>
Effect of exchange rate changes on cash and cash equivalents		-	-	(14,556)	(11,926)
NET CHANGE IN THE PERIOD		<u>(36,058)</u>	<u>(77,793)</u>	<u>(122,619)</u>	<u>(13,752)</u>
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD		<u>99,638</u>	<u>271,896</u>	<u>461,280</u>	<u>537,581</u>
CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD		<u>63,580</u>	<u>194,103</u>	<u>338,661</u>	<u>523,829</u>
<b>Non-cash transaction</b>					
Forgiveness of debt with related parties	<b>11</b>	23,883	-	-	-

The accompanying notes are an integral part of this individual and consolidated interim financial information.

# International Meal Company Alimentação S.A. and Subsidiaries

## Statements of value added

June 30, 2022 and June 30, 2021

(Amounts in thousands of Reais - R\$)

		Parent		Consolidated	
	Note	06/30/2022	06/30/2021	06/30/2022	06/30/2021
Revenues					
Sales of goods, products and services	24	57,536	31,736	1,197,241	831,665
Other revenues		33,307	18,920	16,512	37,009
Allowance for expected credit losses	8	(73)	2,809	(3,118)	3,203
		<b>90,770</b>	<b>53,465</b>	<b>1,210,635</b>	<b>871,877</b>
Inputs purchased from third parties					
Cost of sales and services		(16,774)	(7,978)	(476,858)	(162,872)
Materials, energy, services and other		(25,253)	(13,744)	(183,586)	(105,896)
Other		(2,402)	(3,020)	(27,833)	(32,929)
		<b>(44,429)</b>	<b>(24,742)</b>	<b>(688,277)</b>	<b>(301,697)</b>
<b>Gross value added</b>		<b>46,341</b>	<b>28,723</b>	<b>522,358</b>	<b>570,180</b>
Depreciation and amortization	25	(15,068)	(16,468)	(95,238)	(87,729)
Other		-	11,537	-	(257,944)
Value added created by the Company		<b>31,273</b>	<b>23,792</b>	<b>427,120</b>	<b>229,507</b>
Value added received through transfer					
Share of profit (loss) of investees	11	12,192	(6,435)	7,658	7,166
Exchange rate changes	27	411	75	555	184
Finance income	27	3,108	-	7,416	4,070
		<b>15,711</b>	<b>(6,360)</b>	<b>15,629</b>	<b>11,420</b>
<b>Total value added for distribution</b>		<b>46,984</b>	<b>17,432</b>	<b>442,750</b>	<b>240,927</b>
Value added distributed					
Personnel:					
Payroll and related taxes		35,547	21,690	293,870	188,360
Management fees	29	8,717	9,109	8,717	9,109
Management share-based payments	23	3,178	(776)	3,178	(776)
	25	<b>47,442</b>	<b>30,023</b>	<b>305,765</b>	<b>196,693</b>
Taxes, fees and contributions:					
Taxes on sales	24	4,828	3,096	46,596	26,873
Income tax and social contribution	21	112	1,077	8,469	9,866
		<b>4,940</b>	<b>4,173</b>	<b>55,065</b>	<b>36,739</b>
Lenders and lessors:					
Interest	27	36,633	16,123	61,557	25,593
Royalties	25	-	-	9,848	7,022
Rentals		3,470	1,411	56,016	9,178
		<b>40,103</b>	<b>17,534</b>	<b>127,421</b>	<b>41,793</b>
Shareholders:					
Loss for the period		(45,501)	(34,298)	(45,501)	(34,298)
		<b>(45,501)</b>	<b>(34,298)</b>	<b>(45,501)</b>	<b>(34,298)</b>
		<b>46,984</b>	<b>17,432</b>	<b>442,750</b>	<b>240,927</b>

The accompanying notes are an integral part of this individual and consolidated interim financial information.

## Notes to the financial statements

*(Amounts in thousands of Reais - R\$, unless otherwise stated)*

### 1 General information

#### 1.1 Operations

International Meal Company Alimentação S.A. ("Company" or "IMC"), headquartered at Avenida Doutora Ruth Cardoso, 4.777, 12º andar, in the city of São Paulo, State of São Paulo, established in 1965, is a publicly-held company with shares traded on B3 S.A. - Brasil, Bolsa, Balcão ("B3") under the ticker symbol "MEAL3" and listed in the Novo Mercado (New Market) segment.

The Company and its subsidiaries ("Group") are engaged in the sale of food and beverages to restaurants, snack bars and coffee shops ("stores"), sale of food for airline catering services ("catering") and operation of franchises. The Group also subleases stores and spaces for promotional and commercial purposes in its store chain, with the sale of fuel, and provides general services related to these segments.

As of June 30, 2022, the Group has operations in Brazil, Panama, Colombia and the United States of America.

#### 1.2. Partial spin-off of NIAD Restaurantes Ltda.

The Management of NIAD concluded to be of interest of the partners the transfer of the activities of the "Batata Inglesa Ltda. ("Batata Inglesa") restaurantes through partial spin-off of its equity and merger into Batata Inglesa (established on 3/18/2022) to allow the generation of resources, through administrative actions, in a specialized company established for this purpose.

Therefore, on May 31, 2022, the partial spin-off of the equity of NIAD Restaurantes Ltda. ("NIAD") with the merger of the spun-off portion into Batata Inglesa was approved.

NIAD's capital of R\$81,521,949.00 was divided into two portions: (i) one, in the amount of R\$10.00 which was part of the spun-off equity, this portion was subsequently merged into Batata Inglesa and reduced from NIAD's capital; and (ii) the remaining portion of R\$81,521,939.00 was maintained as NIAD's capital, which was distributed among the partners as follows:

Partner	Quotas	% Capital	Amount (R\$)
IMCA	52,776,903.53	64.74%	52,776,903.53
Pimenta Verde	28,745,035.47	35.26%	28,745,035.47
<b>Total</b>	<b>81,521,939.00</b>	<b>100%</b>	<b>81,521,939.00</b>

In view of the corporate acts mentioned above, the capital of Batata Inglesa on the date of its establishment was R\$5,000. With the spin-off, R\$10.00 was added referring to the spun-off portion, according to a report prepared by external experts hired by management. After the spin-off, on June 1, 2022, the capital of Batata Inglesa became R\$6,891 through capital increase due to debt forgiveness in the total amount of R\$6,886. Thus, the capital became R\$6,891, comprising 6,891 shares, all with a par value of R\$1.00 each:

Partner	Quotas	% Capital	Amount (R\$)
IMCA	6,891	100%	6,891.00
<b>Total</b>	<b>6,891</b>	<b>100%</b>	<b>6,891.00</b>

The balance sheet of NIAD before the spin-off, the spun-off amounts and the balance sheet after the spin-off are presented below:

	NIAD amounts at 05/31/2022	Spun-off amounts	NIAD after spin-off
<b>Assets</b>			
<b>Current</b>			
Cash and cash equivalents	301	-	301
Trade receivables	1,141	-	1,141
Inventories	327	327	-
Taxes recoverable	2,469	-	2,469
Prepaid expenses	46	-	46
Other current assets	45	45	-
<b>Total current assets</b>	<b>4,329</b>	<b>372</b>	<b>3,957</b>
<b>Noncurrent</b>			
Judicial deposits	84	-	84
Receivables from related parties	240	-	240
Deferred income tax and social contribution	2,001	-	2,001
Property, plant and equipment	822	822	-
Intangible assets	6,884	6,884	-
Right-of-use asset	5,953	5,953	-
<b>Total noncurrent assets</b>	<b>15,984</b>	<b>13,659</b>	<b>2,325</b>
<b>Total assets</b>	<b>20,313</b>	<b>14,031</b>	<b>6,282</b>
	NIAD at May 31, 2022	Amounts Spun-off	NIAD after spin-off
<b>Liabilities</b>			
<b>Current</b>			
Trade payables	1,991	-	1,991
Payroll and related taxes	961	787	175
Payable taxes	82	-	82
Payables to related parties	6,895	6,886	9
Lease liabilities	4,545	4,545	-
<b>Total current liabilities</b>	<b>14,474</b>	<b>12,217</b>	<b>2,257</b>
<b>Noncurrent</b>			
Agreements and installment payment of labor suits	806	-	806
Deferred income tax and social contribution	2,336	-	2,336
Lease liabilities	1,814	1,814	-
Other noncurrent liabilities	873	-	873

<b>Liabilities Current</b>	<b>NIAD at May 31, 2022</b>	<b>Amounts Spun-off</b>	<b>NIAD after spin-off</b>
<b>Total noncurrent liabilities</b>	<b>5,829</b>	<b>1,814</b>	<b>4,015</b>
<b>Equity</b>			
Capital	81,522	-	81,522
Advance for future capital increase	1,000	-	1,000
Accumulated losses	(82,512)	-	(82,512)
<b>Total equity</b>	<b>10</b>	<b>-</b>	<b>10</b>
<b>Total liabilities and equity</b>	<b>20,313</b>	<b>14,031</b>	<b>6,282</b>

## 2 Preparation and presentation of the interim financial information

### 2.1 Basis of preparation

#### a. *Statement of compliance*

The interim financial information was prepared: (i) in the consolidated, in accordance with the accounting practices adopted in Brazil CPC 21 (R1) and in accordance with the International Financial Reporting Standards (IFRS) issued by IASB (International Accounting Standards Board) (IAS 34) and (ii) in the parent, in accordance with accounting practices adopted in Brazil CPC 21 (R1).

The Company's interim financial information was approved by the Board of Directors on August 11, 2022.

Information on the accounting policies adopted by the Group, including amendments to such policies, is presented in Note 3.

All significant information specific to the interim financial information is being disclosed and corresponds to the information used by Management in managing the Company's activities.

### 2.2 Functional and reporting currency

The interim financial information is presented in Reais (R\$), which is the Company's reporting currency. All balances have been rounded to the nearest thousand, unless otherwise stated.

The Company defines the functional currency of each of its subsidiaries analyzing which currency significantly influences the sales price of its products and services and the currency in which most of its operating and administrative costs is paid or incurred, as follows:

<b>Country</b>	<b>Functional currency</b>
Brazil	Real - R\$
United States of America	US Dollar - US\$
Panama	Balboa - PAB\$
Colombia	Colombian Peso - COP\$



## **2.3 Measurement basis**

The individual and consolidated interim financial information has been prepared based on the historical cost, except for (i) certain financial instruments; (ii) assets and liabilities arising from business combinations measured at their fair values, and (iii) liabilities for share-based payment transactions are measured at fair value.

## **2.4 Analysis of the effects of COVID-19**

On January 30, 2020, the World Health Organization (WHO) announced that the “new coronavirus” (COVID-19) is a global health emergency. In accordance with the good practices suggested by the Brazilian Securities and Exchange Commission (CVM) in the OFÍCIO CIRCULAR/ANNUAL-2022-CVM/SEP, the Company informs that during the first half of 2022 there was no restriction on the operation of the stores as a result of the Covid-19.

The Company also informs that it continues to monitor the unexpected changes that may bring deterioration in the economic and business environment and that may affect its ability to fulfill the obligations necessary for the good progress of the operation.

In this sense, the Company continues to monitor its main accounts and transactions, of which we highlight: recoverability of financial assets, financial investments and bank deposits, trade receivables (allowance for expected credit losses), recoverability of non-financial assets, assessment of impairment of assets without finite useful life, taxes on profit, measurement of lease assets and liabilities, fair value measurement, provisions and contingent liabilities and revenue recognition.

The Company's management did not identify material impacts due to the pandemic in the result for the period ended June 30, 2022. It should be noted that for the quarter ended, the cash position was R\$338,661 (consolidated) held in solid financial institutions, accounts receivable continue to be concentrated mainly in large credit card companies with low risk of default, and there were no impacts on fair value measurements and impairment during the period. As a complement and as disclosed on 02/17/2022, in a Rating Report by S&P, the Company had a rating upgrading from “brBB+” to “brBBB” with a stable outlook and resumption of the EBITDA margin.

The detailed assessments and conclusions regarding the impacts of the pandemic related to the Master Franchise agreement - KFC are presented below:

Pursuant to the material fact disclosed on January 19, 2021, the COVID pandemic impacted the Company's goals and terms for the opening of stores, and on January 18, 2021, the Company received a notice of resolution of the master franchise agreement by Kentucky Fried Chicken International Holdings LLC (“KFC”), with effects as from that date. On January 26, 2021, the Company became aware of the request for arbitration filed by KFC.

In addition, KFC filed for a provisional remedy with the 2nd Business and Arbitration Court of the Judicial District of São Paulo, which is being prosecuted under a closed proceeding (“Provisional Remedy”), and on February 26, 2021, a decision was issued, which: (i) denied KFC's requests under the Provisional Remedy, especially regarding the request to recognize the resolution of the agreement (which, therefore, remains in effect) and revoke the exclusivity of KSR Master Franquia Ltda., a subsidiary of the Company, in conducting the operation of KFC; and (ii) only authorized KFC to negotiate with potential partners the expansion of the KFC network in Brazil, emphasizing that the existence of the dispute subject of the Provisional Remedy constitutes essential information to any interested party.

As disclosed in the material fact, on April 19, 2022, the Arbitration Court issued an order granting the joint request of the Company, Guarantors and Kentucky Fried Chicken International Holdings LLC (“KFC”) for the suspension of the arbitration proceeding filed by KFC against the Company and the Guarantors. The suspension was requested so that the parties may negotiate and mutually agree a solution for such dispute. The arbitration proceeding was suspended until June 14, 2022.

After this period, the parties entered again into an agreement to maintain the suspension for additional 30 days, with expiration on July 13, 2022. On the date of disclosure of the report, the parties renewed the suspension until August 12, 2022. The Company will inform any significant developments related to the matter, observing the secrecy imposed in the arbitration proceeding.

The Company, based on its best judgment, supported by the opinion of its legal counsel, and considering the evidence available at this time and the arguments that will be presented to the Arbitration Court, understands that the chances of the arguments presented by KFC for termination of the KFC Master Franchise Agreement prevailing at the end of the ongoing proceedings are remote.

### **3 Significant accounting policies**

The accounting policies adopted in preparing this individual and consolidated interim financial information were the same as those adopted in preparing the individual and consolidated financial statements for the year ended December 31, 2021, disclosed on March 30, 2022 and, accordingly, they should be read in conjunction, except for income taxes, which were determined in accordance with CPC 21 / IAS 34, by applying the estimated annual effective rate on Income (loss) before Income Tax and Social Contribution for the interim period. The accounting practices adopted in Brazil comprise the Brazilian Corporate Law and the pronouncements, guidelines and interpretations issued by the Accounting Pronouncements Committee (CPC) and approved by the Brazilian Securities and Exchange Commission (CVM), and in accordance with the International Financial Reporting Standards (IFRSs) issued by the International Accounting Standards Board (IASB).

#### **a. Foreign currency**

##### ***a.1 Foreign currency transactions***

Transactions in foreign currencies are translated into the respective functional currencies of Group companies at the exchange rates at the dates of the transactions.

Non-monetary assets and liabilities that are measured at fair value in a foreign currency are retranslated to the functional currency at the exchange rate on the date in which the fair value was determined. Non-monetary items that are measured based on historical cost in a foreign currency are translated at the exchange rate at the date of the transaction. Foreign currency differences are generally recognized in profit or loss and presented within finance expense.

##### ***a.2 Foreign operations***

The assets and liabilities of foreign operations are translated into Real at the exchange rates at the reporting date. The income and expenses of foreign operations are translated into Real at the exchange rates calculated based on the average rates for the period.

Foreign currency differences arising from translation to the presentation currency are recognized in other comprehensive income and accumulated in carrying value adjustments, in equity.

**a.3 Foreign subsidiaries**

The results of operations and the financial position of all subsidiaries included in the interim financial information that have a functional currency different from the reporting currency are translated into the reporting currency, as follows:

- (i) Assets and liabilities are translated into reais at the exchange rate prevailing at the end of the reporting period.
- (ii) Income and expense accounts are translated at the average monthly exchange rate.
- (iii) All currency translation differences are recognized in the statement of comprehensive income in line item "Translation adjustments in the balance sheet of foreign subsidiaries" and accumulated in equity.

**b. Basis of consolidation**

The consolidated interim financial information includes the interim financial information of the Company and its subsidiaries.

Control is achieved when the company has the power to govern the financial and operating policies of an entity so as to benefit from its activities. Control over an entity is achieved when the company has the power to govern the financial and operating policies of an entity so as to benefit from its activities.

When necessary, the subsidiaries' interim financial information is adjusted to conform their accounting policies to those set by the Group.

All intragroup transactions, balances, income, and expenses were fully eliminated in the consolidated interim financial information.

In the Company's individual interim financial information, investments in subsidiaries are accounted for under the equity method.

**c. Joint ventures**

Joint investments are classified as joint ventures depending on the contractual rights and obligations of each investor.

The joint investments (joint ventures) are accounted for using the equity method and are initially recognized at cost.

**4 Key estimates and judgments**

The preparation of interim financial information requires the Company's management to use certain accounting estimates and judgment in applying the accounting policies.

The accounting estimates and underlying assumptions are reviewed on an ongoing basis and are based on historical experience and other factors that are considered to be reasonable in the circumstances. Actual results may differ from those estimates. The effects resulting from the revision of accounting estimates are recognized in the period in which the review is made.

The key assumptions and estimates used for the individual and consolidated interim financial information for the three- and six-month period ended June 30, 2022 are the same as those adopted in the individual and consolidated financial statements for the year ended December 31, 2021, disclosed on March 30, 2022.

## 5 Segment information

The information reported to the Group's chief decision maker, for the purpose of capital allocation and segment performance evaluation, is more specifically focused on the categories of customer for each type of product and service. The main categories of customers for these products and services are restaurants in shopping malls, airports and highways. Each of these operating segments is managed separately, considering that each one of these product lines requires different resources, including differentiated marketing approaches. The Company's main products consist of meals and related services.

	Segment information					
	Brazil and the Caribbean			United States of America	Other	Total
	Airports	Shopping malls	Highways			
<b>June 30, 2022:</b>						
Net revenue	139,144	280,975	324,852	363,804	-	1,108,775
EBITDA	43,258	(3,787)	21,800	73,313	(13,595)	120,989
Depreciation and amortization	(13,728)	(11,884)	(8,079)	(13,330)	(6)	(47,027)
Amortization of right of use	(10,872)	(9,337)	(4,862)	(23,189)	-	(48,210)
Finance income (expense)	(39,587)	(2,519)	(4,916)	(15,403)	(359)	(62,784)
Income tax benefit (expense)	(587)	(2,805)	151	(5,228)	-	(8,469)
<b>June 30, 2021:</b>						
Net revenue	100,089	137,982	237,536	291,721	-	767,328
EBITDA	7,528	1,945	17,867	21,942	8,434	57,716
Depreciation and amortization	(18,799)	(11,329)	(10,383)	(11,155)	-	(51,666)
Amortization of right of use	(12,882)	(4,920)	(4,300)	(13,961)	-	(36,063)
Finance income (expense)	(16,684)	1,108	(4,426)	(4,402)	-	(24,404)
Income tax benefit (expense)	(1,077)	(7,003)	(3,344)	1,558	-	(9,866)

The reconciliation of EBITDA to loss for the period is as follows:

	Consolidated	
	06/30/2022	06/30/2021
<b>Loss for the period</b>	<b>(45,501)</b>	<b>(34,298)</b>
Depreciation and amortization	(47,027)	(51,666)
Amortization of right of use	(48,210)	(36,063)
Finance income (expense)	(62,784)	(24,404)
Income tax and social contribution	(8,469)	(9,866)
<b>EBITDA</b>	<b>120,989</b>	<b>57,716</b>

**a. Disclosures at the Company's level**

***Geographical information***

The Group operates in the following main areas: Brazil, the Caribbean (Colombia and Panama), and the United States of America. Segment reporting on the Group's sales by geographic market based on the location of its customers, regardless of the origin of assets/services, is as follows:

	<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>06/30/2021</b>
Net revenue:		
Brazil	644,219	410,715
The Caribbean	100,752	64,892
United States of America	363,804	291,721
	<b>1,108,775</b>	<b>767,328</b>

**b. Information on major customers**

The Group does not have customers or a group of customers under common control accounting for more than 10% of its revenue.

**6 Financial instruments**

**a. Capital management**

The Group's Management manages the Group's capital to ensure the continuity of the Group as a going concern and to maximize its funds to allow for investments in new stores, refurbishments, and redesign of existing stores, as well as the acquisition of other entities.

The Group's capital structure consists of financial liabilities with financial institutions, cash and cash equivalents and financial investments, including issued capital and retained earnings.

The Group can change its capital type and structure, depending on economic conditions, to optimize its financial leverage. In addition, Management periodically reviews the capital structure and its capacity to settle its liabilities taking the appropriate actions, when necessary, to balance the Group's debt and liquidity ratios.

**b. Categories and hierarchy of fair value of financial instruments**

Management considers that the carrying amounts of financial assets and liabilities recorded at amortized cost in the individual and consolidated interim financial information, except for borrowings and debentures, approximate their fair values, as shown below:

<b>Parent</b>						
<b>06/30/2022</b>						
<b>(In thousands of Reais)</b>	<b>Level</b>	<b>Carrying amount</b>	<b>FV</b>	<b>Amortized cost</b>	<b>FVHA</b>	<b>Fair value</b>
Cash	-	388	-	388	-	388
Financial investments	2	63,192	-	-	-	63,192
Trade receivables	-	11,488	-	11,488	-	11,488
Receivables from related parties	-	265,660	-	265,660	-	265,660
Long-term investments	-	5,767	-	5,767	-	5,767
<b>Assets</b>	<b>-</b>	<b>346,495</b>	<b>63,192</b>	<b>283,303</b>	<b>-</b>	<b>346,495</b>

*International Meal  
Company Alimentação S.A.  
Individual and consolidated  
interim financial information  
in June 30, 2022*

<b>Parent</b>						
<b>06/30/2022</b>						
<b>(In thousands of Reais)</b>	<b>Level</b>	<b>Carrying amount</b>	<b>FV</b>	<b>Amortized cost</b>	<b>FVHA</b>	<b>Fair value</b>
Trade payables		11,412	-	11,412	-	11,412
Borrowings and debentures	2	489,203	-	489,203	-	489,203
Installment payment of business acquisitions	-	5,767	-	5,767	-	5,767
Payables to related parties	-	81,235	-	81,235	-	81,235
<b>Liabilities</b>	<b>-</b>	<b>587,617</b>	<b>-</b>	<b>587,617</b>	<b>-</b>	<b>587,617</b>
<b>Consolidated</b>						
<b>06/30/2022</b>						
<b>(In thousands of Reais)</b>	<b>Level</b>	<b>Carrying amount</b>	<b>FV</b>	<b>Amortized cost</b>	<b>FVHA</b>	<b>Fair value</b>
Cash	-	216,128	-	216,128	-	216,128
Financial investments	2	122,533	-	-	-	122,533
Trade receivables		73,919	-	73,919	-	73,919
Receivables from related parties		12,967	-	12,967	-	12,967
Long-term investments		5,767	-	5,767	-	5,767
<b>Assets</b>	<b>-</b>	<b>431,314</b>	<b>122,533</b>	<b>308,781</b>	<b>-</b>	<b>431,314</b>
Trade payables	-	205,711	-	205,711	-	205,711
Borrowings and debentures	2	641,902	-	641,902	-	641,902
Installment payment of business acquisitions	-	5,767	-	5,767	-	5,767
<b>Liabilities</b>	<b>-</b>	<b>853,380</b>	<b>-</b>	<b>853,380</b>	<b>-</b>	<b>853,380</b>
<b>Parent</b>						
<b>12/31/2021</b>						
<b>(In thousands of Reais)</b>	<b>Level</b>	<b>Carrying amount</b>	<b>FV</b>	<b>Amortized cost</b>	<b>FVHA</b>	<b>Fair value</b>
Cash	2	240	-	240	-	240
Financial investments	-	99,398	99,398	-	-	99,398
Trade receivables	-	10,808	-	10,808	-	10,808
Receivables from related parties	-	258,255	258,255	-	-	258,255
Long-term investments	-	5,533	-	5,533	-	5,533
<b>Assets</b>	<b>-</b>	<b>374,234</b>	<b>357,653</b>	<b>16,581</b>	<b>-</b>	<b>374,234</b>
Trade payables	-	13,026	-	13,026	-	13,026
Borrowings and debentures	-	454,368	-	454,368	-	454,368
Installment payment of business acquisitions	-	5,942	-	5,942	-	5,942
Payables to related parties	-	43,594	-	43,594	-	43,594
<b>Liabilities</b>	<b>-</b>	<b>516,930</b>	<b>-</b>	<b>516,930</b>	<b>-</b>	<b>516,930</b>

<b>Consolidated</b>						
<b>12/31/2021</b>						
(In thousands of Reais)	Level	Carrying amount	FV	Amortized cost	FVHA	Fair value
Cash	2	297,458	-	297,458	-	297,458
Financial investments	-	163,822	163,822	-	-	163,822
Trade receivables	-	89,386	-	89,386	-	89,386
Receivables from related parties	2	12,967	-	12,967	-	12,967
Long-term investments	2	5,533	-	5,533	-	5,533
<b>Assets</b>	-	<b>569,166</b>	<b>163,822</b>	<b>405,344</b>	-	<b>569,166</b>
Trade payables	-	191,256	-	191,256	-	191,256
Borrowings and debentures	-	736,198	-	736,198	-	736,198
Installment payment of business acquisitions	-	8,732	-	8,732	-	8,732
<b>Liabilities</b>	-	<b>936,186</b>	-	<b>936,186</b>	-	<b>936,186</b>

**c. Liquidity**

Liquidity management entails maintaining sufficient funds, such as cash, securities, and committed credit facilities, to manage the capacity to settle the Group's obligations.

Management monitors the Group's liquidity level considering the expected cash flows against unused credit facilities.

The table below details the remaining contractual maturity of the Group's financial liabilities, and the agreed repayment terms. The tables below were prepared using the undiscounted cash flows of the financial liabilities based on the nearest date on which the Group can be required to make the related payment or collect its receivables. As interest flows are based on floating rates, the undiscounted amount obtained is based on the interest rates in the twelve-month period ended June 30, 2022. Accordingly, the disclosed balances do not match the balances stated in the balance sheets.

	Weighted average effective interest rate - %	Parent						Total
		Carrying amount	Less than 1 month	1 to 3 months	3 months to 1 year	1 to 5 years	Over 5 years	
<b>June 30, 2022:</b>								
Trade payables		11,412	10,926	292	194	-	-	11,412
Borrowings and debentures	18.40%	489,203	1,522	20,835	123,128	356,758	-	502,243
Lease liabilities	11.51%	10,984	274	823	3,566	9,327	-	13,990
Installment payment of business acquisitions		5,767	-	-	-	5,767	-	5,767
		<b>517,366</b>	<b>12,722</b>	<b>21,950</b>	<b>126,888</b>	<b>371,852</b>	-	<b>533,412</b>

**International Meal  
Company Alimentação S.A.**  
*Individual and consolidated  
interim financial information  
in June 30, 2022*

	Weighted average effective interest rate - %	Consolidated						Total
		Carrying amount	Less than 1 month	1 to 3 months	3 months to 1 year	1 to 5 years	Over 5 years	
<b>June 30, 2022:</b>								
Trade payables		205,711	166,412	18,645	20,654	-	-	<b>205,711</b>
Borrowings and debentures	18.40%	641,902	1,956	26,360	161,574	470,627	4,974	<b>665,491</b>
Lease liabilities	11.51%	623,268	7,685	23,055	99,904	456,481	282,280	<b>869,405</b>
Installment payment of business acquisitions		<u>5,767</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,767</u>	<u>-</u>	<u><b>5,767</b></u>
		<b>1,476,648</b>	<b>176,053</b>	<b>68,060</b>	<b>282,132</b>	<b>932,875</b>	<b>287,254</b>	<b>1,746,374</b>

	Weighted average effective interest rate - %	Parent						Total
		Carrying amount	Less than 1 month	1 to 3 months	3 months to 1 year	1 to 5 years	Over 5 years	
<b>December 31, 2021:</b>								
Trade payables		13,026	12,485	311	6	224	-	<b>13,026</b>
Borrowings and debentures		454,368	16,358	58,247	29,559	344,802	45,662	<b>494,628</b>
Lease liabilities	10.84%	13,138	474	940	4,085	7,676	2,029	<b>15,204</b>
Installment payment of business acquisitions		<u>5,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,000</u>	<u><b>5,000</b></u>
		<b>485,532</b>	<b>29,317</b>	<b>59,498</b>	<b>33,650</b>	<b>352,702</b>	<b>52,691</b>	<b>527,858</b>

	Weighted average effective interest rate - %	Consolidated						Total
		Carrying amount	Less than 1 month	1 to 3 months	3 months to 1 year	1 to 5 years	Over 5 years	
<b>December 31, 2021:</b>								
Trade payables		191,256	183,887	4,119	1,164	1,767	-	<b>190,937</b>
Lease liabilities	10.84%	613,867	7,795	15,157	72,053	442,612	128,948	<b>666,565</b>
Borrowings and debentures		736,198	61,578	9,889	196,323	606,689	45,662	<b>920,141</b>
Installment payment of business acquisitions		<u>8,732</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>8,732</u>	<u><b>8,732</b></u>
		<b>322,319</b>	<b>253,260</b>	<b>29,165</b>	<b>269,540</b>	<b>1,051,068</b>	<b>183,342</b>	<b>1,786,375</b>

**d. Credit risk**

Credit risk refers to the risk of a counterparty not complying with its contractual obligations, which would result in financial losses for the Group. Group sales are basically made using various means of payment, especially credit and debit cards, which reduce significantly the risk of default. A portion of the catering segment sales is made to airlines, the creditworthiness of which is monitored. As a result of such management, expected losses are recorded in 'Allowance for expected credit losses', as described in Note 8.

The Group is also exposed to credit risks related to financial instruments contracted for the management of its business, which consist basically of cash and cash equivalents and short-term investments. Management believes that the credit risk of transactions with financial institutions is low, as these are considered by the market as prime banks, with a rating of BB- in Brazil, a rating of A+ in the United States and Colombia, and a rating of BB+ in Panama.

**e. Interest rate risk**

The Group has loans and debt agreements denominated in US dollars (US\$), Colombian pesos (COP) and Brazilian reais (R\$), indexed to LIBOR (long-term rate), Colombian Banking Reference Index - IBR and Brazilian Interbank Deposit Rate - CDI. There is an inherent risk in these liabilities due to usual fluctuations of rates in the markets in which they were contracted.



### **e.1 Sensitivity analysis**

In order to carry out the sensitivity analysis of the interest rate levied on the exposed assets and liabilities, an increase in rates was projected for financial instruments that may generate material losses for the Company and its subsidiaries. The Group uses, for a probable scenario, the market rate being the future 12-month CDI (B3), the future Libor (Fedprimerate) and the future 6-month IBR (Central Bank of Colombia) to measure the impacts on finance income and expense. Each of the analyzed transactions considers the probable scenario and an increase of 25% and 50% in scenarios I and II, respectively. Considering the sensitization of the rates, the balances would be:

<b>Parent</b>					
<b>Transactions</b>	<b>Carrying amount</b>	<b>Rate</b>	<b>Probable</b>	<b>Scenario I</b>	<b>Scenario II</b>
Financial investments - CDI of 99% to 106%	63,192	13.15%	13.78%	17.23%	20.67%
Impact related to CDI increase	-	-	398	2,575	4,752
Debentures - CDI plus interest from 4.85% to 5.30% per year	(412,914)	18.89%	19.55%	24.44%	29.32%
Impact related to CDI increase	-	-	(2,733)	(22,913)	(43,093)
Commercial notes - CDI plus interest of 2.30% p.a.	(76,289)	15.75%	16.40%	20.50%	24.60%
Impact related to CDI increase	-	-	(492)	(3,619)	(6,746)
<b>Total</b>	<b>(426,011)</b>	<b>-</b>	<b>(2,827)</b>	<b>(23,957)</b>	<b>(45,087)</b>

<b>Consolidated</b>					
<b>Transactions</b>	<b>Carrying amount</b>	<b>Rate</b>	<b>Probable</b>	<b>Scenario I</b>	<b>Scenario II</b>
Cash and cash equivalents - CDI of 99% to 106%	116,749	13.15%	13.78%	17.23%	20.67%
Impact related to CDI increase	-	-	736	4,758	8,780
Debentures - CDI plus interest from 4.85% to 5.30% p.a.	(412,914)	18.89%	19.55%	24.44%	29.32%
Impact related to CDI increase	-	-	(2,733)	(22,913)	(43,093)
Credit note - CDI plus interest of 2.30% p.a.	(76,289)	15.75%	16.40%	20.50%	24.60%
Impact related to CDI increase	-	-	(492)	(3,619)	(6,746)
90-day LIBOR plus interest of 4.40% p.a.	(63,183)	6.69%	7.65%	9.57%	11.48%
Impact related to LIBOR increase	-	-	(612)	(1,820)	(3,029)
90-day IBR plus interest of 3.70% p.a.	(11,522)	12.03%	10.43%	13.04%	15.65%
Impact related to IBR increase	-	-	184	(116)	(417)
<b>Total</b>	<b>(447,159)</b>	<b>-</b>	<b>(2,917)</b>	<b>(23,710)</b>	<b>(44,505)</b>

### **e.2 Exchange risk**

The Group companies only carry out transactions for payment of royalties of R\$ 4,554 (R\$ 5,198 as of December 31, 2021) and reimbursement of expenses receivable of R\$ 5,557 (R\$ 5,306 as of December 31, 2021) and payable of R\$ 9,361 (R\$ 4,151 as of December 31, 2021) between group companies with exchange rate exposure. Considering the amounts outstanding at June 30, 2022, even if a 25% fluctuation increase were to occur, there would be no material impact on the Company's results for these transactions. Regarding the loan, below is a sensitivity analysis:

	<b>Exposure (in US\$)</b>	<b>Probable (loss) impact</b>	<b>25%</b>	<b>50%</b>	<b>25%</b>	<b>50%</b>
Loans payable - US\$	(13,722)	(2,086)	(18,490)	(36,980)	18,490	36,980
Net exposure - US\$	(13,722)	(2,086)	(18,490)	(36,980)	18,490	36,980

The sensitivity analysis considered an appreciation of 2.90% of the real (R\$) against the dollar (US\$), corresponding to management's assessment of possible changes in exchange rates. Management uses the exchange rates of the main financial institutions in the market, for this calculation we considered the future dollar rate of 5.39.

## 7 Cash and cash equivalents

	<b>Parent</b>		<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>12/31/2021</b>	<b>06/30/2022</b>	<b>12/31/2021</b>
Cash	109	159	6,003	6,895
Banks	279	81	210,125	290,563
Financial investments	63,192	99,398	122,533	163,822
	<b>63,580</b>	<b>99,638</b>	<b>338,661</b>	<b>461,280</b>

Financial investments classified as cash and cash equivalents are broken down as follows:

				<b>Parent</b>	
<b>Transactions</b>	<b>Average yield</b>	<b>Liquidity</b>	<b>Country</b>	<b>06/30/2022</b>	<b>12/31/2021</b>
Bank deposit certificate	98.5% to 105% of CDI	Immediate	Brazil	63,192	97,699
Overnight deposits	30% to 60% of CDI	Immediate	Brazil	-	1,699
				<b>63,192</b>	<b>99,398</b>
				<b>Consolidated</b>	
<b>Transactions</b>	<b>Average yield</b>	<b>Liquidity</b>	<b>Country</b>	<b>06/30/2022</b>	<b>12/31/2021</b>
Bank deposit certificate	98.5% to 105% of CDI	Immediate	Brazil	106,364	107,319
Bank Deposit Certificates (fixed income)	100.2% to 101.5% of CDI	Immediate	Brazil	-	41,522
Overnight deposits	30% to 60% of CDI	Immediate	Brazil	10,385	8,634
Bank Deposit Certificates (fixed income)	3.75% p.a.	Immediate	Colombia	22	-
Bank Deposit Certificates (fixed income)	4.01% p.a.	Immediate	Colombia	615	-
Overnight deposits	5.14% p.a.	Immediate	Colombia	5,147	6,347
				<b>122,533</b>	<b>163,822</b>

## 8 Trade receivables

	<b>Parent</b>		<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>12/31/2021</b>	<b>06/30/2022</b>	<b>12/31/2021</b>
Means of payment (credit and debit cards, and meal tickets)	313	1,197	30,777	49,610
Trade receivables (*)	13,942	12,292	22,467	28,008
Rebates and commercial agreements	-	-	8,675	4,724
Trade receivables - franchisees (**)	-	-	39,301	37,455
Other	278	291	283	233
	<b>14,533</b>	<b>13,780</b>	<b>101,503</b>	<b>120,030</b>
Allowance for expected credit losses	(3,045)	(2,972)	(27,584)	(30,644)
	<b>11,488</b>	<b>10,808</b>	<b>73,919</b>	<b>89,386</b>

(\*) The balance of "Trade receivables" refers mainly to receivables from airlines.

(\*\*) Include amounts receivable from franchisees of the KFC and Pizza Hut brands, mainly related to royalties calculated based on percentages on sales of franchised stores. It also includes amounts allocated to the Marketing Fund.

The balance of 'Trade receivables' before deduction of allowance for expected credit losses is denominated in the following local currencies of the countries where the Group operates:

	<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>12/31/2021</b>
In Reais - R\$	81,903	102,637
In US dollars - US\$	6,944	10,450
In Panamanian balboas - PAB\$	1,012	726
In Colombian pesos - COP\$	11,644	6,217
	<b>101,503</b>	<b>120,030</b>

Receivables are comprised of current and past-due receivables, as follows:

	<b>Parent</b>		<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>12/31/2021</b>	<b>06/30/2022</b>	<b>12/31/2021</b>
Not yet due	8,330	7,988	54,800	80,596
Past due:				
Up to 30 days	2,770	2,075	8,903	4,926
31 to 60 days	81	898	3,312	3,552
61 to 90 days	584	85	11,611	7,213
Over 90 days	2,769	2,734	22,877	23,740
Allowance for expected credit losses	(3,045)	(2,972)	(27,584)	(30,641)
	<b>11,488</b>	<b>10,808</b>	<b>73,919</b>	<b>89,386</b>

### **Allowance for expected credit losses**

The variation in the allowance for expected credit losses is as follows:

	<b>Parent</b>		<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>12/31/2021</b>	<b>06/30/2022</b>	<b>12/31/2021</b>
<b>At the beginning of the period</b>	<b>(2,972)</b>	<b>(6,926)</b>	<b>(30,641)</b>	<b>(32,859)</b>
Additions	(73)	(5,570)	(3,773)	(20,425)
Reversals	-	-	655	21,860
Write-offs	-	9,259	5,769	-
Other	-	265	406	780
<b>At the end of the period</b>	<b>(3,045)</b>	<b>(2,972)</b>	<b>(27,584)</b>	<b>(30,641)</b>

## 9 Inventories

	<b>Parent</b>		<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>12/31/2021</b>	<b>06/30/2022</b>	<b>12/31/2021</b>
Food and beverages	1,431	1,245	24,458	24,787
Fuel and vehicle accessories	-	-	6,362	7,190
Nonfood products and souvenirs for resale	-	-	24,094	12,499
Supplies and fixtures	766	1,559	6,271	8,760
	<b>2,197</b>	<b>2,804</b>	<b>61,185</b>	<b>53,236</b>

As of June 30, 2022, the total cost of inventories sold disclosed in line item ‘Cost of sales and services’ was R\$16,434 (R\$492 as of June 30, 2021) in Parent and R\$434,988 (R\$1,553 as of June 30, 2021) in Consolidated (see Note 25).

The variation in the provision for inventory losses is as follows:

	<b>Parent</b>		<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>12/31/2021</b>	<b>06/30/2022</b>	<b>12/31/2021</b>
<b>Opening balance</b>	<b>(589)</b>	<b>(650)</b>	<b>(1,299)</b>	<b>(2,056)</b>
Additions	(3,074)	(5,755)	(5,454)	(16,407)
Reversals	3,252	5,816	8,707	17,195
Exchange rate changes	-	-	(3,110)	(31)
<b>Closing balance</b>	<b>(411)</b>	<b>(589)</b>	<b>(1,156)</b>	<b>(1,299)</b>

## 10 Income tax and social contribution and taxes and contributions recoverable

	<b>Parent</b>		<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>12/31/2021</b>	<b>06/30/2022</b>	<b>12/31/2021</b>
Prepaid income tax and social contribution	-	-	22,126	11,193
Withholding income tax (IRPJ) and income tax and social contribution	5,424	4,847	11,248	9,661
<b>Subtotal of Income tax and social contribution recoverable</b>	<b>5,424</b>	<b>4,847</b>	<b>33,374</b>	<b>20,854</b>
Taxes on revenue (PIS and COFINS)	6,208	7,225	65,403	58,023
Other	744	369	3,844	926
Subtotal of taxes recoverable	6,952	7,594	69,247	58,949
<b>Total</b>	<b>12,376</b>	<b>12,441</b>	<b>102,621</b>	<b>79,803</b>
<b>Current assets</b>	<b>5,421</b>	<b>7,960</b>	<b>55,731</b>	<b>43,582</b>
<b>Noncurrent assets</b>	<b>6,955</b>	<b>4,481</b>	<b>46,890</b>	<b>36,221</b>

## 11 Investments

### Information on subsidiaries and jointly-controlled subsidiaries

The summarized financial information relating to each of the subsidiaries is presented below:

#### a. June 30, 2022

Direct subsidiaries	Ownership interest - %	Total assets	Total liabilities	Equity (*)	Investments	Profit (loss) for the period	Revenue	Share of profit (loss) of investee s
IMCMV Holdings Inc.	100.00	976,480	(596,302)	(380,178)	380,178	15,108	363,804	15,108
IMC Puerto Rico Ltd. (The Caribbean)	100.00	370,924	(175,892)	(195,032)	195,032	20,996	100,752	20,996
Pimenta Verde Alimentos Ltda.(Brazil)	100.00	828,121	(530,955)	(297,166)	297,166	(14,276)	329,752	(14,276)
Niad Restaurantes Ltda. (Brazil)	64.74	4,189	(3,115)	(1,073)	695	(10)	10,541	(6)
Centro de Serviços Frango Assado Norte Ltda. (Brazil)	91.30	132,777	(74,135)	(58,641)	53,539	(517)	204,574	(472)
Batata Inglesa Ltda. (Brazil)	100.00	16,428	(10,377)	(6,051)	6,051	(840)	2,123	(840)
KSR Master Franquias Ltda. (Brazil)	100.00	39,019	(59,833)	20,814	(20,814)	(1,410)	8,152	(1,410)
PHSR Master Franquias Ltda. (Brazil)	100.00	39,673	(76,549)	36,875	(36,875)	(6,908)	13,187	(6,908)
<b>Total</b>		<b>2,407,611</b>	<b>(1,527,158)</b>	<b>(880,452)</b>	<b>874,972</b>	<b>12,143</b>	<b>1,032,885</b>	<b>12,192</b>

(\*) The negative equity values of the subsidiaries, as shown in the table above, amounting to R\$57,689, are presented as provision for losses on investments in noncurrent liabilities.

#### b. June 30, 2021

Direct subsidiaries	Ownership interest - %	Total assets	Total liabilities	Equity (*)	Investments	Profit (loss) for the year	Revenue	Share of profit (loss) of investees
IMCMV Holdings Inc.	100.00	850,868	(508,952)	(341,916)	341,916	38,855	291,721	38,855
IMC Puerto Rico Ltd. (The Caribbean)	100.00	287,985	(165,024)	(122,961)	122,961	6,281	64,892	6,281
Pimenta Verde Alimentos Ltda.(Brazil)	100.00	754,422	(413,488)	(340,934)	340,934	(53,874)	201,239	(53,868)
Niad Restaurantes Ltda. (Brazil)	64.74	21,207	(57,288)	36,081	(23,359)	(4,380)	9,339	(5,050)
Centro de Serviços Frango Assado Norte Ltda. (Brazil)	99.99	114,948	(51,363)	(63,585)	58,053	659	155,991	602
KSR Master Franquias Ltda. (Brazil)	100.00	247,176	(43,304)	16,127	(16,127)	2,889	4,377	2,889
PHSR Master Franquias Ltda. (Brazil)	100.00	34,340	(65,166)	30,826	(30,826)	3,856	9,143	3,856
<b>Total</b>		<b>2,090,947</b>	<b>(1,304,585)</b>	<b>(786,362)</b>	<b>793,552</b>	<b>(5,713)</b>	<b>737,202</b>	<b>(6,435)</b>

(\*) The negative equity values of the subsidiaries as shown in the table above, amounting to R\$83,034, are presented as provision for losses on investments in noncurrent liabilities.

The variation in investments in subsidiaries and joint ventures presented in the consolidated interim financial information is as follows:

**c. Subsidiaries**

	IMCMV Holdings Inc	IMC Puerto Rico Ltd.	Pimenta Verde	Niad	Centro de Serviços Frango Assado	KSR Master	PHSR Master	Batata Inglesa	Total
<b>Balance as of 12/31/2020</b>	<b>318,930</b>	<b>123,177</b>	<b>394,911</b>	<b>(24,470)</b>	<b>58,239</b>	<b>(17,431)</b>	<b>(34,254)</b>	<b>-</b>	<b>819,101</b>
Share of profit (loss) of investees	44,357	27,930	(72,049)	(2,230)	(3,440)	(1,972)	4,286	-	(3,118)
Translation adjustments	24,031	(1,090)	-	-	-	-	-	-	22,941
<b>Balance as of December 31, 2021</b>	<b>387,318</b>	<b>150,017</b>	<b>322,862</b>	<b>(26,700)</b>	<b>54,799</b>	<b>(19,403)</b>	<b>(29,968)</b>	<b>-</b>	<b>838,925</b>
Share of profit (loss) of investees	15,108	20,996	(14,276)	(6)	(472)	(1,410)	(6,908)	(840)	12,192
Translation adjustments	(22,248)	48,125	-	-	-	-	-	-	25,877
Forgiveness of debt	-	-	(11,420)	28,412	-	-	-	6,891	23,883
Translation adjustments	-	(24,106)	-	1,011	(788)	-	-	-	(25,905)
<b>Balance as of June 30, 2022</b>	<b>380,178</b>	<b>195,032</b>	<b>297,166</b>	<b>695</b>	<b>53,539</b>	<b>(20,813)</b>	<b>(36,876)</b>	<b>6,051</b>	<b>874,972</b>
<b>Total assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>932,661</b>
<b>Total liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(57,689)</b>

**d. Jointly-controlled subsidiaries**

	<b>Consolidated</b>
	<b>Universal City Restaurant Venture, LLC</b>
<b>Balance as of December 31, 2020</b>	<b>23,136</b>
Share of profit (loss) of investees	12,445
Translation adjustments	(5,348)
<b>Balance as of December 31, 2021</b>	<b>30,233</b>
Share of profit (loss) of investees	8,763
Amortization of fair value allocation	(1,105)
Dividends	(3,195)
Translation adjustments	(4,249)
<b>Balance as of June 30, 2022</b>	<b>30,447</b>

## 12 Property, plant and equipment

The breakdown and variation in property, plant and equipment for the periods ended June 30, 2022 and June 30, 2021 are as follows:

	Parent				
	Balance as of 12/31/2021	Additions (ii)	Write-offs	Transfers (i)	Balance as of 06/30/2022
<b>Cost</b>					
Machinery and equipment	29,543	-	-	658	30,201
Furniture and fixtures	9,269	-	(4)	10	9,275
Leasehold improvements	28,486	-	-	5,135	33,621
Computers, vehicles and other items	25,315	-	(2)	1,757	27,070
Works and construction in progress	<u>8,141</u>	<u>2,875</u>	<u>(141)</u>	<u>(9,680)</u>	<u>1,195</u>
<b>Total</b>	<u><b>100,754</b></u>	<u><b>2,875</b></u>	<u><b>(147)</b></u>	<u><b>(2,120)</b></u>	<u><b>101,362</b></u>
<b>Depreciation</b>					
Machinery and equipment	(20,035)	(816)	-	-	(20,851)
Furniture and fixtures	(6,830)	(206)	4	23	(7,009)
Leasehold improvements	(16,186)	(1,218)	-	-	(17,404)
Computers, vehicles and other items	<u>(23,156)</u>	<u>(533)</u>	<u>-</u>	<u>9</u>	<u>(23,680)</u>
<b>Total</b>	<u><b>(66,207)</b></u>	<u><b>(2,773)</b></u>	<u><b>4</b></u>	<u><b>32</b></u>	<u><b>(68,944)</b></u>
<b>Impairment of assets</b>					
Machinery, equipment and facilities	(1,892)	-	-	1,028	(864)
Furniture and fixtures	(213)	-	-	(7)	(220)
Leasehold improvements	(1,492)	-	-	(1,969)	(3,461)
Computers, vehicles and other items	(459)	-	-	407	(52)
Works and construction in progress	<u>(794)</u>	<u>-</u>	<u>-</u>	<u>541</u>	<u>(253)</u>
<b>Total</b>	<u><b>(4,850)</b></u>	<u><b>-</b></u>	<u><b>-</b></u>	<u><b>-</b></u>	<u><b>(4,850)</b></u>
<b>Total, net</b>	<u><b>29,697</b></u>	<u><b>102</b></u>	<u><b>(143)</b></u>	<u><b>(2,088)</b></u>	<u><b>27,568</b></u>

**International Meal**  
**Company Alimentação S.A.**  
*Individual and consolidated*  
*interim financial information*  
*in June 30, 2022*

	<b>Parent</b>			
	<b>Balance as of 12/31/2020</b>	<b>Additions</b>	<b>Transfers, write-offs and others</b>	<b>Balance as of 06/30/2021</b>
<b>Cost</b>				
Machinery and equipment	28,716	-	995	29,711
Furniture and fixtures	8,815	-	429	9,244
Leasehold improvements	24,764	-	1,820	26,584
Computers, vehicles and other items	25,339	-	197	25,536
Works and construction in progress	2,067	9,706	(3,441)	8,332
<b>Total</b>	<b>89,701</b>	<b>9,706</b>	<b>-</b>	<b>99,407</b>
<b>Depreciation</b>				
Machinery and equipment	(18,301)	(751)	(290)	(19,342)
Furniture and fixtures	(6,322)	(292)	-	(6,614)
Leasehold improvements	(14,534)	(978)	7	(15,505)
Computers, vehicles and other items	(22,482)	(616)	41	(23,057)
<b>Total</b>	<b>(61,639)</b>	<b>(2,637)</b>	<b>(242)</b>	<b>(64,518)</b>
<b>Impairment of assets</b>				
Leasehold improvements	(217)	-	-	(217)
Works and construction in progress	(776)	-	-	(776)
Furniture and fixtures	(223)	-	-	(223)
Machinery, equipment and facilities	(2,000)	-	-	(2,000)
Computers, vehicles and other items	(463)	-	-	(463)
<b>Total</b>	<b>(3,679)</b>	<b>-</b>	<b>-</b>	<b>(3,679)</b>
<b>Total, net</b>	<b>24,383</b>	<b>7,069</b>	<b>(242)</b>	<b>31,210</b>

	<b>Consolidated</b>					
	<b>Balance as of 12/31/2021</b>	<b>Additions (ii)</b>	<b>Write-offs</b>	<b>Transfers</b>	<b>Effects of exchange differences</b>	<b>Balance as of 06/30/2022</b>
<b>Cost</b>						
Land and buildings	5,205	-	-	-	(424)	4,781
Machinery and equipment	271,872	59	(2,322)	12,895	(3,114)	279,390
Furniture and fixtures	104,460	7	(5,815)	13,643	(3,352)	108,943
Leasehold improvements	535,726	2,272	(2,203)	71,131	(16,729)	590,197
Computers, vehicles and other items	99,603	1,006	(1,444)	2,091	(1,866)	99,390
Works and construction in progress	138,723	31,286	(3,524)	(110,784)	(2,914)	52,787
<b>Total</b>	<b>1,155,589</b>	<b>34,630</b>	<b>(15,308)</b>	<b>(11,024)</b>	<b>(28,399)</b>	<b>1,135,488</b>
<b>Depreciation</b>						
Land and buildings	(3,736)	(11)	-	-	305	(3,442)
Machinery and equipment	(168,991)	(7,268)	27	51	3,423	(172,758)
Furniture and fixtures	(82,442)	(7,215)	10,129	26	2,788	(76,714)
Leasehold improvements	(303,117)	(19,092)	418	-	11,097	(310,694)
Computers, vehicles and other items	(75,651)	(3,562)	-	41	2,265	(76,907)
<b>Total</b>	<b>(633,937)</b>	<b>(37,148)</b>	<b>10,574</b>	<b>118</b>	<b>19,878</b>	<b>(640,514)</b>
<b>Impairment of assets</b>						
Machinery, equipment and facilities	(55,545)	-	-	45,706	108	(9,731)
Furniture and fixtures	(2,193)	-	-	(3,368)	-	(5,561)
Leasehold improvements	(15,300)	-	161	(32,068)	-	(47,207)
Computers, vehicles and other items	(516)	-	-	(904)	-	(1,420)
Works and construction in progress	(800)	-	-	(849)	-	(1,649)
<b>Total</b>	<b>(74,354)</b>	<b>-</b>	<b>161</b>	<b>8,517</b>	<b>108</b>	<b>(65,568)</b>
<b>Total, net</b>	<b>447,298</b>	<b>(2,517)</b>	<b>(4,573)</b>	<b>(2,389)</b>	<b>(8,413)</b>	<b>429,406</b>



**International Meal**  
**Company Alimentação S.A.**  
*Individual and consolidated*  
*interim financial information*  
*in June 30, 2022*

<b>Consolidated</b>						
	<b>Balance as of 12/31/2020</b>	<b>Uses</b>	<b>Additions</b>	<b>Transfers, write-offs and others</b>	<b>Effects of exchange differences</b>	<b>Balance as of 06/30/2021</b>
<b>Cost</b>						
Land and buildings	5,612	-	-	-	(558)	5,054
Machinery, equipment and facilities	258,868	-	168	(21,612)	1,004	238,428
Furniture and fixtures	101,838	-	11	(11,953)	6,455	96,351
Leasehold improvements	483,651	-	185	(40,711)	28,253	471,378
Computers, vehicles and other items	91,184	-	76	(4,575)	1,204	87,889
Works and construction in progress	55,865	-	29,208	(20,040)	8,224	73,257
<b>Total</b>	<b>997,018</b>	<b>-</b>	<b>29,648</b>	<b>(98,891)</b>	<b>44,582</b>	<b>972,537</b>
<b>Depreciation</b>						
Land and buildings	(3,838)	-	(103)	1	384	(3,556)
Machinery and equipment	(157,174)	-	(6,812)	7,835	195	(155,956)
Furniture and fixtures	(76,286)	-	(5,699)	13,233	(5,268)	(74,020)
Leasehold improvements	(262,506)	-	(18,546)	23,588	(10,838)	(268,302)
Computers, vehicles and other items	(71,337)	-	(3,224)	5,227	(951)	(70,285)
<b>Total</b>	<b>571,141</b>	<b>-</b>	<b>(34,384)</b>	<b>49,884</b>	<b>(16,478)</b>	<b>(572,119)</b>
<b>Provision for impairment of assets</b>						
Machinery and equipment	(55,241)	7,970	-	-	-	(47,271)
Furniture and fixtures	(2,186)	187	-	-	-	(1,999)
Leasehold improvements	(11,496)	292	-	-	-	(11,204)
Computers, vehicles and other items	(507)	-	-	-	-	(507)
<b>Total</b>	<b>(69,430)</b>	<b>8,449</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(60,981)</b>
<b>Total, net</b>	<b>356,447</b>	<b>8,449</b>	<b>(4,736)</b>	<b>(49,007)</b>	<b>28,104</b>	<b>339,257</b>

- (i) Of the amounts allocated in transfer in the class of works and construction in progress, the amount of R\$962 related to the consortium was transferred to other current assets.
- (ii) (\*) The additions to property, plant and equipment and intangible assets presented in the statements of cash flows as of June 30, 2022 reflect the amount actually paid in the period, of which R\$ 1,530 (R\$ 9,706 as of June 30, 2022) were added in the Parent and R\$ 26,613 (R\$ 29,648 as of June 30, 2021) in the Consolidated.

The balances net of depreciation are as follows:

	<b>Parent</b>		<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>12/31/2021</b>	<b>06/30/2022</b>	<b>12/31/2021</b>
<b>Net balances</b>				
Land and buildings	-	-	1,338	1,469
Machinery and equipment	8,485	7,616	96,903	47,336
Furniture and fixtures	2,047	2,226	26,668	19,825
Leasehold improvements	12,756	10,808	232,296	217,309
Computers, vehicles and other items	3,338	1,700	21,062	23,436
Works and construction in progress	942	7,347	51,139	137,923
	<b>27,568</b>	<b>29,697</b>	<b>429,406</b>	<b>447,298</b>

Depreciation charges and amortization are allocated as follows:

	<b>Parent</b>		<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>06/30/2021</b>	<b>06/30/2022</b>	<b>06/30/2021</b>
Allocated to cost of sales and services	1,543	1,712	30,381	29,985
Allocated to general and administrative expenses	10,731	1,251	18,188	4,399
<b>Total depreciation expenses</b>	<b>12,274</b>	<b>2,963</b>	<b>48,569</b>	<b>34,384</b>
PIS and COFINS credits on depreciation amortization (*)	(284)	(326)	(1,542)	(4,250)
<b>Total depreciation expenses, net of tax credits</b>	<b>11,989</b>	<b>2,637</b>	<b>47,027</b>	<b>30,134</b>

(\*) PIS and COFINS credits on items of property, plant and equipment and intangible assets allocated to operations.

### 13 Intangible assets

The variation in intangible assets for the periods ended June 30, 2022 and June 30, 2021 was as follows:

	<b>Parent</b>			
	<b>Balance as of 12/31/2021</b>	<b>Additions (i)</b>	<b>Write-offs</b>	<b>Balance as of 06/30/2022</b>
<b>Cost</b>				
Goodwill	250,417	-	-	250,417
Software	33,469	-	-	37,288
Rights over trademarks	4,100	-	-	663
Licensing rights	353,113	55	(853)	351,863
<b>Total</b>	<b>641,099</b>	<b>55</b>	<b>(853)</b>	<b>640,231</b>
<b>Amortization</b>				
Software	(24,997)	(1,607)	-	(26,604)
Licensing rights	(96,370)	(7,894)	825	(103,439)
<b>Total</b>	<b>(121,367)</b>	<b>(9,501)</b>	<b>825</b>	<b>(130,043)</b>
<b>Impairment of assets</b>				
Goodwill	(34,673)	-	-	(34,673)
Software	(1,278)	-	-	(122)
Rights over trademarks	(4,100)	-	-	(4,100)
<b>Total</b>	<b>(40,051)</b>	<b>-</b>	<b>-</b>	<b>(38,895)</b>
<b>Total, net</b>	<b>479,681</b>	<b>(9,446)</b>	<b>(28)</b>	<b>471,293</b>

**International Meal**  
**Company Alimentação S.A.**  
*Individual and consolidated*  
*interim financial information*  
*in June 30, 2022*

<b>Parent</b>				
	<b>Balance as of 12/31/2020</b>	<b>Additions (i)</b>	<b>Transfers, write- offs and others</b>	<b>Balance as of 06/30/2021</b>
<b>Cost</b>				
Goodwill	250,417	-	-	250,417
Software	30,710	-	34	30,744
Rights over trademarks	4,100	-	-	4,100
Commercial rights	30,921	-	-	30,921
Licensing rights	354,628	367	-	354,995
Leasehold rights	25,532	-	-	25,532
<b>Total</b>	<b>696,308</b>	<b>367</b>	<b>34</b>	<b>696,709</b>
<b>Amortization:</b>				
Software	(19,227)	(1,475)	-	(20,702)
Commercial rights	(22,059)	(1,368)	684	(22,743)
Licensing rights	(85,720)	(9,243)	(684)	(95,647)
Leasehold rights	(25,532)	-	-	(25,532)
<b>Total</b>	<b>(152,538)</b>	<b>(12,086)</b>	<b>-</b>	<b>(164,624)</b>
<b>Impairment of assets</b>				
Goodwill	(34,673)	-	-	(34,673)
Software	(1,278)	-	-	(1,278)
Rights over trademarks	(4,100)	-	-	(4,100)
Commercial rights	(8,862)	-	-	(8,862)
<b>Total</b>	<b>(48,913)</b>	<b>-</b>	<b>-</b>	<b>(48,913)</b>
<b>Total, net</b>	<b>494,857</b>	<b>(11,719)</b>	<b>34</b>	<b>483,172</b>

<b>Consolidated</b>						
	<b>Balance as of 12/31/2021</b>	<b>Additions (i)</b>	<b>Write- offs</b>	<b>Transfers</b>	<b>Effects of exchange differences</b>	<b>Balance as of 06/30/2022</b>
<b>Cost</b>						
Goodwill	939,603	-	-	(3,621)	(17,725)	918,257
Software	49,269	-	(110)	4,835	(178)	53,816
Rights over trademarks	77,614	-	-	(3,277)	(1,910)	72,427
Licensing rights	417,100	10,384	(853)	908	(1,969)	425,570
Non-compete agreements	3,676	-	-	499	(300)	3,875
Intangibles in progress and other assets	2,686	-	(95)	(1,577)	(71)	943
<b>Total</b>	<b>1,489,948</b>	<b>10,384</b>	<b>(1,058)</b>	<b>(2,233)</b>	<b>(22,153)</b>	<b>1,474,888</b>
<b>Amortization</b>						
Software	(36,455)	(2,409)	9	-	472	(38,383)
Licensing rights	(147,216)	(9,012)	825	-	1,493	(153,910)
Non-compete agreements	(3,208)	-	-	-	221	(2,987)
Other	(999)	-	-	-	56	(943)
<b>Total</b>	<b>(187,878)</b>	<b>(11,421)</b>	<b>834</b>	<b>-</b>	<b>2,242</b>	<b>(196,223)</b>

**International Meal**  
**Company Alimentação S.A.**  
Individual and consolidated  
interim financial information  
in June 30, 2022

	Consolidated					
	Balance as of 12/31/2021	Additions (i)	Write- offs	Transfers	Effects of exchange differences	Balance as of 06/30/2022
<b>Provision for impairment of assets</b>						
Goodwill	(223,849)	-	-	-	-	(223,849)
Software	(7,315)	-	-	6,831	-	(484)
Rights over trademarks	(21,323)	-	-	3,580	-	(17,743)
Licensing rights	<u>(17)</u>	<u>-</u>	<u>-</u>	<u>(7,108)</u>	<u>-</u>	<u>(7,125)</u>
<b>Total</b>	<b>(252,504)</b>	<b>-</b>	<b>-</b>	<b>3,303</b>		<b>(249,201)</b>
<b>Total, net</b>	<b><u>1,049,566</u></b>	<b><u>(1,038)</u></b>	<b><u>(225)</u></b>	<b><u>1,070</u></b>	<b><u>(19,911)</u></b>	<b><u>1,029,464</u></b>

	Consolidated				
	Balance as of 12/31/2020	Additions (i)	Transfers, write-offs, and others	Effects of exchange differences	Balance as of 06/30/2021
<b>Cost</b>					
Goodwill	922,759	-	(2,598)	(9,301)	910,860
Software	47,095	123	742	(272)	47,688
Rights over trademarks	79,446	-	-	(2,513)	76,933
Commercial rights	120,979	352	(2,846)	(375)	118,110
Licensing rights	397,263	896	(3,973)	1,677	395,863
Leasehold rights	27,291	-	1,914	460	29,665
Non-compete agreements	3,963	-	-	(394)	3,569
Intangibles in progress and other assets	<u>1,071</u>	<u>-</u>	<u>(225)</u>	<u>(93)</u>	<u>753</u>
<b>Total</b>	<b><u>1,599,867</u></b>	<b><u>1,371</u></b>	<b><u>(6,986)</u></b>	<b><u>(10,811)</u></b>	<b><u>1,583,441</u></b>
<b>Amortization</b>					
Software	(31,804)	(1,726)	149	9	(33,372)
Commercial rights	(71,551)	(4,059)	2,697	138	(72,775)
Licensing rights	(118,848)	(11,497)	3,277	(271)	(127,339)
Leasehold rights	(25,531)	-	-	-	(25,531)
Non-compete agreements	(2,933)	-	13	291	(2,629)
Intangibles in progress and other assets	<u>(750)</u>	<u>-</u>	<u>-</u>	<u>77</u>	<u>(673)</u>
<b>Total</b>	<b><u>(251,417)</u></b>	<b><u>(17,282)</u></b>	<b><u>6,136</u></b>	<b><u>244</u></b>	<b><u>(262,319)</u></b>
<b>Impairment of assets</b>					
Goodwill	(223,849)	-	-	-	(223,849)
Software	(7,315)	-	-	-	(7,315)
Rights over trademarks	(21,323)	-	-	-	(21,323)
Commercial rights	(10,088)	-	-	-	(10,088)
Licensing rights	<u>(17)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(17)</u>
<b>Total</b>	<b><u>(262,592)</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>(262,592)</u></b>
<b>Total, net</b>	<b>1,085,858</b>	<b>(15,911)</b>	<b>(850)</b>	<b>(10,567)</b>	<b>1,058,530</b>

- (i) The additions to property, plant and equipment and intangible assets presented in the statements of cash flows as of June 30, 2022 reflect the amount actually paid in the period, of which R\$ 1,530 (R\$ 9,706 as of June 30, 2022) were added in the Parent and R\$ 26,613 (R\$ 29,648 as of June 30, 2021) in the Consolidated.

	<b>Parent</b>		<b>Consolidated</b>	
<b>Net balances</b>	<b>06/30/2022</b>	<b>12/31/2021</b>	<b>06/30/2022</b>	<b>12/31/2021</b>
Goodwill (a)	215,744	215,744	694,408	715,754
Software	10,562	7,194	14,462	5,499
Rights over trademarks (b)	-	-	57,977	56,291
Licensing rights (c)	244,987	256,743	261,729	269,867
Non-compete agreements	-	-	888	468
Intangibles in progress and other assets	-	-	-	1,687
	<b><u>471,293</u></b>	<b><u>479,681</u></b>	<b><u>1,029,464</u></b>	<b><u>1,049,566</u></b>

## **Main intangible assets**

### **a. Goodwill**

#### *Allocation of goodwill to cash-generating units*

Goodwill is allocated to each cash-generating unit, defined as follows:

- Shopping malls - Brazil: fast food in restaurant chains and coffee shops located in shopping malls in Brazil and provision of services to franchisees of the KFC and Pizza Hut brands, after the acquisition of MultiQSR operations.
- Shopping malls - the Caribbean (Panama and Colombia): fast food in restaurant chains and coffee shops located in shopping malls in the Caribbean.
- Airports: meals served in restaurants and coffee shops, and airline catering and other related services in Brazil.
- Airports - the Caribbean (Panama and Colombia): meals served in restaurants and coffee shops, and airline catering and other related services in the Caribbean.
- Highways: food courts in service stations and restaurant chains located along highways in Brazil, and sale of vehicle fuel.
- United States of America: meals in restaurants in captive markets in the United States of America and consumables in the retail market.

The carrying amount of goodwill was allocated to the following cash-generating units:

	<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>12/31/2021</b>
<b>Brazil:</b>		
Shopping malls	158,626	158,626
Airports	57,119	57,119
Highways	206,187	206,187
	<b><u>421,932</u></b>	<b><u>421,932</u></b>

	<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>12/31/2021</b>
<b>Caribbean:</b>		
Airports	18,173	22,891
	18,173	22,891
<b>United States of America:</b>	<b>254,303</b>	<b>270,931</b>
	<b>694,408</b>	<b>715,754</b>

**b. Rights over trademarks**

Refers to those trademarks identified in the acquisitions made. Including Viena, Frango Assado, Batata Inglesa and J&C Delicias (the Caribbean).

**c. Licensing rights**

A portion of the price attributable to the acquisition of catering operations was allocated to the licenses and permits to operate airline-catering services and restaurants in certain airports.

After the acquisition of MultiQSR operations in 2019, the Company acquired the right to operate exclusively the KFC and Pizza Hut brands in Brazil under Master Franchise agreements.

*Impairment testing for assets with indefinite useful lives*

Assets with indefinite useful lives are tested for impairment annually or whenever there are indications that some of the cash-generating units might be impaired.

As of June 30, 2022, Management concluded that there were no indicators of impairment of any of its cash-generating units (CGU).

## **14 Right of use and lease liabilities (“right of use”)**

The changes in the right-of-use assets and lease liabilities are substantially comprised of real estate contracts.

The variation in the periods ended June 30, 2022 and June 30, 2021 is as follows:

**a. Changes in the right-of-use asset**

	<b>Parent</b>				
	<b>Real estate</b>	<b>Machinery and equipment</b>	<b>Vehicles</b>	<b>Commercial rights</b>	<b>Total</b>
<b>Balance as of 12/31/2021</b>	<b>10,661</b>	<b>902</b>	<b>9</b>	<b>(4,779)</b>	<b>6,793</b>
(-) Amortization	(1,869)	(22)	-	(1,339)	(3,230)
(-) Write-offs	-	-	-	-	-
<b>Balance as of 06/30/2022</b>	<b>8,792</b>	<b>880</b>	<b>9</b>	<b>(6,118)</b>	<b>3,563</b>

	<b>Parent</b>			
	<b>Real estate</b>	<b>Machinery and equipment</b>	<b>Vehicles</b>	<b>Total</b>
<b>Balance as of 12/31/2020</b>	<b>13,217</b>	<b>931</b>	<b>9</b>	<b>14,157</b>
(-) Amortization	(1,738)	(7)	-	(1,745)
(+) Additions	4,007	-	-	4,007
(-) Write-offs	(3,186)	-	-	(3,186)
<b>Balance as of 06/30/2021</b>	<b>12,300</b>	<b>924</b>	<b>9</b>	<b>13,233</b>

	<b>Consolidated</b>				
	<b>Real estate</b>	<b>Machinery and equipment</b>	<b>Vehicles</b>	<b>Commercial rights</b>	<b>Total</b>
<b>Balance as of 12/31/2021</b>	<b>551,546</b>	<b>902</b>	<b>9</b>	<b>30,051</b>	<b>582,508</b>
(-) Amortization	(48,328)	(22)	-	(3,705)	(52,055)
(+) Additions	76,320	-	-	60	76,380
(-) Write-offs	-	-	-	(520)	(520)
(+) Exchange rate changes	(22,586)	-	-	-	(22,586)
(-) Transfers	-	-	-	416	416
<b>Balance as of 06/30/2022</b>	<b>556,952</b>	<b>880</b>	<b>9</b>	<b>26,302</b>	<b>584,143</b>

	<b>Consolidated</b>			
	<b>Real estate</b>	<b>Machinery and equipment</b>	<b>Vehicles</b>	<b>Total</b>
<b>Balance as of 12/31/2020</b>	<b>398,118</b>	<b>931</b>	<b>9</b>	<b>399,058</b>
(-) Amortization	(36,056)	(7)	-	(36,063)
(+) Additions	42,129	-	-	42,129
(-) Write-offs	(18,620)	-	-	(18,620)
(+) Exchange rate changes	3,772	-	-	3,772
<b>Balance as of 06/30/2021</b>	<b>389,343</b>	<b>924</b>	<b>9</b>	<b>390,276</b>

**b. Changes in lease liabilities**

	<b>Parent</b>			
	<b>Real estate</b>	<b>Machinery and equipment</b>	<b>Vehicles</b>	<b>Total</b>
<b>Balance as of 12/31/2021</b>	<b>12,108</b>	<b>991</b>	<b>39</b>	<b>13,138</b>
(+) Interest	536	3	-	539
(-) Principal paid	(1,835)	(24)	-	(1,859)
(-) Interest paid	(511)	(3)	-	(514)
(-) Write-offs	-	-	-	-
<b>Balance as of 06/30/2022</b>	<b>10,298</b>	<b>967</b>	<b>39</b>	<b>11,304</b>
<b>Current</b>	<b>4,947</b>	<b>963</b>	<b>39</b>	<b>5,949</b>
<b>Noncurrent</b>	<b>5,351</b>	<b>4</b>	<b>-</b>	<b>5,355</b>

	<b>Parent</b>			
	<b>Real estate</b>	<b>Machinery and equipment</b>	<b>Vehicles</b>	<b>Total</b>
<b>Balance as of 12/31/2020</b>	<b>14,357</b>	<b>995</b>	<b>39</b>	<b>15,391</b>
(+) Interest	708	-	-	708
(-) Principal paid	(2,110)	(9)	-	(2,119)
(-) Interest paid	(216)	-	-	(216)
(+) Additions	4,007	-	-	4,007
(-) Write-offs	(3,132)	-	-	(3,132)
<b>Balance as of 06/30/2021</b>	<b>13,614</b>	<b>986</b>	<b>39</b>	<b>14,639</b>
<b>Current</b>	<b>4,795</b>	<b>278</b>	<b>14</b>	<b>5,087</b>
<b>Noncurrent</b>	<b>8,819</b>	<b>708</b>	<b>25</b>	<b>9,552</b>

	<b>Consolidated</b>			
	<b>Real estate</b>	<b>Machinery and equipment</b>	<b>Vehicles</b>	<b>Total</b>
<b>Balance as of 12/31/2021</b>	<b>612,837</b>	<b>991</b>	<b>39</b>	<b>613,867</b>
(+) Interest	17,313	3	-	17,316
(-) Principal paid	(39,521)	(24)	-	(39,545)
(-) Interest paid	(17,313)	(3)	-	(17,316)
(+) Additions	76,320	-	-	76,320
(-) Write-offs	-	-	-	-
(+) Exchange rate changes	(27,375)	-	-	(27,375)
<b>Balance as of 06/30/2022</b>	<b>622,262</b>	<b>967</b>	<b>39</b>	<b>623,268</b>
<b>Current</b>	<b>109,250</b>	<b>964</b>	<b>39</b>	<b>110,253</b>
<b>Noncurrent</b>	<b>513,012</b>	<b>3</b>	<b>-</b>	<b>513,015</b>

	<b>Consolidated</b>			
	<b>Real estate</b>	<b>Machinery and equipment</b>	<b>Vehicles</b>	<b>Total</b>
<b>Balance as of 12/31/2020</b>	<b>427,415</b>	<b>995</b>	<b>39</b>	<b>428,449</b>
(+) Interest	8,273	2	-	8,275
(-) Principal paid	(17,444)	(9)	-	(17,453)
(-) Interest paid	(1,216)	-	-	(1,216)
(+) Additions	42,129	-	-	42,129
(-) Write-offs	(28,319)	-	-	(28,319)
(+) Exchange rate changes	(8,402)	-	-	(8,402)
<b>Balance as of 06/30/2021</b>	<b>422,436</b>	<b>988</b>	<b>39</b>	<b>423,463</b>
<b>Current</b>	<b>54,201</b>	<b>280</b>	<b>14</b>	<b>54,495</b>
<b>Noncurrent</b>	<b>368,235</b>	<b>708</b>	<b>25</b>	<b>368,968</b>



**c. Schedule of lease liabilities recognized in noncurrent liabilities**

Year	Parent	Consolidated
2023	2,072	46,017
2024	1,598	78,965
2025	1,476	74,797
Over 5 years	209	313,236
<b>Total</b>	<b>5,355</b>	<b>513,015</b>

Pursuant to CVM Resolution 859 of July 7, 2020, with the revisions of technical pronouncement 16/2020, which amends NBC TG 6 (R2), the Company applied the practical expedient to all contracts that met the conditions of item 46B, electing to not assess the benefits received in lease payments and directly related to the COVID-19 pandemic as a contractual amendment. Accordingly, the group's lease payments were renegotiated in 2021, and the discount obtained amounted to R\$ 4,152 in the consolidated. There were no new renegotiations in the first six months of 2022.

**d. Short-term leases, leases of low-value assets and variables:**

As of June 30, 2022, payments made by the Company relating to short-term lease contracts and low-value assets referring to printers, peripherals, and office equipment totaled R\$515 (R\$991 as of June 30, 2021) in the Consolidated and R\$123 (R\$ 93 as of June 30, 2021) in the Parent. Payments for contracts with variable value totaled R\$31,819 (R\$2,434 as of June 30, 2021) in the Consolidated and R\$1,417 (R\$ 1,151 as of June 30, 2021) in the Parent.

**e. PIS and COFINS credits**

The entities located in Brazil are entitled to PIS and COFINS credit on lease contracts when making payments. We present below the potential amounts of these taxes, considering the par values and the amounts adjusted to present value:

	Parent	
	Nominal value	Adjustment to present value
Lease consideration	3,243	3,069
Potential PIS and COFINS (9.25%)	300	284
	Consolidated	
	Nominal value	Adjustment to present value
Lease consideration	591,205	559,487
Potential PIS and COFINS (9.25%)	54,686	51,753

**f. Additional information**

If the Group had adopted the calculation methodology projecting the inflation embedded in the nominal incremental rate and bringing it to present value by the nominal incremental rate, the following data should be considered:

	Inflation to be projected by year	Average contract term
Brazil operations	5.36%	7 years
International operations		
United States of America	8.60%	6 years
Panama	8.60%	5 years
Colombia	9.07%	3 years

## 15 Trade payables

	Parent		Consolidated	
	06/30/2022	12/31/2021	06/30/2022	12/31/2021
Product suppliers	6,461	5,288	139,991	111,721
Service providers	4,951	7,217	65,419	76,029
Suppliers - others	-	-	301	3,506
	<b>11,412</b>	<b>12,505</b>	<b>205,711</b>	<b>191,256</b>

## 16 Borrowings

			Parent		
Description	Financial charges	Maturity	Contract value	06/30/2022	12/31/2021
Debentures 1st Series (d)	CDI + spread of 4.85% p.a.	Annual until 03/15/2024	125,000	97,116	143,744
Debentures 2nd Series (d)	CDI + spread of 5.30% p.a.	Annual until 03/15/2026	125,000	146,802	144,857
Single series issuance (e)	CDI + spread of 5.00% p.a.	Annual until 09/10/2025	150,000	175,516	173,085
Commercial notes (f)	CDI + spread of 2.30% p.a.	Annual until 01/18/2023	75,000	76,289	-
Costs to be recognized				(6,520)	(7,318)
				<b>489,203</b>	<b>454,368</b>
			Consolidated		
Description	Financial charges	Maturity	Contract value	06/30/2022	12/31/2021
Bank Credit Note - (CCB) - United States of America (a)	Spread of 3.05% p.a.	Monthly until 07/01/2027	78,570	77,994	198,550
Bank Credit Note – CCB – Panama (b)	90-day LIBOR + spread of 4.4% p.a.	Quarterly up to 5/21/2025	62,856	63,183	67,306
Bank Credit Note – CCB – Colombia (c)	90-day IBR + spread of 3.7% p.a.	Quarterly up to 4/09/2025	11,353	11,522	12,516
Debentures 1st Series (d)	CDI + spread of 4.85% p.a.	Annual until 03/15/2024	125,000	97,116	143,744
Debentures 2nd Series (d)	CDI + spread of 5.30% p.a.	Annual until 03/15/2026	125,000	146,802	144,857
Single series issuance (e)	CDI + spread of 5.00% p.a.	Annual until 09/10/2025	150,000	175,516	173,085
Commercial notes (f)	CDI + spread of 2.30% p.a.	Annual until 01/18/2023	75,000	76,289	-
Costs to be recognized				(6,520)	(7,318)
Other				-	3,458
				<b>641,902</b>	<b>736,198</b>

Interest payments on loans at a post-fixed interest rate and the debt securities included in the table above reflect forward market interest rates at the balance sheet date and these amounts may change as the post-fixed interest rates change.

Classified as:

	<b>Parent</b>		<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>12/31/2021</b>	<b>06/30/2022</b>	<b>12/31/2021</b>
<b>Current:</b>				
Foreign currency-denominated borrowings	-	-	27,173	13,717
Local currency-denominated borrowings (R\$)	140,359	73,089	140,359	73,093
	<b>140,359</b>	<b>73,089</b>	<b>167,532</b>	<b>86,810</b>
<b>Noncurrent:</b>				
Foreign currency-denominated borrowings	-	-	125,526	264,655
Local currency-denominated borrowings (R\$)	348,844	381,279	348,844	384,733
	<b>348,844</b>	<b>381,279</b>	<b>474,370</b>	<b>649,388</b>

The changes in borrowings are presented below:

	<b>Parent</b>	<b>Consolidated</b>
<b>Balance as of 12/31/2020</b>	<b>413,485</b>	<b>673,786</b>
Repayment of borrowings	-	(972)
Interest paid on borrowings	-	(659)
<b>Changes in cash flows from financing activities</b>	<b>-</b>	<b>(1,631)</b>
Interest on borrowings	40,883	52,191
Exchange rate changes on borrowings	-	11,852
<b>Total non-cash variation</b>	<b>40,883</b>	<b>64,043</b>
<b>Balance as of 12/31/2021</b>	<b>454,368</b>	<b>736,198</b>
Proceeds from borrowings	75,000	152,994
Repayment of borrowings	(46,263)	(228,719)
<b>Changes in cash flows from financing activities</b>	<b>28,737</b>	<b>(75,725)</b>
Interest paid on borrowings	(30,818)	(42,818)
<b>Changes in cash flows from operating activities</b>	<b>(30,818)</b>	<b>(42,818)</b>
Amortization of costs to be recognized	797	797
Provision for interest on borrowings	36,119	44,241
Reclassification to other liabilities	-	(3,454)
Exchange rate changes on borrowings	-	(17,337)
<b>Total non-cash variation</b>	<b>36,916</b>	<b>24,247</b>
<b>Balance as of June 30, 2022</b>	<b>489,203</b>	<b>641,902</b>

### **Guarantees and commitments**

The Group has bank loans that contain covenants. Future non-compliance with these covenants may require the Group to repay the loans before the date indicated in the table above. The covenants are regularly monitored by the treasury and periodically reported to Management to ensure that the contracts are being fulfilled. As of June 30, 2022, the Group was compliant with these covenants.

- (a) The Company took out a new borrowing from Seacoast Bank, in the United States, in the amount of USD 15,000,000.00 as of June 30, 2022 with fixed interest of 3.05%p.a. payable monthly (principal + interest) as from August 1, 2022, in 60 installments up to July 1, 2027.
- (b) Borrowing raised on October 12, 2017 by Panama in US dollars (US\$) with annual floating interest rate determined by the bank of 4.4% above the Libor, which is payable in 12 quarterly equal installments as from August 21, 2022. As for the Libor index, it will be contractually changed in 2023.
- (c) Borrowing raised by Colombia in Colombian pesos - COP\$ on October 12, 2017 with annual floating interest rate determined by the bank of 3.7% above IBR, which is payable in 12 quarterly equal installments as from July 12, 2022.
- (d) First issue of 250,000 simple non-convertible debentures, in two series of 125,000 debentures each, with unit par value of R\$1,000.00, of the unsecured type with collateral, issued on March 18, 2019, with interest of 100% of the accumulated variation of the average rates of DI – Interbank Deposits of one day, plus a spread of 4.85% p.a. with annual maturity from March 15, 2022 to 2024 for the first series, and 5.30% p.a. with annual maturity at March 15, 2025 and 2026 for the second series with interest paid semiannually until the due date.

The financial ratios established in the agreement are evaluated quarterly, by the trustee, and consist basically of net debt-to-EBITDA ratios and minimum cash.

As of June 4, 2020, the Company renegotiated the following clauses of the debenture indenture, which was unanimously approved by the debenture holders:

- Suspension of compliance with the Financial Ratio based on the consolidated interim financial information (ITRs) from March 31, 2020 to June 30, 2021, with resumption of compliance at September 30, 2021, related to the net debt-EBITDA ratio;
  - Change in the exponential spread of the 1st series, from 1.15% p.a. to 4.85% p.a., maturing in 2024;
  - Change in the exponential spread of the 1st series, from 1.60% p.a. to 5.30% p.a., maturing in 2026.
- (a) Single series issuance of 150,000 simple non-convertible debentures, in two series of 150,000 debentures each (only one series was issued up to December 31, 2019), with par value of R\$ 1,000.00, of the unsecured type with collateral, issued on September 14, 2019, with interest of 100% of the accumulated variation of the average rates of DI - Interbank Deposits of one day, plus a spread of 5.00% p.a., with annual maturity from September 10, 2023 to 2025, with interest paid semiannually until the due date.

The financial ratios established in the agreement are evaluated quarterly, by the trustee, and consist basically of net debt-to-EBITDA ratios and minimum cash.

As of June 4, 2020, the Company renegotiated the following clauses of the debenture indenture, which was unanimously approved by the debenture holders:

- Suspension of compliance with the Financial Ratio based on the consolidated interim financial information (ITRs) from March 31, 2020 to June 31, 2021, with resumption of compliance at September 30, 2021, related to the net debt-EBITDA ratio;
  - Change in the exponential spread of the 2nd series, from 1.30% p.a. to 5.00% p.a., maturing in 2025.
- (a) On March 18, 2022, the Company issued a single series of 75,000 commercial notes with unit nominal value of R\$ 1,000.00, with interest of 100% of the accumulated variation of the average rates of DI - Interbank Deposits of one day, plus a spread of 2.30% p.a., with maturity on January 18, 2023, with interest paid bimonthly until the due date.

The financial ratios established in the agreement are evaluated semiannually, in June and December 2022, by the trustee, and consist basically of net debt-to-EBITDA ratios.

The maturities of the portion recorded in noncurrent liabilities are as follows:

	Parent	Consolidated
2023	54,497	85,385
2024	100,394	140,548
2025	124,304	152,577
2026 onwards	<u>69,649</u>	<u>95,860</u>
	<b>348,844</b>	<b>474,370</b>

## 17 Payroll and related taxes

	Parent		Consolidated	
	06/30/2022	12/31/2021	06/30/2022	12/31/2021
Payroll and related taxes	10,480	10,205	32,246	40,193
Accrual for vacation pay, 13th month salary, severance pay and payroll charges	6,287	5,678	36,098	28,511
Other	<u>1,804</u>	<u>1,841</u>	<u>2,694</u>	<u>2,998</u>
<b>Total</b>	<b><u>18,571</u></b>	<b><u>17,724</u></b>	<b><u>71,038</u></b>	<b><u>71,702</u></b>

## 18 Installment payment of business acquisitions

	<b>Parent</b>		<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>12/31/2021</b>	<b>06/30/2022</b>	<b>12/31/2021</b>
Business acquisitions in Brazil	5,767	6,463	5,767	5,942
Business acquisitions in other countries	-	-	-	2,790
<b>Total</b>	<b>5,767</b>	<b>6,463</b>	<b>5,767</b>	<b>8.732</b>
<b>Current</b>	<b>-</b>	<b>942</b>	<b>-</b>	<b>2,538</b>
<b>Noncurrent</b>	<b>5,767</b>	<b>5,521</b>	<b>5,767</b>	<b>6,194</b>

The portion recorded in noncurrent liabilities is a guarantee with redemption that will occur as from July 12, 2025, with the entire amount available for redemption.

### Cash disbursement for acquisitions

	<b>Parent</b>	<b>Consolidated</b>
<b>Balance as of 12/31/2020</b>	<b>6,996</b>	<b>9,594</b>
Payment of company acquisitions	-	(5,948)
Interest on company acquisitions	(533)	(862)
Exchange rate changes due to company acquisitions	-	5,948
<b>Balance as of 12/31/2021</b>	<b>6,463</b>	<b>8,732</b>
Payment of company acquisitions	(408)	(408)
Interest on business acquisitions	233	233
Reclassification to other current liabilities	(521)	(2,790)
<b>Balance as of June 30, 2022</b>	<b>5,767</b>	<b>5,767</b>

## 19 Provision for labor, civil and tax risks

The Group is a party to labor, civil and tax proceedings. The Group filed appeals against claims filed with courts. Judicial deposits were made when required by the authorities.

	<b>Parent</b>		<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>12/31/2021</b>	<b>06/30/2022</b>	<b>12/31/2021</b>
Labor (a)	20,891	38,822	33,808	75,011
Tax (b)	22,325	628	54,526	9,103
Civil (c)	4,210	4,605	8,232	8,365
	<b>47,426</b>	<b>44,055</b>	<b>96,566</b>	<b>92,479</b>

- (a) Provision recognized to cover labor risks arising from labor relationships established in the normal course of its businesses. As the Group is a defendant in labor lawsuits that have similar nature, that is, lawsuits with recurring content filed in general by plaintiffs who held certain positions and functions and that make claims based on common offenders, it is understood that the best estimate of the risk of loss (and consequently of the recognition of a provision) is the assessment of the historical performance based on actual losses on lawsuits of such nature. Based on the analyses performed by the Company, the historical losses of the last 5 years were on average approximately 20.18% (20.18% as of December 31, 2021) when compared with the amounts of the respective causes.

- (b) The Group is exposed to risks related to challenges by tax authorities (federal, state and municipal) and also contingencies as part of the acquisitions of Miller, Inventure, PHSR and KSR master, based on the opinion of its legal counsel, recognized a provision to cover probable losses for such risks.
- (c) The Group is a party to civil and various other lawsuits, such as, claim of economic imbalance or claims filed by suppliers/manufacturers, related to quality discounts. Management recognized a provision for lawsuits in which the risk of loss is considered probable, based on the opinion of the Company's legal counsel.

The variation in the provision for risks in the periods is as follows:

<b>Parent</b>				
	<b>Labor</b>	<b>Tax</b>	<b>Civil</b>	<b>Total</b>
<b>Balance as of December 31, 2020</b>	<b>20,508</b>	<b>19,993</b>	<b>3,125</b>	<b>43,627</b>
Additions	4,511	-	1,484	5,995
Uses	(5,563)	-	(3)	(5,566)
Reclassifications	19,367	(19,365)	(1)	1
<b>Balance as of December 31, 2021</b>	<b>38,823</b>	<b>628</b>	<b>4,605</b>	<b>44,055</b>
Additions	12	1	1,751	1,764
Uses	(1,271)	-	-	(1,271)
Reclassifications	(16,673)	21,696	(2,145)	2,878
<b>Balance as of June 30, 2022</b>	<b>20,891</b>	<b>22,325</b>	<b>4,210</b>	<b>47,426</b>

<b>Consolidated</b>				
	<b>Labor</b>	<b>Tax</b>	<b>Civil</b>	<b>Total</b>
<b>Balance as of December 31, 2020</b>	<b>51,748</b>	<b>27,547</b>	<b>6,360</b>	<b>85,654</b>
Additions	21,002	-	4,075	25,077
Uses	(18,048)	-	(204)	(18,252)
Reclassifications	20,309	(18,444)	(1,866)	-
<b>Balance as December 31, 2021</b>	<b>75,011</b>	<b>9,103</b>	<b>8,365</b>	<b>92,479</b>
Additions	3,998	-	2,013	6,011
Uses	(5,332)	-	-	(5,332)
Reversals	-	(516)	-	(516)
Reclassifications	(39,869)	45,939	(2,146)	3,924
<b>Balance as of June 30, 2022</b>	<b>33,808</b>	<b>54,526</b>	<b>8,232</b>	<b>96,566</b>

The balances of probable losses not provisioned in the periods are as follows:

	<b>Parent</b>		<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>12/31/2021</b>	<b>06/30/2022</b>	<b>12/31/2021</b>
Labor (i)	24,051	16,944	40,683	47,050
Tax (ii)	5,621	2,690	49,772	39,527
Civil (iii)	746	204	3,213	55,927
<b>Total</b>	<b>30,418</b>	<b>19,838</b>	<b>93,668</b>	<b>142,504</b>

- (i) Causes of labor nature, in general, are the result of actions arising from plaintiffs that held certain positions and functions and that make claims based on common offenders.
- (ii) Causes of a tax nature, refer mainly to lawsuits under discussion in the administrative sphere for which we highlight: lawsuits under the responsibility of Pimenta Verde a) R\$3,856 PIS and COFINS requirements registered in CDA, calendar year 2009; b) R\$6,077 ICMS requirements in transfers of goods, calendar year 2009; c) R\$7,894 PIS and COFINS requirement, calendar year 2015 and 2016; d) R\$6,693 CDA requirement arising from the revocation of a security mandate. Lawsuits under the responsibility of Centro de Serviços Comercial Frango Assado: a) R\$4,069 requirement of PIS and COFINS, calendar year 2009; b) R\$4,436 requirement of ICMS, periods from June/2015 to March/2016.
- (iii) Among the civil lawsuits, we highlight as a reduction of the amounts of lawsuits classified as a probable loss, the extinction of the lawsuit, whose amount involved was R\$48,734, of contractual resolution combined with a claim for damages and a request for granting protection, filed against the subsidiary PHSR Master Franquia Ltda. by a franchisee.

All amounts presented above refer to lawsuits involving risks of losses classified by Management as possible, based on the assessment of legal counsel, for which no provision for estimated probable losses was recognized.

## 20 Deferred revenue

Refers to the preference and exclusivity in the use of their services and/or resale of their products.

	<b>Parent</b>		<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>12/31/2021</b>	<b>06/30/2022</b>	<b>12/31/2021</b>
Exclusive contracts - Brazil	1,129	2,285	8,091	14,669
Exclusive contracts - USA	-	-	8,031	10,289
Exclusive contracts - The Caribbean	-	-	87	85
	<b>1,129</b>	<b>2,285</b>	<b>16,209</b>	<b>25,043</b>
Current liabilities	374	825	5,075	8,999
Noncurrent liabilities	755	1,460	11,134	16,044
	<b>1,129</b>	<b>2,285</b>	<b>16,209</b>	<b>25,043</b>



	Parent	Consolidated
<b>Balance as of December 31, 2021</b>	<b>2,285</b>	<b>25,043</b>
(-) Allocation to profit or loss	(164)	(6,671)
Reclassification to other liabilities	(992)	(2,994)
(+) Addition	-	1,440
Exchange rate changes	-	(609)
<b>Balance as of June 30, 2022</b>	<b>1,129</b>	<b>16,209</b>

## 21 Income tax and social contribution

### a. Deferred income tax and social contribution

Deferred income tax and social contribution arise from recognized tax loss carryforwards and temporary differences. These tax credits are recorded in noncurrent assets and noncurrent liabilities, based on expected future taxable income measured as per the prevailing tax law at the reporting date.

As of June 30, 2022 and December 31, 2021, deferred income tax and social contribution is as follows:

	Parent	
	06/30/2022	12/31/2021
Tax loss carryforwards	-	-
Temporary differences:		
Provision for labor, civil and tax risks	4,480	3,078
Impairment	5,097	5,141
Deferred income tax liability on amortization of goodwill of acquired companies	(30,373)	(30,373)
Deferred income tax liability on surplus value of merged companies	(7,484)	(7,484)
Effects of lease (IFRS 16)	665	646
Difference between accounting and tax law depreciation rates	2,841	2,839
Allowance for expected credit losses and provision for other payables	4,631	6,122
Other temporary differences	1,394	1,394
	<b>(18,749)</b>	<b>(18,637)</b>

	Parent	
	06/30/2022	12/31/2021
Deferred income tax and social contribution - Assets	19,108	19,220
Deferred income tax and social contribution - Liabilities	(37,857)	(37,857)
Deferred income tax and social contribution - net	<b>(18,749)</b>	<b>(18,637)</b>

	<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>12/31/2021</b>
Tax loss carryforwards	72,339	72,339
Temporary differences:		
Provision for labor, civil and tax risks	21,244	19,199
Impairment	27,868	27,217
Allowance for expected credit losses and provision for other payables	40,631	49,317
Difference between accounting and tax law depreciation rates	15,849	16,711
Deferred income tax liability on amortization of goodwill of acquired companies	(116,699)	(119,025)
Deferred income tax liability on surplus value of merged companies	(7,484)	(7,484)
Lease effects (IFRS 16)	5,980	5,801
Other temporary differences	5,105	5,036
	<b>64,833</b>	<b>69,111</b>
	<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>12/31/2021</b>
Deferred income tax and social contribution - Assets	103,556	109,315
Deferred income tax and social contribution - Liabilities	(38,723)	(40,204)
Deferred income tax and social contribution - net	<b>64,833</b>	<b>69,111</b>

In accordance with CPC 32, the Company, based on the expected generation of future taxable profits and based on a technical study approved by Management, recognizes the tax assets and liabilities on the deductible temporary differences and on the accumulated tax losses, which can be carried forward indefinitely and can be utilized up to the limit of 30% of the annual taxable profits. The carrying amount of the deferred tax asset and liability and the projections are reviewed annually.

**b. Reconciliation of income tax and social contribution at statutory and effective rates**

	<b>Parent</b>	
	<b>06/30/2022</b>	<b>06/30/2021</b>
<b>Loss before income tax and social contribution</b>	<b>(45,389)</b>	<b>(33,221)</b>
Statutory tax rate	34%	34%
Income tax and social contribution benefit (expense) at statutory rate	15,432	11,295
Adjustments made:		
Permanent differences (*)	2,907	(501)
Share of profit (loss) of investees	4,145	(2,188)
Deferred income tax credits on tax loss carryforwards not recognized	(26,748)	(7,623)
Adjustments to IFRS standards (leases - CPC 06), Expected credit losses and provisions	4,030	(1,858)
Other additions and exclusions	122	(202)
<b>Income tax and social contribution</b>	<b>(112)</b>	<b>(1,077)</b>
<b>Effective rate</b>	<b>(0.25%)</b>	<b>(3.24%)</b>
Current	-	-
Deferred	(112)	(1,077)
	<b>(112)</b>	<b>(1,077)</b>

	<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>06/30/2021</b>
<b>Loss before income tax and social contribution</b>	<b>(37,032)</b>	<b>(24,432)</b>
Statutory tax rate	34%	34%
Income tax and social contribution benefit (expense) at statutory rate	12,591	8,307
Adjustments made:		
Permanent differences (*)	2,880	(610)
Share of profit (loss) of investees	2,604	2,436
Effect on differences of statutory tax rates of foreign subsidiaries	8,573	15,699
Deferred income tax credits on tax loss carryforwards not recognized	(43,136)	(25,069)
Adjustments to IFRS standards (leases - CPC 06), Expected credit losses and provisions	12,059	(7,918)
Other additions and exclusions	(4,040)	(2,664)
<b>Income tax and social contribution</b>	<b>(8,469)</b>	<b>(9,866)</b>
<b>Effective rate</b>	<b>(22.87%)</b>	<b>(40.38%)</b>
Current	(10,462)	(6,239)
Deferred	1,993	(3,627)
	<b>(8,469)</b>	<b>(9,866)</b>

(\*) Include expenses with exchange variation in the amount of R\$3,486 (R\$0 as of June 30, 2021) , expenses with non-deductible amortization and depreciation in foreign subsidiaries and other non-deductible expenses in the amount of R\$966 (R\$610 as of June 30, 2021).

As of June 30, 2022, there are tax loss carry forwards and negative social contribution base in the amount of R\$ 201,641 (R\$ 149,288 as of June 30, 2021) in Parent and R\$ 689,603 (R\$ 548,520 as of June 30, 2021) in Consolidated, for which deferred taxes have been recorded in the amount of R\$ 72,339 (R\$ 72,339 as of June 30, 2021) in Consolidated, based on projections of future taxable income.

## 22 Equity

### a. Capital

The Company is authorized to increase capital by up to 100,584,077 common shares without par value.

As of June 30, 2022, the Company's capital comprises 286,369,530 shares (286,369,530 as of December 31, 2021) that represent an amount of R\$1,154,358 (R\$1,154,358 as of December 31, 2021).

	<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>06/30/2021</b>
Capital	1,170,479	1,170,479
Expenditure on issuance of shares	(16,017)	(16,017)
	<b>1,154,462</b>	<b>1,154,462</b>

**b. Revenue reserves**

A portion of 5% of the profit shall be deducted to recognize the legal reserve, which cannot exceed 20% of the capital.

Shareholders are entitled to a noncumulative annual dividend of at least 25% of the profit, in conformity with Article 202 of Law 6404/76.

The remaining balance, after deducting legal costs, shall be allocated as decided by the Annual Shareholders' Meeting, in conformity with applicable legislation.

In conformity with applicable legal provisions and as decided by the Annual Shareholders' Meeting, the Company may pay to its shareholders interest on capital which may be deducted from the mandatory minimum dividend.

**c. Treasury shares**

On November 7, 2019, Company's Board of Directors approved a "share buyback program" effective through November 7, 2020 (inclusive) and for a volume of up to 4,911,436 common shares with the objective of increasing shareholder value generation.

The variation in treasury shares in the period ended June 30, 2022 and in the year ended December 31, 2021 was as follows:

	Number of shares	Amount	Average price per share - R\$
<b>Balance as of December 31, 2020</b>	<b>926,500</b>	<b>5,551</b>	<b>6.03</b>
(-) Treasury shares sold	-	-	-
(-) Stock options exercised	-	-	-
<b>Balance as of December 31, 2021</b>	<b>926,500</b>	<b>5,551</b>	<b>6.03</b>
(-) Treasury shares sold	-	-	-
(-) Stock options exercised	-	-	-
<b>Balance as of June 30, 2022</b>	<b>926,500</b>	<b>5,551</b>	<b>6.03</b>

**d. Other comprehensive income**

These refer to the accumulated effect of exchange variation derived from the translation of the financial statements of foreign subsidiaries from their functional currencies to the Company's functional and presentation currency in Reais (R\$).

## **23 Share-based payment plan**

Under the Stock Option Plan ("Stock Option Plan - 2015"), approved at the Extraordinary General Meeting held on April 30, 2015, the Company and its subsidiaries' management and employees ("Beneficiaries") are eligible to receive stock options for common shares issued by the Company ("Option").

The granting of options must meet the maximum limit of 8,326,580 common shares, corresponding to 5% of the Company's capital.

The Stock Option Plan – 2015 is managed by the Company’s Board of Directors or, at its discretion, by the Compensation Committee (“Committee”) and, where applicable, its members will have full powers to, subject to the terms and conditions of the plan and, in the case of the Committee, the guidelines of the Company’s Board of Directors, organize and manage the plan and the stock option agreements within its scope.

The Board of Directors or the Committee, where appropriate, will define: (a) the Beneficiaries; (b) the total number of Company’s shares subject to grant; (c) the division of grant in lots, if applicable; (d) the exercise price; (e) possible restrictions on the shares received through the exercise of the option; and (f) possible provisions on penalties, in conformity with the general guidelines set forth in the Plan, and will determine the terms and conditions of each option in a Stock Option Agreement (“Agreement”), to be entered into among the Company and each Beneficiary. The Agreement will define the number and class of shares which the Beneficiary will be entitled to acquire or subscribe upon exercise of the option and any other terms and conditions, in conformity with the general guidelines set forth in the Plan.

The exercise price is updated monthly by the fluctuation of the Extended Consumer Price Index (IPCA) or the variation of the General Market Price Index from Fundação Getúlio Vargas (IGP-M/FGV) from the grant date.

Subject to the condition of remaining in the Company, at every 12 months the Beneficiaries will acquire the right to exercise the percentage of vested options set out in each Agreement, within a maximum period of up to two years after the vesting period.

The options will be exercised through the issuance of new shares and/or disposal of treasury shares held by the Company, based on the option to be adopted by the Board of Directors or Committee.

With characteristics similar to the Stock Option Plan - 2015, on October 27, 2017, the Board of Directors approved the Stock Options Plan - 2017 with option grants limited to 4,550,000 common shares, equivalent on that date to 2.73% of the Company’s issued capital. Different from Stock Option Plan - 2015, under this plan, the beneficiaries may exercise the vested options within a maximum period of up to three months after the vesting period.

At the Extraordinary General Meeting held on August 28, 2019, the Stock Option Plan - 2019 was approved, with options granted limited to 4,325,000 common shares, equivalent to 2.21% of the Company's capital. The 2019 Stock Option Plan has characteristics similar to previous plans.

At the Extraordinary General Meeting held on April 30, 2021, the Stock Option Plan – 2021 was approved, with options granted that do not exceed 7% of the total amount of shares issued by the Company on each grant date; for the calculation of the Maximum Amount, the Company should consider, on each grant date, all the Options granted and not exercised subject to this Plan, as well as all stock options granted and not exercised under the Company’s stock option plans approved in 2015, 2017 and 2019. If any option under this Plan and the Former Plans is extinguished or canceled without being fully exercised, the shares subject to these options will become available again for future grant of options under this Plan, and the resulting effect will be recognized in profit or loss for the year.

Once the option is exercised by the participant, the corresponding shares will be issued through the Company's capital increase. Alternatively, the Company may sell, through a private operation, treasury shares. The Board of Directors will be responsible for defining how the shares arising from the exercise of the Options to Participants will be delivered.

The position of the granted options outstanding as of June 30, 2022 is as follows:

Exercise of grant	Number of shares				Exercise price <sup>(1)</sup>		
	Granted	Not exercised due to withdrawal <sup>(2)</sup>	Exercised	Outstanding	Fair value of the option <sup>(1)</sup>	On grant	Updated
<b>Stock Option Plan - 2015</b>							
2015	2,900,000	(1,475,000)	(1,425,000)	-	4.75 <sup>(3)</sup>	4.00	6.31
2016	3,875,000	(1,225,000)	(2,650,000)	-	2.19	4.00	5.55
2017	3,575,000	(2,620,000)	(845,000)	110,000	3.56	6.56	6.07
2018	400,000	-	(400,000)	-	1.94	6.75	4.00
2019	350,000	(350,000)	-	-	3.01	6.00	4.00
2020	<u>1,880,000</u>	<u>(1,317,000)</u>	<u>-</u>	<u>563,000</u>	1.25	4.00	4.26
	<b><u>12,980,000</u></b>	<b><u>(6,987,000)</u></b>	<b><u>(5,320,000)</u></b>	<b><u>673,000</u></b>			
<b>Stock Option Plan - 2017</b>							
2017	4,300,000	(2,237,500)	-	2,062,500	2.99	7.47	5.27
2018	1,000,000	(400,000)	(25,000)	575,000	1.97	6.37	4.22
2020	<u>150,000</u>	<u>(60,000)</u>	<u>-</u>	<u>90,000</u>	1.26	4.00	4.26
	<b><u>5,450,000</u></b>	<b><u>(2,697,500)</u></b>	<b><u>(25,000)</u></b>	<b><u>2,727,500</u></b>			
<b>Stock Option Plan - 2019</b>							
2019	<u>3,700,000</u>	<u>(1,960,000)</u>	<u>-</u>	<u>1,740,000</u>	3.04	7.57	5.60
	<b><u>3,700,000</u></b>	<b><u>(1,960,000)</u></b>	<b><u>-</u></b>	<b><u>1,740,000</u></b>			
<b>Stock Option Plan - 2021</b>							
2021	<u>11,668,527</u>	<u>(60,085)</u>	<u>-</u>	<u>11,608,442</u>	1.88	3.53	3.57
	<b><u>11,668,527</u></b>	<b><u>(60,085)</u></b>	<b><u>-</u></b>	<b><u>11,608,442</u></b>			
	<b><u>33,798,527</u></b>	<b><u>(11,704,585)</u></b>	<b><u>(5,345,000)</u></b>	<b><u>16,748,942</u></b>			

(1) Amounts expressed in R\$.

(2) As set out in the grant agreement, the beneficiaries who resigned and/or are terminated from the Company lose the right to exercise the non-vested options.

(3) Corresponds to the fair value of the stock option plan at the grant date, without the impact of the clauses amended in 2016.

The position of the granted options outstanding as of December 31, 2021 is as follows:

Exercise of grant	Number of shares				Fair value of the option <sup>(1)</sup>	Exercise price <sup>(1)</sup>	
	Granted	Not exercised due to withdrawal <sup>(2)</sup>	Exercised	Outstanding		On grant	Updated
Stock Option Plan - 2015							
2015	2,700,000	(1,508,000)	(1,192,000)	-	4.75 <sup>(3)</sup>	4.00	6.31
2016	3,975,000	(1,067,000)	(2,808,000)	100,000	2.19	4.00	5.55
2017	3,975,000	(2,370,000)	(1,290,000)	315,000	3.56	6.56	6.07
2018	100,000	(50,000)	-	50,000	1.94	6.75	4.00
2019	350,000	(350,000)	-	-	3.01	6.00	4.00
2020	1,880,000	(664,000)	-	1,216,000	1.25	4.00	4.26
	<b>12,980,000</b>	<b>(6,009,000)</b>	<b>(5,290,000)</b>	<b>1,681,000</b>			
Stock Option Plan - 2017							
2017	4,300,000	(2,117,500)	-	2,182,500	2.99	7.47	5.27
2018	900,000	(295,000)	(25,000)	580,000	1.97	6.37	4.22
2020	150,000	-	-	150,000	1.26	4.00	4.26
	<b>5,350,000</b>	<b>(2,412,500)</b>	<b>(25,000)</b>	<b>2,912,500</b>			
Stock Option Plan - 2019							
2019	3,550,000	(1,660,000)	-	1,840,000	3.04	7.57	5.60
	<b>3,550,000</b>	<b>(1,660,000)</b>	<b>-</b>	<b>1,840,000</b>			
Stock Option Plan - 2021							
2021	11,668,527	-	-	11,668,527	1.88	3.53	3.57
	<b>11,668,527</b>	<b>-</b>	<b>-</b>	<b>11,668,527</b>			
	<b>33,548,527</b>	<b>(10,081,500)</b>	<b>(5,315,000)</b>	<b>18,102,027</b>			

(1) Amounts expressed in R\$.

(2) As set out in the grant agreement, the beneficiaries who resigned and/or are terminated from the Company lose the right to exercise the non-vested options.

(3) Corresponds to the fair value of the stock option plan at the grant date, without the impact of the clauses amended in 2016.

The variation in the granted options outstanding is as follows:

	Stock Option Plan - 2015	Stock Option Plan - 2017	Stock Option Plan - 2019	Stock Option Plan - 2021	Total
<b>Number of options outstanding as of December 31, 2020</b>	<b>2,925,000</b>	<b>4,100,000</b>	<b>3,250,000</b>	<b>-</b>	<b>10,275,000</b>
(+) Options granted in 2021	-	-	-	11,668,527	11,668,527
(-) Not exercised due to withdrawal / expired					
2020 grant	(664,000)	-	-	-	(664,000)
2019 grant	(350,000)	-	(1,410,000)	-	(1,760,000)
2018 grant	(50,000)	(180,000)	-	-	(230,000)
2017 grant	(180,000)	(1,007,500)	-	-	(1,187,500)
<b>Number of options outstanding as of December 31, 2021</b>	<b>1,681,000</b>	<b>2,912,500</b>	<b>1,840,000</b>	<b>11,668,527</b>	<b>18,102,027</b>
(-) Not exercised due to withdrawal / expired					
2021 grant	(61,000)	-	-	(60,085)	(121,085)
2020 grant	(557,000)	(60,000)	(100,000)	-	(717,000)
2019 grant	(110,000)	-	-	-	(110,000)
2018 grant	(125,000)	(125,000)	-	-	(250,000)
2017 grant	(155,000)	-	-	-	(155,000)
<b>Number of options outstanding as of June 30, 2022</b>	<b>673,000</b>	<b>2,727,500</b>	<b>1,740,000</b>	<b>11,608,442</b>	<b>16,748,942</b>

The fair value of the options was calculated on the grant date of each plan and adjusted in accordance with the amendment aforementioned, based on the “Black & Scholes” pricing model. The effects were reflected in line item ‘General and administrative expenses’ in the statement of profit or loss, and in line item ‘Reserve for stock option plan’ in equity, as follows:

	Accumulated at 12/31/2021	Appropriated to the results in 2022	Accumulated at 06/30/2022	Amounts to be recorded in future periods
<b>Exercise of grant</b>				
<b>Stock Option Plan - 2015</b>				
2015	5,659	-	5,659	-
2016	6,389	-	6,389	-
2017	5,976	60	6,036	36
2018	72	-	72	-
2019	-	-	-	-
2020	748	217	965	697
	<b>18,844</b>	<b>277</b>	<b>19,121</b>	<b>733</b>
<b>Stock Option Plan - 2017</b>				
2017	8,516	-	8,516	-
2018	1,107	49	1,156	47
2020	91	-	91	-
	<b>9,714</b>	<b>49</b>	<b>9,763</b>	<b>47</b>



<b>Exercise of grant</b>	<b>Accumulated at 12/31/2021</b>	<b>Appropriated to the results in 2022</b>	<b>Accumulated at 06/30/2022</b>	<b>Amounts to be recorded in future periods</b>
Stock Option Plan - 2019	4,678	35	4,713	93
	<b>4,678</b>	<b>35</b>	<b>4,713</b>	<b>93</b>
Stock Option Plan - 2021	3,455	2,817	6,272	15,590
	<b>3,455</b>	<b>2,817</b>	<b>6,272</b>	<b>15,590</b>
<b>Total</b>	<b>36,691</b>	<b>3,178</b>	<b>39,869</b>	<b>16,463</b>

<b>Exercise of grant</b>	<b>Accumulated at 12/31/2020</b>	<b>Appropriated to the results in 2021</b>	<b>Accumulated at 06/30/2021</b>	<b>Amounts to be recorded in future periods <sup>(1)</sup></b>
Stock Option Plan - 2015	5,659	-	5,659	-
2016	6,213	-	6,213	-
2017	6,500	(153)	6,347	35
2018	144	(72)	72	-
2019	600	(600)	-	-
2020	248	256	504	1,102
	<b>19,364</b>	<b>(569)</b>	<b>18,795</b>	<b>1,137</b>
Stock Option Plan - 2017	8,624	(412)	8,212	171
2018	1,141	(127)	1,014	188
2020	20	39	59	129
	<b>9,785</b>	<b>(500)</b>	<b>9,285</b>	<b>488</b>
Stock Option Plan - 2019	4,745	(122)	4,633	174
	<b>4,745</b>	<b>(122)</b>	<b>4,633</b>	<b>174</b>
Stock Option Plan - 2021	-	589	589	13,413
	<b>-</b>	<b>589</b>	<b>589</b>	<b>13,413</b>
<b>Total</b>	<b>33,894</b>	<b>(596)</b>	<b>33,301</b>	<b>15,212</b>

In determining the fair value of stock options, the following economic assumptions were used:

	<b>Weighted average</b>
Expected life of the option <sup>(1)</sup>	<b>3.1 years</b>
Volatility <sup>(2)</sup>	<b>47.6%</b>
Risk-free rate <sup>(3)</sup>	<b>6.0%</b>
Remaining period	<b>3.9 years</b>

- (1) Represents the period in which it is believed that the options will be exercised and was determined based on the assumption that the beneficiaries will exercise their options within the limit of maturity;
- (2) The estimated volatility took into consideration the weighing of the history of trading of Company shares;

The Company used as risk-free interest rate the reference rate of BM&F available at the calculation date and with maturity equivalent to the option term.

## 24 Net revenue

	Parent			
Disaggregated revenue	Catering	Retail	Total	
Gross revenue	40,150	17,386	57,536	
Taxes on sales	(3,835)	(993)	(4,828)	
Returns and rebates	(2)	(339)	(341)	
Net revenue as of June 30, 2022	36,313	16,054	52,367	
Gross revenue	23,576	8,160	31,736	
Taxes on sales	(2,618)	(478)	(3,096)	
Returns and rebates	(1)	(160)	(161)	
Net revenue as of June 30, 2021	20,957	7,522	28,479	
	Consolidated			
Disaggregated revenue	Franchisees	Catering	Retail	Total
Gross revenue	24,306	59,930	1,113,005	1,197,241
Taxes on sales	(2,967)	(5,399)	(38,230)	(46,596)
Returns and rebates	-	(1)	(41,869)	(41,870)
Net revenue as of June 30, 2022	21,339	54,530	1,032,906	1,108,775
Gross revenue	18,196	31,021	782,448	831,665
Taxes on sales	(2,709)	(2,619)	(21,545)	(26,873)
Returns and rebates	-	(2)	(37,462)	(37,464)
Net revenue as of June 30, 2021	15,487	28,400	723,441	767,328

## 25 Expenses by nature

	<b>Parent</b>		<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>06/30/2021</b>	<b>06/30/2022</b>	<b>06/30/2021</b>
Inventory costs (a)	(16,434)	(7,978)	(434,988)	(302,248)
Royalty costs	-	-	(9,848)	(7,022)
Personnel expenses	(47,442)	(30,023)	(305,765)	(196,693)
Advertising expenses	(170)	(121)	(34,039)	(24,728)
Third-party services (b)	(11,842)	(7,624)	(42,277)	(32,427)
Operating expenses (c)	(10,889)	(4,116)	(185,874)	(136,167)
Depreciation and amortization - property, plant and equipment and intangible assets	(11,989)	(14,723)	(47,027)	(51,666)
Amortization - right of use	(3,079)	(1,745)	(48,210)	(36,063)
Expense recovery – related parties	28,932	16,263	-	-
Share of profit (loss) of investees	12,192	(6,435)	7,658	7,166
(Reversal of) allowance for expected credit losses	(73)	-	(3,118)	-
Other expenses (d)	(1,524)	-	(7,690)	(12,082)
	<b>(62,318)</b>	<b>(56,502)</b>	<b>(1,111,179)</b>	<b>(791,930)</b>
<b>Classified as:</b>				
Cost of sales and services	(36,633)	(23,232)	(763,781)	(531,705)
Selling and operating expenses	(8,347)	(2,374)	(199,149)	(140,413)
(Reversal of) allowance for expected credit losses	(73)	-	(3,118)	-
General and administrative expenses	(29,457)	(9,705)	(152,788)	(69,234)
Depreciation and amortization – property, plant and equipment, intangible assets and right of use	-	(14,756)	-	(57,744)
Share of profit (loss) of investees	12,192	(6,435)	7,658	7,166
	<b>(62,318)</b>	<b>(56,502)</b>	<b>(1,111,179)</b>	<b>(791,930)</b>

- (a) Refer to raw material, finished material, goods for resale and packaging.
- (b) Refer to expenses with consultancy, information technology, cleaning, audit and security services.
- (c) Refer to miscellaneous expenses (gas, short-term leases, leases of low-value assets and variables, electricity, etc.).
- (d) “Other expenses” include expenses with logistics, communication infrastructure, fees and charges and office supplies.

## 26 Other operating income (expenses), net

	<b>Parent</b>		<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>06/30/2021</b>	<b>06/30/2022</b>	<b>06/30/2021</b>
<b>Other expenses:</b>				
Loss on sale and/or disposal of property, plant and equipment	(33)	(6)	(390)	(61)
Provision for labor, civil and tax risks, net of reversals	(1,764)	(2,732)	(5,495)	(7,090)
Restructuring costs	-	(5,294)	(3)	(5,284)
Other expenses	(160)	-	(2,367)	-
	<b>(1,957)</b>	<b>(8,032)</b>	<b>(8,255)</b>	<b>(12,435)</b>

	<b>Parent</b>		<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>06/30/2021</b>	<b>06/30/2022</b>	<b>06/30/2021</b>
<b>Other income:</b>				
Rebates and commercial agreements	1	22	289	885
Gain on sales of property, plant and equipment and commercial rights	-	19	7,493	339
Recovery of tax credits (a)	27	5,237	16,911	15,853
Other revenues (b)	4,398	13,642	11,718	19,932
	<b>4,426</b>	<b>18,920</b>	<b>36,411</b>	<b>37,009</b>
<b>Total, net</b>	<b>2,469</b>	<b>10,888</b>	<b>28,156</b>	<b>24,574</b>

- (a) In 2022, INSS tax credits refer to the amounts of R\$2,774 and R\$14,137 related to PIS and COFINS recognized in the period.
- (b) In 2022, R\$6,946 refer to sundry revenues, R\$2,000 refer to the prescription of contingencies, and R\$2,772 refer to write-off of a contractual fine.

## 27 Finance income (expense), net

	<b>Parent</b>		<b>Consolidated</b>	
	<b>06/30/2022</b>	<b>06/30/2021</b>	<b>06/30/2022</b>	<b>06/30/2021</b>
<b>Finance income:</b>				
Income from financial investments	2,890	-	5,300	4,070
Monetary adjustment gains	204	-	897	-
Exchange gains	411	75	555	184
Other finance income	15	-	1,219	-
	<b>3,520</b>	<b>75</b>	<b>7,971</b>	<b>4,254</b>
<b>Finance expense:</b>				
Inflation adjustment loss	(1,555)	-	(1,729)	(194)
Interest on borrowings	(36,119)	(15,415)	(44,241)	(17,318)
Transaction cost amortization	(1,250)	-	(1,250)	(1,120)
Interest on lease liabilities ("right of use")	(515)	(708)	(17,316)	(8,275)
Inflation adjustment, interest and banking fees	(1,262)	(25)	(4,315)	-
Exchange losses	(726)	-	(1,856)	(842)
Other	-	(13)	(48)	(909)
	<b>(41,427)</b>	<b>(16,161)</b>	<b>(70,755)</b>	<b>(28,658)</b>
<b>Total, net</b>	<b>(37,907)</b>	<b>(16,086)</b>	<b>(62,784)</b>	<b>(24,404)</b>

## 28 Related parties

The Parent and its subsidiaries carry out intercompany transactions related to the Company's financial, commercial and operating aspects.

Receivables from and payables to related parties refer to rights and obligations mainly arising from royalties, loans operations and an agreement for the apportionment of corporate costs and expenses, with financial conditions agreed upon by the entities.

The balance of related parties is broken down as follows:

**a. Royalties**

Yum! Brands, Inc. (Yum!) is a related party, since it is a shareholder of the Company. The Company entered into a Master Franchise agreement and is required to pay franchise fees and royalties to Yum!.

These transactions are carried out under exclusive conditions provided for in agreements between Yum! and the Company, which represents the brands KFC and Pizza Hut in Brazil, and there are no comparable conditions in the market.

In addition, in view of the Master Franchise agreement between KSR Master and PHSR Master, the Company is entitled to receive a monthly service fee for the franchisee management activities in Brazil. For this service, the Company receives a monthly revenue equivalent to % of the net revenue of restaurants operated by these franchisees.

Due to the aforementioned agreements, as of June 30, 2022, these subsidiaries have recorded the following amounts:

	<b>KSR Master</b>	<b>PHSR Master</b>	<b>Total</b>
<b>Balance as of 12/31/2021</b>	<b>1,012</b>	<b>1,375</b>	<b>2,387</b>
Royalty expenses	3,398	4,919	8,317
Payments	<u>(3,802)</u>	<u>(5,159)</u>	<u>(8,961)</u>
<b>Balance as of 06/30/2022</b>	<b><u>608</u></b>	<b><u>1,135</u></b>	<b><u>1,743</u></b>

	<b>KSR Master</b>	<b>PHSR Master</b>	<b>Pimenta Verde</b>	<b>Total</b>
<b>Balance as of 12/31/2020</b>	<b>1,048</b>	<b>3,335</b>	<b>2,700</b>	<b>7,083</b>
Royalty expenses	(2,249)	3,699	-	1,450
Payments	<u>2,201</u>	<u>(6,087)</u>	<u>(687)</u>	<u>(4,573)</u>
<b>Balance as of 06/30/2021</b>	<b><u>1,000</u></b>	<b><u>947</u></b>	<b><u>2,013</u></b>	<b><u>3,960</u></b>

Royalties payable are recorded under Trade payables.

**b. Receivables, reimbursement of expenses and loans**

Transactions with related parties are as follows:

**(i) Assets**

Parent						
Assignor	Borrower	Nature	Amount	Annual interest rate	Currency	Last Maturity
IMC	Pimenta Verde	Loan	117,382	0%	Real	12/2023
IMC	KSR Master	Loan	249	0%	Real	12/2023
IMC	Pimenta Verde	Transfer of expenses	75,126	0%	Real	Indeterminate
IMC	NIAD	Transfer of expenses	118	0%	Real	Indeterminate
IMC	CS Frango Assado	Transfer of expenses	24,711	0%	Real	Indeterminate
IMC	KSR Master	Transfer of expenses	11,851	0%	Real	Indeterminate
IMC	PHSR Master	Transfer of expenses	12,051	0%	Real	Indeterminate
IMC	OG do Brasil	Transfer of expenses	3,208	0%	Real	Indeterminate
IMC	Batata Inglesa	Transfer of expenses	39	0%	Real	Indeterminate
IMC	USA	Transfer of expenses	5,238	0%	Real	Indeterminate
IMC	Panama	Transfer of expenses	251	0%	Real	Indeterminate
IMC	Colombia	Transfer of expenses	68	0%	Real	Indeterminate
IMC	CS Frango	Interest on capital	2,401	0%	Real	Indeterminate
IMC	Sforza Group	Other receivables	12,967	0%	Real	12/2029
			<b>265,660</b>			

**(ii) Liabilities**

Parent						
Assignor	Borrower	Nature	Amount	Annual interest rate	Currency	Last Maturity
Panama	IMC	Loan	(71,874)	1.84%	US dollar	12/2023
Pimenta Verde	IMC	Transfer of expenses	(3,333)	0%	Real	Indeterminate
NIAD	IMC	Transfer of expenses	(116)	0%	Real	Indeterminate
CS Frango Assado	IMC	Transfer of expenses	(1,014)	0%	Real	Indeterminate
KSR Master	IMC	Transfer of expenses	(340)	0%	Real	Indeterminate
PHSR Master	IMC	Transfer of expenses	(22)	0%	Real	Indeterminate
USA	IMC	Transfer of expenses	(4,536)	0%	U.S. dollar	Indeterminate
			<b>(81,235)</b>			

**International Meal  
Company Alimentação S.A.**  
*Individual and consolidated  
interim financial information  
in June 30, 2022*

Parent							
06/30/2022							
	Assets			Liabilities			Profit or loss
	Trade receivables	Loans	Total	Accounts payable	Loans	Total	Reimbursement of expenses
Sforza Group	12,967	-	12,967	-	-	-	-
Pimenta Verde	73,250	117,382	190,632	(2,067)	-	(2,067)	8,693
Niad	118	-	118	(116)	-	(116)	681
Frango Assado	27,083	-	27,083	(1,014)	-	(1,014)	8,962
KSR	11,851	249	12,100	(312)	-	(312)	3,100
PHSR	12,051	-	12,051	(12)	-	(12)	6,437
OG do Brasil	3,140	-	3,140	-	-	-	1,561
Batata Inglesa	39	-	39	-	-	-	32
USA	5,238	-	5,238	(4,536)	-	(4,536)	(639)
Panama	251	-	251	-	(71,874)	(71,874)	84
Colombia	68	-	68	-	-	-	23
Other	1,973	-	1,973	(1,304)	-	(1,304)	-
<b>Total</b>	<b>148,029</b>	<b>117,631</b>	<b>265,660</b>	<b>(9,361)</b>	<b>(71,874)</b>	<b>(81,235)</b>	<b>28,934</b>
<b>Current</b>	<b>6,108</b>	<b>-</b>	<b>6,108</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Noncurrent</b>	<b>141,921</b>	<b>117,631</b>	<b>259,552</b>	<b>(9,361)</b>	<b>(71,874)</b>	<b>(81,235)</b>	<b>-</b>

Parent							
12/31/2021							
	Assets			Liabilities			Profit or loss
	Trade receivables	Loans	Total	Accounts payable	Loans	Total	Reimbursement of expenses
Sforza Group	12,967	-	12,967	-	-	-	-
Pimenta Verde	69,236	125,313	194,549	-	-	-	12,649
Niad	14,235	-	14,235	-	-	-	201
Frango Assado	16,698	-	16,698	-	-	-	11,060
KSR	7,296	268	7,564	-	-	-	7,076
PHSR	5,139	-	5,139	-	-	-	5,075
OG do Brasil	1,556	-	1,556	-	-	-	1,423
Batata Inglesa	-	-	-	-	-	-	-
USA	5,099	-	5,099	(4,151)	-	(4,151)	5,099
Panama	162	-	162	-	(39,443)	(39,443)	162
Colombia	44	-	44	-	-	-	44
Other	1,810	-	1,810	-	-	-	-
<b>Total</b>	<b>134,242</b>	<b>125,581</b>	<b>259,823</b>	<b>(4,151)</b>	<b>(39,443)</b>	<b>(43,594)</b>	<b>42,789</b>
<b>Current</b>	<b>1,568</b>	<b>-</b>	<b>1,568</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Noncurrent</b>	<b>132,674</b>	<b>125,581</b>	<b>258,255</b>	<b>(4,151)</b>	<b>(39,443)</b>	<b>(43,594)</b>	<b>-</b>

Consolidated		
	06/30/2022	12/31/2021
Assets	Assets	
Trade receivables	Trade receivables	
Sforza Group (i)	12,967	12,967
<b>Total</b>	<b>12,967</b>	<b>12,967</b>
<b>Current</b>	<b>3,707</b>	<b>1,568</b>
<b>Noncurrent</b>	<b>9,260</b>	<b>11,399</b>

**(iii) Loans**

*a. Changes for the period*

	<b>Parent</b>		
	<b>Pimenta Verde</b>	<b>KSR Master</b>	<b>Total assets</b>
<b>Balance as of 12/31/2021</b>	<b>125,313</b>	<b>268</b>	<b>125,581</b>
Loans granted	14,070	-	14,070
Loans received	(22,001)	(19)	(22,020)
<b>Balance as of 06/30/2022</b>	<b>117,382</b>	<b>249</b>	<b>117,631</b>

	<b>Parent</b>	
	<b>Panama</b>	<b>Total liabilities</b>
<b>Balance as of 12/31/2021</b>	<b>(39,443)</b>	<b>(39,443)</b>
Loans received	-	-
Exchange rate changes	(30,887)	(30,887)
Accrued interest	(1,544)	(1,544)
Payment of loans	-	-
<b>Balance as of 06/30/2022</b>	<b>(71,874)</b>	<b>(71,874)</b>

**(iv) Receivables from the Sforza Group**

On July 25, 2019, the Joint Venture Agreement and Other Covenants was entered into, whereby the merger of the companies owners of the right to explore the KFC and Pizza Hut brands in Brazil by IMC was regulated. It established, among other provisions, an Adjustment in the Exchange Relation considering certain assumptions included in the Agreement.

On October 31, 2019, the Instrument of Closing between the Parties was entered into and the transaction established in the Agreement was concluded.

Under the Adjustment prescribed in the Agreement, the Parties made several work meetings and exchanged written communications, including e-mails, notifications and counter-notifications.

On December 18, 2020, IMC submitted a request for arbitration before the Market Arbitration Chamber against Sforza Group, with the purpose of discussing the Adjustment under the Agreement, as well as other matters, as informed to its shareholders and the market in general, through the Material Fact disclosed on the same date.

On June 15, 2021, the Parties agreed with the Adjustment prescribed in the Agreement. After meetings, negotiations and reviews of the Adjustment and Disputes, the Parties agree that the final, undisputed and binding gross value of the Adjustment under the Agreement is R\$17,600 on behalf of IMC.



The Final Value of the Adjustment will be paid by Sforza Group to IMC as follows: (1) on the date hereof, the amount of R\$2,042 was considered as paid to IMC after the clearing of the Sforza Group loan amount outstanding, (2) the amount of R\$3,012 corresponding to the adjustment to present value was recognized and (3) the remaining balance of the final value will be paid in local currency through a bank deposit in the bank account of IMC, in 8 equal, annual and successive installments, monetarily adjusted using the CDI variation from October 31, 2019 to the date of the effective payment of each installment, with the first installment payable on June 10, 2022.

**(v) Loans**

Loans between related parties in Brazil are not subject to interest. Loans between Brazil and Panama are remunerated at a daily rate of 1.84% in the Parent and 2.36% in the Consolidated.

*Reimbursement of expenses*

Refers to the apportionment of the Company's expenditures to its subsidiaries. In order to enhance the corporate structure, the Company and its subsidiaries agreed to share costs and expenses, focused mainly in sharing back-office and corporate structures, which do not have any specific due dates for settlement by the related parties, and are settled according to the cash availability of each company. Intercompany reimbursement transactions are performed among all companies in the Group.

## **29 Compensation of key management personnel**

For the period ended June 30, 2022, key management compensation totaled R\$ 8,717 (R\$ 9,109 as of June 30, 2021) in Parent and Consolidated, out of which R\$ 3,178 (R\$ 592 as of June 30, 2021) is related to the share-based payment plan. These amounts were recorded in line item "General and administrative expenses".

## **30 Earnings (loss) per share**

**Basic**

Basic earnings (loss) per share are calculated by dividing the profit (or loss) for the period by the weighted average number of common shares issued in the same period.

**Diluted**

Diluted earnings (loss) per share are calculated by adjusting the weighted average number of outstanding common shares, considering the conversion of all potential common shares that would result in dilution.

The table below presents the calculation of losses per share pursuant to CPC 41/IAS 33 - Earnings per Share:

	<b>Parent and Consolidated</b>	
	<b>06/30/2022</b>	<b>06/30/2021</b>
<b>Basic and diluted numerator</b>		
Loss for the period attributable to Company's shareholders used to calculate total basic and diluted loss per share	(45,501)	(34,298)

	<b>Parent and Consolidated</b>	
	<b>06/30/2022</b>	<b>06/30/2021</b>
<b>Outstanding shares:</b>		
Treasury shares	(926)	-
Basic and diluted denominator (thousands of shares)	<u>286,370</u>	<u>286,370</u>
Weighted average number of available shares	<u>285,444</u>	<u>286,370</u>
<b>Basic loss per share – R\$</b>	<b>(0.15941)</b>	<b>(0.11977)</b>
<b>Diluted loss per share – R\$</b>	<b>(0.15941)</b>	<b>(0.11977)</b>

## 31 Events after the reporting period

### Debt settlement in Colombia

On July 8, the Company settled a debt of R\$11,063 in Colombia, equivalent in local currency to COP 9,151 million, using the cash from its operation. The purpose of the operation was to streamline the contractual structure and reduce the payment of interest, in addition to providing more flexibility in the reallocation of the generated cash.