

INTERNATIONAL MEAL COMPANY ALIMENTAÇÃO S.A.

PUBLICLY-HELD COMPANY

CORPORATE TAXPAYER'S ID (CNPJ/MF): 17.314.329/0001-20

COMPANY REGISTRY (NIRE): 3530048875-0

MINUTES OF THE BOARD OF DIRECTORS' MEETING

HELD ON MARCH 28, 2019

1) DATE, TIME AND VENUE: On March 28, 2019, at 10:00 a.m., at the headquarters of International Meal Company ("Company"), located at Avenida das Nações Unidas, 4777, 12º andar, Conjunto A, Alto de Pinheiros, CEP 05477-902, in the City and State of São Paulo.

2) CALL NOTICE AND PRESENCE: All members of the Board of Directors were present and, therefore, the call notice was waived, observing the terms and procedure of Article 21 of the Company's Bylaws: Messrs. Patrice Philippe Nogueira Baptista Etlin, Flavio Benício Jansen Ferreira, João Rozario da Silva, Lucas Santos Rodas, Marcel Fleischmann and Marcelo Henrique Ribeiro Alecrim.

3) PRESIDING BOARD: Mr. Patrice Philippe Nogueira Baptista Etlin as Chairman and Mr. Jones Marciano de Souza Junior as Secretary.

4) AGENDA: To resolve on: **(i)** management accounts, the Company's Financial Statements, Explanatory Notes, Opinion for the Independent Auditors and Management Report for the fiscal year ended December 31, 2018, **(ii)** the Management Proposal to be submitted to the Annual Shareholders' Meeting, including the management's comments on the Company's financial situation and the proposal for the allocation of net income for the fiscal year ended December 31, 2018, the information regarding the Company's annual global management compensation, the reelection of the Company's Board of Directors and the proposal to amend Article 18, Paragraph 1, Article 24, Paragraph 1 and Article 32, Paragraph 2 of the Company's Bylaws, to reflect the terms

of Article 40 of the current Novo Mercado Regulation with the respective consolidation of the Company's Bylaws; **(iii)** to convening for the Company's Annual and Extraordinary Shareholders' Meeting to be held on April 29, 2019, at 3: 00 p.m. to resolve and approve on the matters listed on items "i" and "ii", above; and **(iv)** to ratify all measures taken by the Company's Executive Board for the execution of items "i" to "iii" of the Agenda.

5) RESOLUTIONS: After discussing the matters on the agenda, the members of the Company's Board of Directors, by unanimous votes and without restrictions, approved the following:

- (i)** to submit to the Annual Shareholders' Meeting the management accounts, the Company's Financial Statements, along with the Explanatory Notes, Opinion from the Independent Auditors and Management Report for the fiscal year ended December 31, 2018;
- (ii)** to submit the Management Proposal to the Annual Shareholders' Meeting, including the management's comments on the Company's financial situation and the proposal for the allocation of net income for the fiscal year ended December 31, 2018, the information regarding the Company's annual global management compensation, the reelection of the Company's Board of Directors and the proposal to amend Article 18, Paragraph 1, Article 24, Paragraph 1 and Article 32, Paragraph 2 of the Company's Bylaws, to reflect the terms of Article 40 of the current Novo Mercado Regulation with the respective consolidation of the Company's Bylaws;
- (iii)** to convene the Company's Annual and Extraordinary Shareholders' Meeting to be held on April 29, 2019, at 3: 00 p.m., at the Company's headquarters, pursuant to Article 23, item "f" of the Bylaws and Articles 123 and 132 of the Brazilian Corporations Law, to resolve on the matters listed in items "i" and "ii" above.
- (iv)** to ratify all measures taken by the Company's Executive Board for the execution of items "i" to "iii" above.

6) **CLOSURE:** There being no further business to discuss, the Board of Directors' meeting was closed, these minutes were drawn up, read, approved and signed by all the attending members.

São Paulo, March 28, 2019.

Presiding Board:

PATRICE PHILIPPE NOGUEIRA BAPTISTA ETLIN

Chairman

JONES MARCIANO DE SOUZA JUNIOR

Secretary

Board Members:

PATRICE PHILIPPE NOGUEIRA BAPTISTA ETLIN

LUCAS SANTOS RODAS

MARCELO HENRIQUE RIBEIRO ALECRIM

MARCEL FLEISCHMANN

JOÃO ROZARIO DA SILVA

FLÁVIO BENÍCIO JANSEN FERREIRA