

**INTERNATIONAL MEAL COMPANY ALIMENTAÇÃO S.A.**

*Publicly-Held Company*

Corporate Taxpayer's ID (CNPJ/MF): 17.314.329/0001-20

Company Registry (NIRE): 35300488750

**Minutes of the Meeting of the Board of Directors**

**Held on January 31, 2019**

**1. DATE, TIME AND PLACE OF MEETING:** On January 31, 2019, at 9:00 a.m., at International Meal Company's ("**Company**") headquarters located at Avenida das Nações Unidas, 4777, 12 andar, São Paulo, SP.

**2. CALL NOTICE AND ATTENDANCE:** All members of the Board of Directors were present and, therefore, the call notice was waived, observing the terms and procedure of article 21 of the Company's Bylaws: Mr. Patrice Philippe Nogueira Baptista Etlin, Flavio Benício Jansen Ferreira, João Rozario da Silva, Lucas Santos Rodas, Marcel Fleischmann and Marcelo Henrique Ribeiro Alecrim.

**3. PRESIDING BOARD:** President: Patrice Philippe Nogueira Baptista Etlin; Secretary: Jones Marciano de Souza Junior.

**4. AGENDA:** To deliberate on **(i)** the resignation of Mr. José Agote to the positions of Administrative and Financial Officer and Investor Relations Officer; and **(ii)** the election of new members of the Company's Board of Executive Officers.

**5. RESOLUTIONS:** After discussing the matters on the agenda, the Directors unanimously accepted the resignation of Mr. **José Agote**, Brazilian, single, economist, bearer of identity card RG 19.204.899-5 SSP/SP, enrolled in the Individual Taxpayer Registration (CPF/MF) under no. 235.541.728-80, to the positions of Administrative and Financial Officer and Investor Relations Officer of the Company, to whom the Company appreciates the services rendered and the dedicated effort in the development of businesses as director of the Company. Subsequently, the Board members also decided unanimously to elect (i) Mrs. **Maristela Aparecida do Nascimento**, Brazilian, married, accountant, bearer of identity card RG no. 28.993.736-X SSP/SP, enrolled in the Individual Taxpayer Registration (CPF/MF) under no. 310.840.468-73 as **Administrative and Financial Officer**; (ii) Mr. **Vitor Alaga Pini**, Brazilian, married, economist, bearer of identity card RG no. 26.473.705-2 SSP/SP, enrolled in the Individual Taxpayer Registration (CPF/MF) under no. 225.091.248-38 as Investor Relations Officer; and (iii) Mr. **Fabiano Artur Macalos Strelow**, Brazilian, separated, administrator, bearer of identity card RG no. 1035200251 SSP/RS, registered in the Individual Taxpayer Registration (CPF/MF) under no. 578.332.220-20 as **Director without specific designation**, all with business address at Avenida das Nações Unidas, 4777, 12 andar, Alto de Pinheiros, São Paulo, SP, CEP 05477-902. The officers hereby elected shall take office on this date, by signing the Term of Possession, which shall be drawn up in the Company's records, and the filing of the declaration of release, in accordance with the applicable legislation, with terms of office ending on the Company's

Annual Shareholders' Meeting that deliberates on the financial statements for the fiscal year ended December 31, 2018.

**6. CLOSURE:** There being no further business to discuss, the Board of Directors' meeting was closed and these minutes were drawn up, which, once read and unanimously approved, were signed by all. Board: Patrice Philippe Nogueira Baptista Etlin, Flavio Benício Jansen Ferreira, João Rozario da Silva, Lucas Santos Rodas, Marcel Fleischmann and Marcelo Henrique Ribeiro Alecrim.

*This is a free English translation of the original minutes.*

São Paulo, January 31, 2019.

**Jones Marciano de Souza Junior**  
Secretary