

DISTANCE VOTING BALLOT**Extraordinary General Meeting (EGM) - INTERNATIONAL MEAL COMPANY ALIMENTACAO S.A.
to be held on 08/28/2019**

Shareholder's Name
Shareholder's CNPJ or CPF
E-mail
<p>Instructions on how to cast your vote</p> <p>This form must be filled out if the shareholder decides to vote remotely, in accordance with CVM Instruction 481, as amended. In this case, it is necessary that all the fields above are filled out with the full name (or company name) of the shareholder and its registration number in the Ministry of Economy, whether it is a legal entity (CNPJ or Corporate Taxpayer's ID) or an individual (CPF - Individual Taxpayer's ID), plus an e-mail address for any contact.</p> <p>In addition, this form will only be considered valid and the votes recorded herein counted in the quorum of the Shareholders' Meeting if the following instructions are observed: (i) all fields below must be duly completed, (ii) all pages must be initialized and, (iii) the last page must be signed by the shareholder or its legal representative(s), as the case may be and in accordance with the applicable law. This form does not need to be notarized nor signed by the Consulate.</p>
<p>Instructions for sending your ballot, indicating the delivery process by sending it directly to the Company or through a qualified service provider</p> <p>The shareholder who decides to vote remotely may: (i) complete and submit this form directly to the Company or (ii) transmit the filling instructions to the service providers qualified for receiving them, which are the shareholder's custodian institution, if the shares are deposited at the central depository, or the bookkeeping institution of the Company's shares.</p> <p>1. Deliver directly to the Company</p> <p>The shareholder who decides to exercise its voting right by sending the remote voting form directly to the Company must send the following documents to the Company's address indicated below:</p> <p>(i) physical copy of the form referring to the Shareholders' Meeting duly filed, initialed and signed;</p> <p>(ii) proof of the Company's shares ownership issued by the custodian institution or by the bookkeeping agent of the Company, depending on whether its shares are deposited at the central depository or not;</p> <p>(iii) in case of representation through an attorney-in-fact, the original power of attorney letter duly formalized and signed by the grantor;</p> <p>(iv) Certified copy of the following documents</p> <p>a. For individuals: valid identity card, with picture, of the shareholder or its legal representative, as the case may be;</p> <p>b. For legal entities: last consolidated bylaws or articles of incorporation; corporate documents proving the legal representation of the shareholder; and valid identity card with the legal representative's picture.</p> <p>c. For investment funds: the last consolidated regulations of the fund; the bylaws or articles of incorporation of its administrator or manager, as the case may be, subject to the voting policy of the fund and corporate documents proving the powers of representation; and valid identity card with the legal representative's picture.</p> <p>The voting form, together with the due documentation described above, will only be considered valid if received by the Company, fully in order, no later than 7 (seven) days before the date of the Shareholder's Meeting, that is, until August 22, 2019.</p> <p>Pursuant to Article 21-U of CVM Instruction 481, the Company will notify the shareholder, in up to three (3) business days counted from receipt of the form, if the documents received are sufficient for the vote to be considered valid, or the procedures and deadlines for any amendment or resubmission, if necessary.</p> <p>2. Send through service providers</p> <p>The shareholder who decides to exercise its voting right by sending the remote voting form through service providers must transmit the voting form filling instructions to its custodian institution or to the bookkeeping institution of the Company's shares, observing the rules established by them.</p> <p>Shareholders must contact their custodian institutions or bookkeeping institution of the Company's, depending on whether their shares are held in central depository institution; and verify the procedures established by them for the issuance of the instructions on remote voting form, as well as the documents and information required to do so.</p>

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to be held on 08/28/2019

Postal and e-mail address to send the distance voting ballot, if the shareholder chooses to deliver the document directly to the company

INTERNATIONAL MEAL COMPANY ALIMENTAÇÃO S.A.
Avenida Doutora Ruth Cardoso, nº 4.777, 12º andar, Universidade Pinheiros, CEP 05477-902
A/C: Luis Felipe Silva Bresaola / Departamento de Relações com Investidores
E-mail: ri@internationalmealcompany.com..

Indication of the institution hired by the company to provide the registrar service of securities, with name, physical and electronic address, contact person and phone number

Itaú Unibanco S.A.
Address: Av. Brigadeiro Faria Lima 3,500, 3rd floor, CEP 04538-132, city and State of São Paulo
Email: atendimentoescrituracao@itau-unibanco.com.br
Telephone: 3003-9285 (capitals and metropolitan areas) / 0800 7209285 (other locations)
Business Hours: Business Days from 9 a.m. to 6 p.m.

Resolutions concerning the Extraordinary General Meeting (EGM)

Simple Resolution

1. The subjects below shall be resolved jointly and binding, being that no resolution shall be considered solely approved, valid and effective unless the others resolutions are also approved, valid and effective.

Approve all the items of the agenda set forth in the Call Notice and in the Management Proposal, both dated as of July 26th, 2019, except by the item “e” (election of the Board of Directors), as of:

(a) (i) the Agreement and Plan Merger of Shares of MultiQSR Gestão de Restaurantes Ltda. (“Multi QSR”) by the Company, dated as of July 25th 2019, executed by the Company and MultiQSR’s officers; (ii) endorsement of the nomination and hiring of the specialized company in evaluation of the MultiQSR’s net assets; (iii) the evaluation report of the MultiQSR’s net assets on the reference date of March 31st 2019 prepared by the Evaluating Company; (iv) the merger of the MultiQSR’ Shares by the Company; and (v) approbation of the Company’s capital stock increase resulted from the Merger;

(b) the amendment of the Articlesv 5th and 23rd of the Company’s Bylaws to reflect the capital stock increase resulted from the Merger and to amend the ranges under competence of the Board of Directors;

(c) the dismissal of all the members of the Company’s Board of Directors;

(d) the new number of member to integrate de Company’s Board of Directors; and

(f) the new Company’ Stock Option Plan and, consequently, the change of the global compensation of the Company’s management members for the social year to be ended on December 31st 2019.

Approve Reject Abstain

Simple Resolution

2. Do you wish to adopt the cumulative voting process for the election of the members of the Board of Directors, pursuant to Article 141, caput, of Law No. 6.404, of 1976?

It is important to that, if there is a cumulative voting process and the Chapa Única indicated in the Management Proposal of July 26th 2019 is not fully elected, the entire agenda and the merger will be harmed.

Approve Reject Abstain

Election of the board of directors by single group of candidates

Chapa Única

Flávio Benício Jansen Ferreira – Presidente do Conselho de Administração

Marcel Fleischmann

José Agote

Rodrigo Furtado

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Charles Pimentel Martins
Lincoln Pimentel Martins
Joseph B. Call

3. Indicate all the members that compose the management's slate of nominees - Chapa Única

Approve Reject Abstain

4. In case one of the candidates of the management's slate of nominees decides to leave it, should the votes corresponding to your shares still be conferred to said slate of nominees?

Yes No Abstain

5. In case the cumulative voting process is adopted, should the votes corresponding to your shares be equally distributed (equal percentages) among the members of the slate you have chosen? [If the shareholder chooses to "abstain" and the election is based on cumulative voting, its vote shall be counted as an abstention in the respective resolution of the Shareholders' Meeting]

Yes No Abstain

6. Visualization of all the management's slate of nominees for indication of the % (percentage) of the votes to be attributed.

Flávio Benício Jansen Ferreira – Presidente do Conselho de Administração [] %

Marcel Fleischmann [] %

José Agote [] %

Rodrigo Furtado [] %

Charles Pimentel Martins [] %

Lincoln Pimentel Martins [] %

Joseph B. Call [] %

City : _____

Date : _____

Signature : _____

Shareholder's Name : _____

Phone Number : _____